

BEFORE THE  
CALIFORNIA ENERGY RESOURCES CONSERVATION  
AND DEVELOPMENT COMMISSION

In the Matter of: )  
 ) Docket No.  
2010-2011 Investment Plan for the )  
Alternative and Renewable Fuel and ) 09-ALT-1  
Vehicle Technology Program )  
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ELECTRIC DRIVE VEHICLES  
STAFF WORKSHOP FOR THE 2010-2011 INVESTMENT PLAN

SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT  
21865 COPLEY DRIVE  
AUDITORIUM  
DIAMOND BAR, CALIFORNIA

WEDNESDAY, SEPTEMBER 9, 2009

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Reported by:  
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Peter Ward, Energy Commission

Tim Olson, Energy Commission

Charles Smith, Energy Commission

Pilar Magana

SPEAKERS:

Gerhard Achtelik, California Air Resources Board

Matt Miyasato, SCAQMD

Ron Gremban, CALCARS

Dave Barthmuss, General Motors

Paul Scott, Plug-In America

Linda Nicholes, Plug-In America

John Shears (WebEx)

Ehab Youssef, Green Vehicles

Mike Ryan, Green Vehicles

Ben Werner, Revolution Motors

Kathy McDugall, Aptera

Doug Moorehead, A123 Hymotion

Paul Beach, Quallion

Paul B. Scott, ISE

Tom Fulks, Bosch

Ben Ovshinsky, Efficient Drivetrains, Inc.

Joe Calavita, Air Resources Board

SPEAKERS (CONT.)

Darren Gosbee, Director of Hybrid Strategy  
And Execution

Wayne Eckerle, Cummins

Joe Dalum, President, Odyne

Mark Aubry, Vice-President Sales North America, Smith  
Electric

Bill Van Amberg, CALSTART

Jeff Fisher, (WebEx)

Chris Cannon, Port of Los Angeles



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MS. BAROODY: We're ready. I just want to welcome you all to Diamond Bar and the California Energy Commission's first in a series of workshops for the 2010-2011 Alternative and Renewable Fuel and Vehicle Technology Investment Plan.

We really appreciate you taking the time to be here with us today, and we also want to welcome those of you who are online.

I want to thank the South Coast Air Quality Management District for the generous use of this very nice facility.

We have quite a bit to cover today, but before I begin I would like to introduce our team from the Fuels and Transportation Division in Sacramento.

I'm Leslie Baroody, Project Manager for the 2010-11 Investment Plan.

And with me is Charles Smith, right here, he's our Assistant Project Manager, and he will be collecting those blue cards if you have questions during the public comment phase.

Peter Ward and Tim Olson. Peter Ward, Tim Olson, they're experts on alternative transportation fuels and technologies, and they were involved in the investment plan last year.

1 Peter will be speaking shortly and Tim will be  
2 moderating our panel presentations and discussions.

3 Pilar Magana, right here, she happens to be our  
4 propane fuel specialist, but today she's assisting us with  
5 audio/visual and the WebEx.

6 This meeting is being publicly broadcast via WebEx  
7 and the transcript and audio will be posted on our website.

8 Before I get into the purpose and agenda for the  
9 workshop let me go over a few items. We will be taking a  
10 few breaks between panels. We'll be having lunch either  
11 here at the cafeteria, or there is a Chile's down the  
12 street, if you need something to eat.

13 And as I said before, if you have those blue cards,  
14 if you can give them to Charles.

15 So the main purpose of today's workshop is for  
16 Energy Commission staff to acquire information about  
17 electric drive transportation vehicles and technology. This  
18 will provide the basis for the allocation of \$100 million AB  
19 118 funds.

20 We need updated information on electric drive  
21 vehicle technology, vehicle deployment and costs, marketing  
22 incentives, manufacturing capabilities, and customer costs.

23 This workshop is just the beginning of the data  
24 collection process and we will continue with the review of  
25 docketed materials, subsequent dialogue, and additional

1 input.

2 We have a full agenda and we want to have time for  
3 questions at the end of both the morning and the afternoon  
4 sessions for those in the audience and on the WebEx, so  
5 we'll allow about 15 minutes for each of those sessions,  
6 with two minutes for questioning.

7 Our introductory speakers will be Peter Ward, who  
8 will describe the AB 118 investment plan background and  
9 activities to date.

10 Gerhard Achtelik, from the Air Resources Board,  
11 will discuss the zero emissions vehicle mandate.

12 And we also have Matt Miyasato, from South Coast  
13 Air Quality Management District.

14 And Ron Gremban, from CalPers.

15 If you refer to your agenda that we've handed out,  
16 the morning panels will be for light duty vehicles, with a  
17 conversion and demos panel at 11:45.

18 And then at noon we'll have the public comment  
19 period, and then we'll wrap up for lunch about 12:15.

20 And the afternoon session will be about one o'clock  
21 and that topic will be electric vehicle component parts and  
22 battery manufacturing.

23 At 2:00 we'll move onto the medium and heavy duty  
24 vehicle panel.

25 And 3:15, the electric truck/fleet customers panel,

1 followed by one more public comment session.

2 We will adjourn at 4:30 today, and some staff will  
3 be available until 5:00 for questions.

4 As I mentioned before, this is the first in a  
5 series of workshops in September.

6 I'm just working with the audio/visual here, hold  
7 on. Thank you, got the audio/visual set.

8 All right, just reviewing, we have a series of  
9 upcoming workshops. We have a two-day workshop for biofuels  
10 in Sacramento, this coming Monday and Tuesday, the 14<sup>th</sup> and  
11 15<sup>th</sup>.

12 We have a one-day workshop on natural gas propane  
13 vehicles, and that will be in Long Beach, at the City Hall,  
14 on September 18<sup>th</sup>.

15 And then we're planning on having an electric drive  
16 infrastructure workshop in San Francisco later on in  
17 September, as well as a hydrogen workshop in Sacramento.  
18 And, actually, that date is still to be announced.

19 If you would just continue to check our website for  
20 the dates and times of the workshops, that would be great.

21 Well, the next step in this investment plan process  
22 is for staff to analyze and incorporate all the information  
23 that we've gathered at these workshops. We'll produce a  
24 draft of the investment plan in time for the first advisory  
25 committee meeting in November, of 2009.

1           We'll then have two more public workshops for the  
2 draft investment plan, followed by another advisory  
3 committee meeting in September. We hope to have a final  
4 draft by January of 2010.

5           And if you're not already on our List Serve, I  
6 would encourage you to sign up on our webpage, in the bottom  
7 right-hand corner under the AB 118 investment plan.

8           Thank you so much for your attention and now I will  
9 hand over the mike to Peter Ward for his presentation.

10           MR. WARD: Good morning everybody, thanks for  
11 coming. And for everyone that's on the WebEx, greetings and  
12 good morning to you, too, thank you for all attending.

13           This is the first in a series of workshops, as  
14 Leslie mentioned. We are going to be talking about our new  
15 investment plan. Yes, the latest investment plan that we're  
16 operating under now was just adopted on the 22<sup>nd</sup> of April,  
17 but we're already up -- this is prepared next year's, I  
18 mean, fiscal year 2010-2011.

19           As Leslie mentioned, there are several workshops  
20 and this is the team that you'll probably see at many of  
21 those workshops in the coming weeks.

22           Just to set everybody's memory straight, we are  
23 establishing -- this program is established by AB 118, which  
24 was passed and signed by the Governor in 2007, in October,  
25 and it was Assembly Speaker Nunez's bill. It was

1 subsequently amended by AB 109, also by Speaker Nunez. And  
2 the principal purpose of our program, the emphasis of this  
3 program is to develop and deploy innovative technologies  
4 that transform California fuels and vehicle types to help  
5 attain the State's climate change policies.

6 The foundation for this program, I must say, is the  
7 jointly adopted Alternative Fuels Plan that the Energy  
8 Commission and the Air Resources Board adopted in December,  
9 I believe it was 2006. 2006, I think.

10 And it established the goals we would have for  
11 alternative fuels, and the goals were at nine percent in  
12 2012, 11 percent in 2017, 26 percent in 2022.

13 This, if achieved, would displace four billion  
14 gallons' equivalent in 2020, that would be 20 percent.

15 I think electricity can be a large contribution to  
16 this goal and, of course, funding the large reductions of  
17 GHG and air pollution.

18 It's important to note that this foundational piece  
19 of study that the Energy Commission and the Air Resources  
20 Board adopted is really the foundation for this program and  
21 how we think we can achieve the goals of 20 percent  
22 alternative fuel use, 15 percent petroleum reduction, and  
23 greenhouse gas improvement over time, and we think that's a  
24 minimum of 20 percent for most of the alternative fuels.

25 We're lucky today to have Tim Olson with us, he was

1 the expert and the founding father of that piece of work.  
2 It was one of the first times that we employed life cycle  
3 assessment of fuels, and that is from well to wheels. We  
4 were establishing the greenhouse gas profiles for all the  
5 alternative fuels as we would replace petroleum, and  
6 petroleum, gasoline and diesel were the baseline in that  
7 study.

8           It's important to note that that was foundational  
9 because right at the time we were working on that work the  
10 low carbon fuel standard was established, and it is the  
11 analysis that we were performing on greenhouse gas while  
12 this was incorporated into the low carbon fuel standard, and  
13 ever since we are assisting the Air Resources Board in the  
14 analysis of life cycle emissions.

15           It's important to also note that we feel that the  
16 alternative fuels introduction, that means electric and all  
17 the other alternative fuels, can have a no regrets aspect to  
18 it insofar as we're displacing petroleum, using alternative  
19 supplies, using waste resources and producing emissions,  
20 both criteria and greenhouse emissions early, and surplus to  
21 regulation.

22           In the AB 1007 program, and in that report we  
23 established that we would not be able to achieve our climate  
24 change goals by regulation, alone, and that a market  
25 mechanism would be necessary. Lo and behold, a bill

1 circulated through the Legislature that gave us AB 118,  
2 which provides a substantial amount of funding over seven  
3 and a half years to provide that market mechanism that will  
4 be a perfect compliment to the regulations we've established  
5 in California.

6           Some of the key policy objectives are reducing GHG,  
7 as I mentioned. That is in the Global Climate Solutions Act  
8 the goal is to reduce GHG emissions to the 1990 levels by  
9 2020 and 80 percent below the 1990 levels by the year 2050.

10           Petroleum reduction, as I mentioned, we'd like to  
11 reduce petroleum fuel use to 15 percent below 2003 levels by  
12 the year 2020.

13           Alternatives fuel use; increase the alternative  
14 fuel use to 20 percent of on-road fuel demand by 2020 and 30  
15 percent by 2050.

16           In-state biofuels use; this is an interesting one  
17 as biofuels has become fairly controversial, but in  
18 California I think we have a great opportunity to produce  
19 biofuels and, of course, use them. The increase would be to  
20 increase biofuels use to one billion gallons by 2010, 106  
21 billion gallon equivalent, gas and gallon equivalents by  
22 2020, and two billion -- that can't be right. Two billion  
23 gallons by 2050, I think those numbers are wrong but --

24           And in-state fuels production, we also set goals  
25 for using an increasing amount of our own production of what

1 we use in the biofuels area over time.

2 Now, for the funding of AB 118, and that it is  
3 providing us up to \$100 million per year for seven and a  
4 half years. In the first two years of our investment plan  
5 it was \$75 million and \$101 million, respectively, for the  
6 first two years. This coming year, 2010-2011, we're not  
7 sure what the budgetary allocation will be. We're hoping to  
8 catch up on the previous years, that's not known at this  
9 point, it will go through the Governor's budget process in  
10 the spring.

11 This investment plan that you're helping us prepare  
12 will be key for that because we want to make sure that we --  
13 that we set our trajectory to achieve climate change  
14 omission reduction and take up the opportunities that we  
15 have for alternative fuel use production and distribution in  
16 California.

17 We are also going to be developing and producing,  
18 manufacturing, deploying alternative fuels, advanced  
19 vehicles, vehicle efficiency improvements for on-road and  
20 on-road applications, emphasize workforce training and job  
21 creation, foster education, promotion of technology centers  
22 of excellence, and prepare environmental, market and  
23 technology assessments as we go.

24 Here's the allocation that we have for the first  
25 two years of the program. In the different categories

1 across the stop are the fuel production, fuel storage, and  
2 blending fuel stations, vehicle incentives, and  
3 manufacturing plants.

4 And accordingly, down the left-hand margin are all  
5 the different technologies and fuels that we have allocated  
6 particular portions to.

7 You can note in the electric drive -- there's the  
8 electric drive, 12 million for stations, 25 million for  
9 vehicle incentives non- and on-road, and manufacturing is we  
10 had \$9 million available.

11 I should go back and tell you, at the bottom of  
12 that page is something I mentioned previously, and that is  
13 \$27 million for market-appropriate development. This will  
14 be taken up by different categories, workforce training and  
15 analysis that we do in support of this program and  
16 developing incentive mechanisms that would be most  
17 beneficial to the markets as they are developing.

18 And a little bit easier way to read the allocations  
19 we have for electric drive funding, this is for the current  
20 fiscal year and last year, the two-year investment plan.  
21 This is two and a half million for plug-in hybrid, ten  
22 million for hybrid -- hybrid vehicle RD&D, ten million.  
23 Non-road projects, reports, and truck stop electrification  
24 11.5 million. Electric charging 12 million and  
25 manufacturing facilities and equipment nine million.

1           Now, we've seen now at this point that most of the  
2 ARRA funding from the Federal government has been decided,  
3 most, not all. I think it's fair to say we were a little  
4 disappointed because a lot of the -- all the funding that we  
5 have in this program we offered up as match, and we were not  
6 nearly as successful as we had hoped to be.

7           Hope springs eternal, but I'm not sure that we're  
8 going to have that opportunity.

9           We are hoping to turn around quickly and offer the  
10 remaining funds that we have not -- will not have obligated  
11 to the matching share on the Federal side for solicitations  
12 that will be released here in California over the next few  
13 weeks.

14           Here are the Recovery Act funding commitments;  
15 charging stations, this is what was in our investment plan  
16 and investment plan allocation, and you can see how many  
17 funds were requested based on our allocation. It looks like  
18 from either seven to nine times X as what we had as  
19 available.

20           And I think that we are still going to be  
21 evaluating the proposals that were successful and how we can  
22 help with the match share for those projects, and so we're  
23 still underway in developing that.

24           What will be remaining will be incorporated in the  
25 solicitations that I've mentioned.

1           But particular note, you can see the last category,  
2 manufacturing facilities we had \$9 million allocated, we had  
3 \$68 million in requests, and that zero dollar looms very  
4 large in my mind. Unfortunately, we were pretty much  
5 skunked in the Federal solicitation for battery and vehicle  
6 component manufacturing here, in California.

7           I think it's very unfortunate because this is,  
8 after all, the home of the electric car as we've known it  
9 through the nineties, and it really seems out of character  
10 to me.

11           Moving right along, no, we're not bitter.

12           (Laughter.)

13           MR. WARD: The next steps are that we will provide  
14 the ongoing evaluation and proposals for Federal Economic  
15 Stimulus funding.

16           We are preparing a California-based, the nation  
17 state of California-based solicitation in accordance with  
18 the current investment plan, and we'll be updating that  
19 investment plan for fiscal year '10-'11. We're hoping that  
20 we will have a draft document in the spring so that we will  
21 be prepared for the budget hearings that will inevitably  
22 come into play for the next year's funding.

23           Thank you very much.

24           MS. BAROODY: Thank you, Peter.

25           Now, I'd like to introduce Gerhard Achtelik, he's

1 with the Air Resources Board, to talk about the ZEV Mandate.

2 MR. ACHELNIK: Good morning and thank you all for  
3 attending the workshop for the CEC, and thanks for inviting  
4 us.

5 And I'm filling in for Elise Keddie this morning,  
6 who's actually the program manager for the Zero Emission  
7 Regulation, but she's been tied up with other stakeholder  
8 meetings related to the regulation.

9 But I'll be giving you an overview on the history  
10 of the ZEV regulation, and a lot of you probably are  
11 familiar with it already.

12 Now, the Zero Emission Vehicle program was  
13 developed back in 1990, it came out of the Low Emission  
14 Vehicle program. It was just a single paragraph that  
15 started the goal of looking to have our transportation  
16 technology transition to a zero emission technology.

17 And it's gone through a number of iterations since  
18 then, always trying to keep those adjustments made for the  
19 state of technology as it was. And currently, the ZEV  
20 regulation is in review, again, but because of the -- in  
21 large part because of the things that have been achieved.

22 And one of the program goals has always been to  
23 look for quality benefits and we certainly have achieved  
24 those, but to also push research and development of cleaner,  
25 zero-emitting technology, and to encourage the zero emission

1 vehicle commercialization through the development of  
2 enabling technology.

3           And the program has had over 30,000 vehicles placed  
4 in California, so starting with about 250 fuel cell  
5 vehicles, and that's the largest single concentrations of  
6 fuel cell vehicles anywhere in the world. There are over  
7 4,700 battery EVs, full functioning batter EVs, and 27,000  
8 neighborhood electric vehicles.

9           And also the program, although it wasn't -- hybrid  
10 vehicles came out of the zero emission vehicle technology,  
11 that we have a technology developing aspect of it, where we  
12 introduced electric drive and battery in combination with  
13 the gasoline vehicle, and over 200,000 vehicles are placed  
14 in California.

15           And also, another category where I don't have it on  
16 the slide, is the PZEV, which is the cleanest, that's a  
17 partial zero emission vehicle that's the cleanest gasoline  
18 or standard-fueled vehicle, and over a million of those are  
19 now in service in California.

20           And the program focused the research and  
21 development of these clean technologies.

22           There have been many challenges, as you're aware  
23 the program has been revised a couple of times to match the  
24 development of technology but -- and the pace of future  
25 development is sometimes difficult to predict, but it has

1 been -- but improvements have been made and a lot of you are  
2 now -- you're probably interested in the latest step, which  
3 will be the plug-in hybrids, which is another development  
4 that you can pretty much attribute to the Zero Emission  
5 Vehicle program.

6 But the infrastructure, which is part of what we're  
7 here about, is much keep pace or must match the Zero  
8 Emission Vehicle program. And if you -- if we have plug-  
9 ins, if we have battery electric vehicles, we need to have  
10 the charging infrastructure out there so that the customer  
11 can use it and use the car to its fullest potential.

12 The ZEV regulation applies to manufacturers of  
13 passenger cars and light duty trucks, and it specifically  
14 applies to large volume manufacturers and medium volume  
15 manufacturers.

16 And a large manufacturer is a manufacture that has  
17 sales in California of light duty and medium duty vehicles  
18 of 60,000 or greater. And the intermediate volume is, it's  
19 4,501 to 65,000, and those manufacturers are directly  
20 applied by the regulation.

21 And smaller manufacturers, while they are not  
22 applicable to regulation, can produce zero emission vehicles  
23 and receive credits, and those credits can be traded or sold  
24 to the larger volume manufacturers.

25 And the intermediate volume manufacturers can

1 comply directly to the regulation with only the PZEV  
2 requirement, but all can -- you know, all can use the pure  
3 zero requirement to meet the regulations.

4 Now, sometimes I get it to work on the first click  
5 and other times -- use the mouse, okay.

6 I guess it's like in with the cars, we sometimes  
7 have technical glitches, you know.

8 MS. BAROODY: Excuse the pause; we're working on  
9 audio/visual.

10 (Off-record audio/visual discussion.)

11 MS. BAROODY: For those of you listening online, we  
12 are working out our audio/visual problems. Thank you.

13 (Off the record.)

14 MS. BAROODY: Okay, everybody, it looks like we're  
15 ready to start again. We're going to have it running on  
16 WebEx and, also, South Coast has a webcasting ability, so  
17 we'll have both going for a while. But we'll have the WebEx  
18 going now that we've figured out what's happening.

19 So thank you for your patience, sorry for the  
20 delay, and we'll welcome back our guest speaker.

21 MR. ACHELNIK: Thank you. And thank you for your  
22 patience and we apologize for the delay.

23 But just as I was describing, the regulation only  
24 applies to -- directly applies to large duty and  
25 intermediate volume manufacturers, but all manufacturers

1 through the development of zero emission products can earn  
2 credits.

3           The ZEV regulation, as it's traditionally been  
4 looked at, had three categories; a gold category, a silver  
5 category, and a bronze category. And we've also added a  
6 silver plus, and I'll have a slide on that in a little bit.

7           But the gold category is the pure zero category, it  
8 has either the electric fuel vehicles or the fuel cell  
9 vehicles.

10           The silver category had been made up of hybrids and  
11 natural gas fueled vehicles and the PZEV was the partial  
12 zero emission vehicle category was primarily the traditional  
13 gasoline engine, but it had the lowest emission of any  
14 gasoline vehicle, and it also has a 150,000-mile emission  
15 warranty, and it has almost no or zero evaporative emission.

16           So what makes it cleaner than the standard car is  
17 warranty on the emission components almost double a standard  
18 vehicle, and the zero evaporative emissions, so these are  
19 all very clean cars.

20           The gold requirement is either in the 2012 to 2014  
21 timeframe was 25,000 vehicles; and 2015 through 2017 50,000  
22 vehicles.

23           And the new option, that silver plus, and the  
24 silver plus, if you take an AT PZEV, people call these  
25 enhanced PZEVs, and what the silver plus requires is the use

1 of the zero emission fuels. So the zero emission fuels are  
2 either electricity or hydrogen.

3 And the silver plus categories are -- they can earn  
4 more credits. If we look back on the previous slide, or the  
5 PZEVs, the vehicle there earns less than a credit, meaning  
6 you have to produce more than one vehicle in order to comply  
7 with the regulation. And even the AT PZEVs earn only  
8 partial credits. But if you go back to the silver plus, you  
9 can earn more than a credit for these because these are the  
10 more sophisticated, more technology advancing categories.

11 And examples are the plug-ins or hydrogen-fueled  
12 internal combustion engine.

13 The expected number of vehicles, I'd shown you in  
14 the earlier slide, 25,000 and 50,000 vehicles, that's what  
15 the regulation says. But due to the credits that the  
16 manufacturers have earned and the optional compliance path,  
17 this is what staff anticipates; and currently in the '09-'11  
18 phase we expect to see 250,000 fuel cell vehicles placed in  
19 California, and going up to 5,000 and 25,000 by 2017.

20 Or the manufacturers have a choice of complying  
21 with pure electric vehicles, the City EVs, which is a  
22 category, which is a range grading, and would be the 15,000  
23 to 50,000.

24 So manufacturers, this is an either/or or both, so  
25 manufacturers can produce both fuel cells and battery

1 electric vehicles to comply with the regulation.

2           And in addition, they will be complying with the  
3 silver plus, the silver and the bronze category.

4           So you see that while the regulation started off as  
5 a ten percent mandate back when it was originally founded in  
6 1990, we're well over that number in clean vehicles now  
7 introduced in California because of the regulation.

8           So there are -- so we didn't envision where we  
9 would get back in 1090, we certainly have -- California  
10 citizens have certainly benefited through improved  
11 technology through this regulation.

12           And future efforts is to, at the last revision at  
13 the 2008 March Board hearing, the Board directed staff to  
14 evaluate the regulation and make it -- you know, further  
15 enhance its technology fostering capability.

16           And what you will see is the partial zero emission  
17 category is going to be moved into the low emission vehicle  
18 three program, because these are considered established  
19 technologies, they're well known, all the manufacturers can  
20 easily comply with them -- I don't know if I should say  
21 easily but -- and the Pavley regulation, we'll probably see  
22 the hybrid vehicle moved into it because of the improved  
23 efficiencies and the lower CO2 emissions that you get from  
24 those vehicles.

25           So it would be hybrids that are clean, these will

1 go both for criteria pollutants and greenhouse gas  
2 emissions. So they revamp the -- the staff will be going to  
3 the Board with these recommendations in December.

4 I can't remember now. Yeah, there's the timetable.

5 So the Board hearing in December will still be  
6 informational, though not be a regulatory change at that  
7 time, and staff will get more directions from the Board on  
8 how the Pavley reg, LEV III, and the ZEV regulation should  
9 be coordinated, but the idea being that the Zero Emission  
10 Vehicle regulation will be primarily focused now on  
11 technology development, technology fostering.

12 And that's our -- the website for the Zero Emission  
13 Vehicle program, if you're looking for additional  
14 information.

15 And that ends my part of the presentation, thank  
16 you.

17 MR. MIYASATO: Thank you, Gerhard, that was really  
18 a long presentation.

19 (Laughter.)

20 MR. MIYASATO: Thank you for your patience.

21 MS. BAROODY: I'd like to introduce Ron Gremban, of  
22 CALCARS. Thank you, Ron.

23 MR. GREMBAN: Hi, I'm Ron Gremban, with -- I'm  
24 sorry? Okay, closer to me.

25 Hi, I'm Ron Gremban of CALCARS, we're a nonprofit

1 organization and, actually, I have the next slide to deal  
2 with that.

3 I'm very happy to have been invited to talk here  
4 and, hopefully, have something provocative and helpful to  
5 the whole process. Oops, wrong button. There we go.

6 So a quick reminder, electricity is better than  
7 gas, cheaper, cleaner and domestic energy.

8 I have a paper I'm about to publish showing that  
9 it's even better than we've been thinking, that the energy  
10 economy ratio that the CEC has been using, based on a couple  
11 of very early vehicles, is actually very conservative in  
12 comparison to what vehicles are actually doing.

13 And especially light trucks, that I'm going to be  
14 talking about, the idea of retrofitting to electric  
15 propulsion.

16 So as I was saying, we're a nonprofit start-up or,  
17 I mean, a nonprofit organization dedicated, we've got a dual  
18 focus of technology and advocacy or public education and  
19 promotion.

20 And we took my Prius and turned it into the first  
21 plug-in conversion ever, and we did that in 2004 in order to  
22 show that a high volume production vehicle had the  
23 capabilities, already, of being a plug-in hybrid. Back in  
24 the days when the auto manufacturers were saying no one will  
25 ever plug in their car, and the batteries aren't ready and

1 it can't be done, we generated a large level of news and  
2 public relations, and helped to spawn a whole alliance of  
3 organizations focused on getting plug-in vehicles out there  
4 on the roads sooner than later.

5           And since then there has been a lot of things that  
6 have happened, the Federal government has a tax credit now,  
7 including ten percent credits up to \$4,000, which means if a  
8 conversion -- for conversion, which means if a conversion  
9 costs \$10,000, it's like \$1,000.

10           And so it's a small amount in comparison to the  
11 7,500 for purchase of new plug-in vehicles, but it's a foot  
12 in the door.

13           And they're seeing plug-in vehicles as a way to  
14 meet the higher CAFÉ standards that are due to lots of  
15 effort, especially in California government, than now  
16 established as California and national regulations.

17           But notice that they're looked at as a way to meet  
18 these CAFÉ standards, not to exceed them by displacing even  
19 more gasoline.

20           And Obama administration has a goal of getting a  
21 million plug-in vehicles on the road, both plug-in hybrids  
22 and pure electrics by 2015. Well, that is a number that is  
23 way beyond what the mandate that we just saw in  
24 California -- California is part of that, would be way  
25 beyond the mandate that we saw, and even the scenario three,

1 which is the most highly electric scenario of the CEC's  
2 plans.

3           And from all that, there's 18 car makers interested  
4 and starting to do things, so we feel like we've won our  
5 first battle.

6           But for near term and mid term impacts we must do  
7 something with the vehicles that are already out there on  
8 the road, because there's 250 million of them in the U.S.,  
9 almost 900 million in the world, and everyday they're  
10 guzzling gasoline and producing greenhouse gases.

11           And these graphs here are -- show the -- the solid  
12 line here is the rate at which plug-in vehicles would  
13 displace other vehicles in the U.S., fleet penetration here  
14 and percent of reductions in oil consumption, and pretty  
15 much greenhouse gas, also, which don't change much until the  
16 time span between 2020 and 2030, and then they're beginning  
17 to.

18           And that is with the Obama administration's goal of  
19 a million plug-in vehicles in 2015 and growing rapidly  
20 beyond that, with more -- less optimistic projections, you  
21 can see the value would begin to happen on a social scale of  
22 only around 2030, or later.

23           If we include doing some kind of retrofit of  
24 existing vehicles on a larger scale, we could save a decade;  
25 we could start having really significant impacts a decade

1 earlier or more.

2 But can we? So once again CALCARS has begun a  
3 campaign, something we believe is quite valuable, but not  
4 yet seen as viable out there in the world.

5 This time, instead of doing the proof of concept  
6 ourselves, we've found various start-up companies that apply  
7 existing technologies in a way that can do this.

8 And we're looking at starting with the 50 percent  
9 or so of light vehicles that are classified as trucks,  
10 pickup trucks, SUVs, light vans, things like that as the  
11 low-hanging fruit that has lots -- drinks lots of gasoline  
12 and is more economically viable for these conversions.

13 And we're going to show there are actually several  
14 companies that are demonstrating these internal combustion  
15 to plug-in hybrid conversions that add to the existing power  
16 train, instead of having to replace the whole thing; thereby  
17 reducing costs dramatically.

18 Okay. And batteries are, you know, both an issue  
19 and an enabler. There are batteries out there that can do  
20 the job now. There are concerns about and risks having to  
21 do with lifetime because they haven't been in vehicles for a  
22 lifetime of vehicles, yet, and before we do that we have a  
23 chicken and egg problem.

24 But that is something that can be handled and we  
25 have to look at ways of handling that; warranty incentives,

1 there's various battery leasing, various options.

2           So what's the -- how could this happen? One of the  
3 things is that conversions so far have been done in low  
4 quantities. Conversions of hybrids to plug-in hybrids are  
5 in the hundreds now, and even at that they've gone down to  
6 like 10 to 14 thousand dollars for a 20-mile EV range plug-  
7 in Prius conversion. That's not cheap, but it could get  
8 down to 6,000, we believe, in much more like minimum  
9 automotive quantities, in the tens of thousands or more.

10           And at that rate for light trucks it could be at  
11 10,000, and it could be economically viable for a truck that  
12 has quite a bit of its life left, and then would be saving a  
13 whole bunch of fuel over the rest of it.

14           There's a cost for existing vehicles because you  
15 have to design a conversion for each vehicle and range of  
16 dates of model years that have pretty much the same  
17 technology. But there are many of those models, like the  
18 F150, the Silverado Truck, and so on that have millions of  
19 them out on the road, and each of these -- each design could  
20 have, you know, tens or hundreds of thousands of takers.

21           ICE to plug-in hybrid conversions do have more  
22 costs than a hybrid because they don't already have a plug-  
23 in -- I mean, an electric propulsion system, which means you  
24 have to add the motor generator, you have to add the  
25 control, and power electronics, and mechanical connections

1 and stuff, but the major extra cost is the one-time R&D  
2 expense to work out the control electronics and stuff to be  
3 able to control it all together.

4 And then, of course, the price of batteries, which  
5 battery packs, which is going to be consistent with that of  
6 new plug-in vehicles.

7 For conversions to battery electrics, all battery  
8 electrics, you don't have all that control stuff that has to  
9 deal with something that already exists; you're replacing  
10 the whole drive train. What you do have to do is electrify  
11 the power steering, brakes, cavity heating and cooling, and  
12 you have to have a larger battery, which is more expensive.

13 So now we come kind of to the crux of the whole  
14 thing, which is automakers so far have built the vehicles  
15 and then they've left them alone except for warranty repair,  
16 and the dealers income through repair throughout the life of  
17 the vehicle.

18 In contrast, all other high tech industries now,  
19 such as computers, Smart Phones, certainly software treat  
20 their products as a continued revenue stream. And to the  
21 consumer it's a product that can grow during its lifetime.

22 When you buy a computer, you can replace the disk  
23 drivers with higher capacity drives later, as they get  
24 cheaper, you can add RAM, and you can add optical drives and  
25 stuff.

1           Why not think of the vehicles in the same way? To  
2 the consumer, they could be something that could have  
3 upgrades to, in this case, plug-in capabilities, other  
4 things could come along later that makes that same vehicle  
5 during its lifetime, that's already 15 to 20 years, much  
6 more valuable.

7           To the auto manufacturers it could be a revenue  
8 stream that's continuing. They could build plug-in kits in  
9 factories that have been shut down because of lower demand  
10 for the vehicles right now, without lowering the demand for  
11 the vehicles really more because they already have a long  
12 lifetime.

13           The dealers that are hurting could be using --  
14 could be installing these things.

15           The Air Resources Board has been pioneering new  
16 standards for certification of hybrid to plug-in hybrid  
17 vehicles, or conversions, they could be doing the same thing  
18 for ICE to plug-in hybrid, and ICE to BEV, and so on.

19           And CEC seed funds could help this whole process  
20 develop.

21           Now, what I'm going to be showing in the next few  
22 slides, very quickly, is some start-up conversion businesses  
23 that each have some -- have developed something, but have  
24 not had the funding to do third-party validation and so on,  
25 and volume production.

1 HEVT was started up Ali Emadi, Dr. Ali Emadi from  
2 the Illinois Institute of Technology, where he developed the  
3 first program for the students to learn power control  
4 electronics for electrified vehicles, and so had the  
5 background to do the tricky control systems to retrofit, in  
6 this case an F150, and they put the electric motor behind  
7 the differential, and this has the potential of making plug-  
8 in light trucks, and buses, and so on a relatively  
9 inexpensive conversion.

10 Rapid electric vehicle technologies has taken some  
11 engineers from early OEM electrification projects and done  
12 kind of the same thing for battery electric conversions.

13 Efficient Drive Trains, Inc. has -- was started by,  
14 founded by Professor Andy Frank, who's like the father of  
15 the modern plug-in hybrid, done many complete conversions,  
16 changing out the power train with his students over the last  
17 couple of decades, and has a system for making a very  
18 efficient plug-in hybrid by trading out the whole drive  
19 train, which is expensive but it's a possibility for  
20 vehicles like light delivery trucks, but outlive their drive  
21 trains by many years, and usually go through two or three  
22 drive trains over their lifetime, the next one could be a  
23 plug-in drive train.

24 Poulsen Hybrid has a low-tech, not very, what would  
25 you call it, low-cost system that's not very capable yet, it

1 doesn't have the controls yet or anything, but it has a very  
2 cool concept that you replace a couple of hubs -- hub caps  
3 with hub motors, and thereby have to do very little  
4 mechanically to turn the vehicle into a plug-in hybrid.

5           So in conclusion, watch CALCARS news and follow  
6 what we're doing. We've got some white papers and on that  
7 EER that I was talking about, on the pricing of conversions  
8 and how that could be done; of relative to the value of cash  
9 for clunkers.

10           And basically, we've been doing all this stuff on a  
11 shoestring, two of us that are now working without income,  
12 which is not a sustainable thing in itself, and are looking  
13 for seed capital to continue, and begin and really go into  
14 this latest campaign.

15           Thank you very much.

16           MS. BAROODY: Thank you. Thank you, Ron.

17           MR. GREMBAN: Uh-hum.

18           MS. BAROODY: Now, I'd like to welcome Matt  
19 Miyasato, with South Coast Air Quality Management District.  
20 Thank you.

21           MR. MIYASATO: Great, thank you. I want to thank  
22 the California Energy Commission for not only hosting and  
23 deciding to host this workshop here at the South Coast Air  
24 Quality Management District headquarters here, in Diamond  
25 Bar, but also for asking us to participate, because we

1 believe electric drive technology is one of the key  
2 components of our technology demonstration program to help  
3 us attain our cleaner goals. So thank you for that.

4 I want to welcome everyone to the South Coast  
5 basin, for those of you who are not from the area and for  
6 those of you who flew into LAX or Ontario during the  
7 daylight hours got a good chance to graphically see the air  
8 quality problem that we face every day, especially during  
9 the smog season.

10 So with the fires, it helped really, fully  
11 illustrate the inversion layer and you're seeing what  
12 happens when we have emissions that are staying very close  
13 to the ground. All of the residents within our 16 or 11  
14 thousand square foot region of the district, 16 and a half  
15 million residents are subject to that poor air quality.

16 And that's why it's a call to arms for us to  
17 develop, demonstrate and deploy clean technologies and, like  
18 I mentioned, we believe that electric drive technology is  
19 one of those -- one of the weapons that we can use to attack  
20 the issue.

21 Now, for those of you who aren't from the South  
22 Coast Basin, just a reminder that we suffer from the worst  
23 air quality in the nation, every year the American Lung  
24 Association puts out a treatise on what are the most  
25 polluted cities across the nation and, historically, Los

1 Angeles is at the top of the list for ozone, and this year  
2 was no different in 2009.

3 But you'll also notice there's two other California  
4 cities that are listed and it's in the San Joaquin Valley,  
5 and so all of our State is being subject to poor air  
6 quality.

7 And in terms of year-round particulate pollutions,  
8 that's PM 2.5, Los Angeles is also at the top, in the top  
9 three. We also know that Pittsburgh is doing its share, so  
10 I want to give a shout out to Pittsburgh for making the top  
11 ten.

12 But that being said, particulate pollution is of  
13 special concern to us because, as you may know, diesel  
14 particulate is a carcinogen, so we've redone our multiple  
15 air toxic exposure studies, that's MATES; this is the third  
16 round that we did early in 2000. We sampled emissions  
17 throughout the Basin and then, based on speciation of those  
18 samples, identified the carcinogenic risk associated with  
19 those samples, and the dark colors are indicative of higher  
20 cancer risk.

21 And you'll see the purple and blue areas on the map  
22 are really concentrated in the L.A. region but also,  
23 notably, near the Ports of Los Angeles and Long Beach, you  
24 can see this outcropping here.

25 And so there is a strong call to arms, an urgency

1 to reduce pollutant emissions, and most of these are from  
2 the mobile sector.

3 Now, what are the bad actors? If you look at this  
4 chart, this shows the inventory of 2002, 2014, and 2023.  
5 And so those dates are significant because in 2014 we need  
6 to meet our PM 2.5 standard, which we are required to meet  
7 the national air quality standards for PM 2.5 in 2014, and  
8 in 2023 we're required to meet the ozone standard.

9 And the numbers that you see at the top, 192 tons  
10 per day, that's the reductions we have to achieve by 2014  
11 for NOx, because it's a precursor to PM 2.5 and ozone. And  
12 then 2023 we need a 383 ton per day reduction.

13 And you can see the bad actors are the bars here,  
14 it's off-road equipment. It's difficult to read, but it's  
15 off-road equipment, heavy duty diesel trucks, and then light  
16 duty passenger vehicles.

17 And as you progress through time, as fleet turnover  
18 occurs, we see that those bad actors remain the same, but  
19 you're also seeing in 2023, now you're seeing marine vessels  
20 and ocean going ships are one of the largest NOx emission  
21 categories in our Basin.

22 And so what we need to do is develop technologies  
23 that address the near term emissions today, in the near term  
24 in 2014, and in the longer term, 2023, and then how do we  
25 transition those technologies to attack these other

1 vocations or other applications?

2           So what we've done at the South Coast is adopt a  
3 technology portfolio approach, so we look at near term to  
4 longer term technologies, we have different pathways to  
5 achieve those emissions reductions. And so we're not  
6 betting on a single silver bullet, or a single horse, we're  
7 betting on many different types of technologies.

8           But one path that we see is alternative fuels,  
9 cleaner fuels, cleaning engine vehicle technologies; and  
10 electric drive is one of those technologies, including we'd  
11 like to see zero tailpipe emissions with the pure battery  
12 electric vehicles, or even fuel cell vehicles if the feed  
13 stock is done in an intelligent way such that your wheel-to-  
14 wheel emissions are low.

15           And now, our charter and our main mission is to  
16 reduce pollutant emissions, so those are emissions which  
17 give us low ozone, low NOx, low VOCs, and particulate. But  
18 we also have to keep an eye toward greenhouse emission  
19 reductions, as well as energy diversity, so a domestically  
20 reduced fuel and one which is done renewably would fit very  
21 well into our portfolio.

22           And so we have, for a long time, been very  
23 interested in plug-in hybrid electric vehicles. For the  
24 past nine years we've been investigating with many of our  
25 partners, including the Air Resources Board and EPRI. And

1 we've, about three years ago, sponsored demonstration to  
2 convert light duty vehicles, so most notably with Energy CS,  
3 and High Motion/A123, and also Quantum Technologies to  
4 convert Ford Escape hybrids.

5           And through that process our goal had been to not  
6 only convert an existing fleet, provide fleet turnover and  
7 also critical data with respect to the battery life, and  
8 also commuter performance.

9           But another one is to set the bar and to really  
10 push the automakers, and we're very pleased to see that  
11 there has been resurgence in interest by the automakers,  
12 notably Toyota and, of course, GM and Ford have all  
13 announced their plug-in hybrid electric programs. But also,  
14 a resurgence in pure battery electric vehicles, so with  
15 Nissan, and also Mitsubishi have announced their vehicle  
16 programs and we're anxious to participate with all of the  
17 auto makers to make those deployments happen earlier in  
18 Southern California, in our region, because that's where we  
19 see the greatest need.

20           But perhaps a better fit for plug-in hybrids, at  
21 least in terms of emission reductions, we see in medium and  
22 heavy duty vehicles.

23           We have been partnering with EPRI and, at the time,  
24 Daimler Chrysler, to promote the plug-in Sprinter Van. Now,  
25 that's a package delivery van, and those types of occasions

1 where there's lots of stop and go, there's idling, we see  
2 that there's a natural fit for plug-in technologies, and  
3 that's why we've been very interested in that.

4           Also, boom trucks, utility boom trucks, telecom  
5 boom trucks, instead of idling off of a diesel engine or an  
6 APU, you can use a battery. And you see the huge emissions  
7 benefit, not to mention you get a great fuel economy  
8 benefit, and these are the types of technologies that we  
9 look to support.

10           We are very pleased to have won the Transportation  
11 Electrification Award with the Department of Energy, with  
12 our partners at EPRI and EDEN to develop and accelerate the  
13 commercialization of plug-in technology to utility boom  
14 trucks, telecom boom trucks, as well as shuttle buses, and  
15 other applications where there's lots of stop and go, could  
16 be a package delivery.

17           And we're anxious to be working with the Department  
18 of Energy and the California Energy Commission, who are co-  
19 funding this project.

20           And with the interest, the resurgence in interest  
21 in electric vehicles, we're also sponsoring many different  
22 electric vehicle technology programs.

23           You've probably seen a lot of media attention on  
24 the Mini Es, so we have five of these Mini Coopers that are  
25 running around the Basin.

1           But also, as I had mentioned, our interest in  
2 medium and heavy duty, because we see greater emissions  
3 benefits there, and so an electric, Isuzu chassis truck,  
4 that's being demonstrated by Santa Monica, we partnered with  
5 the Port of Los Angeles to develop a low speed, low range  
6 battery electric drayage truck. It could also be used as a  
7 yard hostler, and also working with our -- and that's  
8 through a company called Balqon, and then working with our  
9 friends at MTA and, of course, ISC to develop and  
10 demonstrate battery electric transit buses, as well as fuel  
11 cell buses. So clearly interested in how we apply electric  
12 vehicle technology to a wide spectrum of vehicle  
13 applications.

14           But how about electric rail or the infrastructure  
15 there? So this is a concept by General Automics to promote  
16 dedicated guideways using Leer synchromotors to promote or  
17 to propel electric trucks or electric vehicles, or even  
18 locomotives, in this photograph here.

19           Or why don't we go back to World War I and do  
20 catenary electric trains, as they're doing in Europe. So  
21 it's that type of out-of-the-box thinking that we'd like to  
22 consider to the CEC for promotion of, again, electric and in  
23 different types of technologies, or different vocations.

24           And also, finally, ship electrification. So this  
25 is a photograph of a Chinese shipping berth where, instead

1 of running the diesel APUs and polluting at the same time  
2 while they're at berth, you plug it in. This is Alternative  
3 Maritime Power, you can see the plugs here in a blowup.

4 But to do this and work with the CEC for  
5 infrastructure to promote this type of technology or  
6 advances in that type of technology to make it less  
7 expensive.

8 So what do we see in terms of research  
9 demonstration needs at the South Coast? Well, clearly, we  
10 need to have partnerships with the technology providers, we  
11 need to continue to support pre and early commercial  
12 technology developments, and that's clearly what the AB 118  
13 funds that the CEC is promoting in many of the different  
14 funding allocations that they are supporting.

15 But we'd also recommend leveraging off of existing  
16 programs, such as those at the South Coast AQMD, our  
17 research development demonstration programs in a wide  
18 variety of different categories, and then deploy those  
19 technologies in the regions of highest needs. So  
20 specifically in the South Coast Basin where we have the air  
21 quality needs and the consequences from the health effects  
22 associated with those emissions.

23 And then innovation of those technologies to  
24 different types of vocations, so as I mentioned perhaps it's  
25 locomotives, perhaps it's marine vessels, so looking at

1 these heavy duty polluters that are going to be the main  
2 polluters come 2014 and 2023.

3           So with that, I'm going to conclude my  
4 presentation. For more information, please visit our  
5 website, you can contact me, directly.

6           And I also want to just give a pitch that I  
7 currently have the largest electric vehicle fleet in my  
8 neighborhood and I'm hoping by 2010, 2011 that we can see  
9 more full performance battery electrics, not just in my  
10 neighborhood but throughout the South Coast Basin.

11           So with that, I thank you.

12           MS. BAROODY: Thank you very much, Matt.

13           I see I'm going to have to just review the agenda  
14 once again, since we had twice as long an introduction as we  
15 expected due to our technical difficulties.

16           So at eleven o'clock, which is right now, we'll  
17 have the Light Duty Vehicle Panel I, the major OEMs.

18           Then at 11:30 we'll have the public comment time,  
19 which will be about 15 minutes, then we'll break for lunch  
20 at 11:45, come back at 12:30 for the Light Duty Vehicle  
21 Panel II, the California based manufacturers, followed by a  
22 Conversion and Demos Panel at 1:15, and then 1:30 Electric  
23 Vehicle Components and Battery Manufacturing Panel, 2:30 the  
24 Medium and Heavy Duty Vehicle Panel, and then 3:45 Electric  
25 Truck Fleet Customers. After that we'll have the public

1 comment and then adjourn, if that's okay with everybody.

2           So right now we would like to welcome Dave  
3 Barthmuss, with General Motors.

4           MR. BARTHMUSS: All right, I hope I get the  
5 technology right and don't cause another half-hour break.

6           So I, too, would like to thank the Energy  
7 Commission for allowing General Motors to have a seat and  
8 being patient with our on again/off again presentation, and  
9 very much appreciate, certainly, as being part of the new  
10 General Motors Company, I very much appreciate being  
11 personally here today to give everybody what is intended to  
12 be a high level look at where we're going in terms of  
13 electric drive technology, and a general approach to helping  
14 build a plug-in-ready community, since this is an electric  
15 drive workshop.

16           And it certainly has been a very challenging year  
17 for General Motors, since we celebrated our centennial back  
18 in September. I think it's important to sort of begin all  
19 of these kinds of presentations with a look at what we are  
20 and what we are today, and where we plan to head in the  
21 future.

22           You know, as my mom used to say, you know, where's  
23 there's challenge there lies a whole lot of opportunity.  
24 And I think right now General Motors has been given the  
25 opportunity of a lifetime. And we recognize that we're not

1 going to get a third chance to get this thing right, and so  
2 we are putting all of our resources and all of our  
3 commitments to really focus on customers, cars, and culture  
4 so that we can be around for another hundred years.

5           And I firmly believe that as we've gotten through  
6 this turmoil and emerged on the other side, we have a  
7 great -- we are very well positioned, probably better than  
8 anybody probably had imagined a few short months ago. I  
9 think we're right sized for the market, we've got a great  
10 balance sheet right now to move forward, and we've got a lot  
11 of people to thank for that. Everybody in this room right  
12 now, certainly the U.S. and the Canadian taxpayer, we  
13 certainly are very humbled and very fortunate, and we know  
14 that we've got to get this right so that we can return your  
15 investment in our company.

16           So our strategy at General Motors is to focus on  
17 technology that reduces petroleum use and thereby reduces  
18 greenhouse gas emissions that comes out of our tailpipe. We  
19 really want to displace as much petroleum as possible  
20 through energy efficiency and energy diversity.

21           And our goal is to use a diverse and ultimately  
22 renewable energy resources to fuel our automobiles, so that  
23 we can actually remove the vehicle from the environment and  
24 energy debate.

25           Now, a lot of you folks have probably seen this

1 slide. This indicates how we think we're going to get there  
2 in very general terms, we call it the "swoop chart" at  
3 General Motors, and it indicates, you know, the lower line  
4 goes across time, what's going to take longer to get where  
5 we need to be, and the vertical arrow talks about the kinds  
6 of things that will improve fuel efficiency, reduce  
7 emissions, and displace the most amount of petroleum.

8           Obviously, we've got to improve and will continue  
9 to improve the efficiency of the internal combustion engine,  
10 working very, very hard on a myriad, many different kinds of  
11 hybrid systems going into various different vehicles.

12           Battery electrics, very important for General  
13 Motors. The extended range electric Chevy Volt, which I'll  
14 be getting into in more detail, is sort of the poster child,  
15 if you will, of the reinvention of General Motors, the  
16 reinvention of the automobile.

17           And out there at the ultimate extreme is the  
18 hydrogen fuel cell electric vehicle, which does certainly  
19 hold the promise of zero when it comes to zero petroleum  
20 used, zero tailpipe emissions, et cetera, et cetera.

21           And as you see, the various technologies further  
22 out in time. But we are very excited about the fact that  
23 we'll be bringing in the Chevy Volt extended range electric  
24 vehicle to Chevrolet showrooms November of 2010.

25           I'm sure a lot of folks have read news about the

1 Chevy Volt, I'm sure you've been on various websites, so I  
2 really hope that this product is not news to anybody.

3           It takes a lot of the lessons, a lot of the  
4 technologies that we have learned with our EV-1 experience,  
5 an S-10 electric experience, and arrives at a vehicle that I  
6 think truly could be what the EV-1 would have been had we  
7 continued production and marketing.

8           It's our top priority when it comes to the advanced  
9 technology at General Motors. It's going to be a vehicle  
10 that will give you hundreds of miles of all-electric  
11 driving. Certainly, it does use a small gasoline or  
12 advanced biofuel engine to create electricity on board to  
13 help continue the battery pack and the electric drive train.

14           It has a lithium ion battery pack that when fully  
15 charged, using a 120 or 240 volt outlet in your garage, will  
16 give you 40 miles of all-electric driving. And for 75 to 80  
17 percent of all Americans, who have a daily commute of that,  
18 we think that will work just fine.

19           But then we have the added benefit of the range  
20 extender, which when the battery depletes at a certain point  
21 kicks in seamlessly to generate electricity to keep the  
22 electric motor moving for hundreds of all-electric miles.

23           So you can go from Los Angeles to San Diego, to Los  
24 Angeles, to Las Vegas, or wherever you need to go without  
25 having as much range anxiety as you might have in other

1 cases.

2           And speaking of the battery pack, you know, we have  
3 announced that in 2010 we're going to open up the first  
4 dedicated lithium ion battery pack manufacturing facility I  
5 think of any major auto maker, and we'll do that right here,  
6 in the United States.

7           And we've opened battery research facilities and  
8 labs in Warren, in Ann Arbor, Michigan, in conjunction with  
9 the University of Michigan to really help pave the road for  
10 the ultimate commercialization, mass commercialization of  
11 the Chevy Volt and other vehicles that will be utilizing our  
12 EREV extended range electric vehicle system.

13           But that's going to take a lot of collaboration --  
14 whoops, wrong button. That's going to take a lot of  
15 collaboration and one of the biggest parts of the pie here  
16 is the infrastructure that's needed to coincide with the  
17 vehicle.

18           Our goals with some of our collaborations, for  
19 example the one here with EPRI, Electric Power Research  
20 Institute, and the partnering electric utilities is to  
21 really accelerate the use of electricity to replace  
22 gasoline. So among other things, you know, in addition to  
23 energy independence and not being 98 percent reliant on a  
24 single source of energy, is so that we can realize the  
25 environmental benefits of the plug-in revolution, so to

1 speak.

2           We want to create affordable, desirable vehicles  
3 that will really take advantage of the electrical grid and  
4 we want to provide accessible, reliable, convenient low-cost  
5 electricity, and we also want to assure that homes are ready  
6 for the Chevy Volt when they bring it home, so that we can  
7 plug the vehicles in, it's easy for the customer to make  
8 sure that they have that plug in the right place, where it's  
9 110 or 240.

10           Really, that's what we're focusing on right now.  
11 We're not necessarily, at least for the Chevy Volt, needing  
12 a large scale, vast, convenient charging grid because the  
13 one we're going to rely on at the outset is the 120 and 240  
14 volt plugs.

15           And what this map illustrates are all the electric  
16 utilities that are part of this consortium that's helping us  
17 get things right.

18           Now, we've got to get a lot of things right with  
19 the Volt, I mean that goes without saying, and a lot of  
20 questions still remain to be answered about the market  
21 development of electric vehicles.

22           A lot of smart people, across different industries,  
23 are really beginning to look at this very, very seriously.  
24 We've got to get the market analysis right. We've got to  
25 know what we're up against.

1           We're designing a vehicle that simply plugs into a  
2 normal electrical outlet at home. You know, is that going  
3 to be enough, is that going to suffice?

4           Or, you know, how important, ultimately, will the  
5 fast, convenient charging be for these early introductions?

6           We have to get the technical interface right  
7 between the vehicle and the charging infrastructure. This  
8 really includes the charging hardware, as well as the  
9 communications between the utility, the home, and the  
10 vehicle, itself.

11           Public education, you can't start too soon. You  
12 know, I know when I'm talking to my teenage daughters I get  
13 what's a plug-in hybrid, what's an extended range electric,  
14 what's a hybrid, all of these acronyms begin to confuse  
15 people.

16           And when you go into the dealerships, you know, I  
17 mean it really gets even more confusing. And so what we  
18 have to do is make sure everybody is trained at the  
19 dealership so that this buying experience, the ownership  
20 experience is as easy to understand as possible. And you  
21 can never start too early in getting that public acceptance  
22 and education going.

23           We have to ensure that it's very seamless for the  
24 consumer to purchase or lease these vehicles, whether it's  
25 through the incentives, the tax incentives that are in play

1 to reduce the costs of owning these vehicles; whether it's  
2 making sure that their garages become plug-in ready; it  
3 cannot be an obstacle that someone says, no, that just seems  
4 too hard for me, I want to go for something else. We have  
5 to make it a very value proposition, we have to make it easy  
6 for folks to own these vehicles.

7           And certainly public policy is going to play a  
8 very, very important role. We're going to need a lot of  
9 collective skin in this game, as I'd like to say, and we  
10 need government help in the way of these kinds of  
11 incentives, in the way of these codes and standards that I'm  
12 talking about.

13           Certainly, it's expensive to introduce any new  
14 automotive technology and, certainly, the Chevy Volt  
15 extended range electric technology is no exception. And I  
16 think we need to align our thinking and our needs with the  
17 utility industry, as well. It's to our advantage to ensure  
18 that all of us are on the same page.

19           Now, when it comes to plug-in communities, we're  
20 working with folks in, obviously, the major areas of  
21 California, whether it's the Bay Area, Los Angeles, and  
22 other markets as well, and other markets across the east  
23 coast.

24           I mean, how are we going to make our communities  
25 plug-in ready for these kinds of vehicles?

1 Normally, there's a dedicated project leader,  
2 certainly there's a lot of involvement with both the State,  
3 city and county, clean city organizations. Ai districts are  
4 very, very important.

5 Utilities have to play a huge role as well, both at  
6 the municipal and regional level.

7 Regulators, public utility commissions, permitting  
8 codes and standards, local employees and certainly  
9 employers.

10 And the kinds of games plans that we've worked on  
11 are things like vehicle purchase incentives, making sure  
12 that there are incentives as well to put in the charging  
13 infrastructure that's necessary.

14 How do we make sure that there's low off-peak  
15 charging rates so that consumers and owners are plugging in  
16 at the right time?

17 What are the renewable and the green charging  
18 options to make that we are as clean as possible when we do  
19 all of this stuff?

20 Building codes and standards; as you put in new  
21 garages, new buildings, what are the incentives to make sure  
22 that there is a 240 plug and other kinds of things that are  
23 making sure that the outlet is in the right area of the  
24 garage.

25 As I look at my garage and I want to bring that

1 Chevy Volt in there I'm thinking, oh my God, I have to  
2 rearrange the entire layout of the garage because I had  
3 never anticipated, you know, having an electric vehicle  
4 going in there.

5 So there are a lot of things like that, that sort  
6 of come into play.

7 HOV lane access is critical. Free parking, where  
8 we can do that in various lots and, certainly, it will be  
9 great to have a place for free charging, some incentives  
10 like that.

11 So, you know, the ultimate question that we keep  
12 asking ourselves is, is California plug-in ready?  
13 Certainly, California has the greatest experience in terms  
14 of electric vehicles, dating back to the mid-nineties, so  
15 let's sort of build on that and figure out where we need to  
16 be for the Volt and all of the other manufacturers that are  
17 introducing electric vehicles.

18 We've got a lot of major stakeholders already  
19 engaged and we've got a lot of vehicle and infrastructure  
20 incentives as well coming into play.

21 But I guess that's, you know, one area that we  
22 really need to focus on, you know, AB 118 vehicle incentive  
23 funds may not go very far when you take a look at the fact  
24 that I think it's what, \$5 million that's allocated right  
25 now, and we think that that's going to really help fund

1 maybe 1,600 vehicles or something like that.

2           And when you consider the very ambitious plans for  
3 Chevy Volt introduction in California and, you know, all of  
4 the other folks that are coming to play, too, certainly  
5 we're going to eat those funds up, you know, quicker than the  
6 cash for clunkers funds went through.

7           So I think what we really need to do is when there  
8 is another budgeting cycle and there's an opportunity is to  
9 consider how we can make more vehicle incentive funds  
10 available to bring down the cost of -- help us bring down  
11 the cost of ownership.

12           Charging incentives, even more important, and I  
13 think it's even more important to consider since the Clean  
14 City Stimulus awards for EV charging didn't come through as  
15 much as we had anticipated.

16           We've got what, 2000, something like that, existing  
17 charging spots throughout the State of California. Who is  
18 taking the lead on refurbishing these, so that these can  
19 become plug-in ready for the new kinds of technologies for  
20 EV vehicles? Is that happening, are there funds for that?  
21 Who is taking the lead to be the champion there?

22           Senate Bill 535, the Yee legislation is great, HOV  
23 access for these kinds of vehicles, we very much support  
24 that. And that's an example of the kinds of things that we  
25 want to build on collaboratively to help build -- you know,

1 to make these vehicles commercially viable and to help  
2 consumers say I want that vehicle, I want to have it in my  
3 driveway, that's a great incentive.

4           So as we talked about the electric no-plug/no-deal  
5 revolution, I think we also have to realize that we need a  
6 broad portfolio of solutions. Certainly, electric drive  
7 technology is very, very important at General Motors,  
8 whether it's the extended range electric Chevy Volt, whether  
9 it's a plug-in hybrid vehicle that we are getting ready for  
10 a nameplate to be named as soon as possible, or whether it's  
11 the hydrogen powered fuel cell vehicles that are part of  
12 project driveway.

13           We heard Matt talk about the fact that there is no  
14 silver bullet and we really, really do believe that right  
15 now.

16           Certainly, as you look at the very, very aggressive  
17 CO2 reduction, greenhouse gas reduction goals of California,  
18 I don't think that electric vehicles alone are going to help  
19 get us to where we want to be.

20           So although the workshop is really focused on  
21 electric drive vehicles, we very much encourage you, the  
22 Commission and others, to continue to recognize that a full  
23 portfolio of solutions is going to be required to meet the  
24 California CO2 reduction goals and to really satisfy a broad  
25 range of customer needs that are very differing in many

1 cases.

2           So we're going to continue to invest in vehicles  
3 that run on advanced biofuels, those that are biofuels that  
4 are generated from cellulosic feed stocks.

5           Hybrid systems, certainly continue extended range  
6 electrics and move it beyond the Volt and into other kinds  
7 of platforms, and hydrogen fuel cells as part of Project  
8 Driveway.

9           You know, none of these really have to be mutually  
10 exclusive and we really need to support a climate in which  
11 we can be moving forward at the same time, supporting more  
12 than one technology, and make progress on all of these  
13 fronts, so that we can reduce petroleum as much as possible,  
14 reduce CO2, greenhouse gas emissions, and arrive at a world  
15 where we ultimately have sustainable mobility.

16           So that is my presentation.

17           MS. BAROODY: Thank you very much, Dave, appreciate  
18 you being here.

19           Is David Paterson here from Mitsubishi? David  
20 Paterson? Don't believe he's here, okay.

21           At this time I think we'll take a quick, five-  
22 minute break, and then we'll come back for the public  
23 comment session. Thank you.

24           (Off the record for a break.)

25           MR. OLSON: I wonder if we could start our process

1 again?

2           Before we go into the public comment, my name is  
3 Tim Olson with the California Energy Commission, I'd like  
4 to -- a couple questions I'd like to ask of Dave Barthmuss  
5 again, if you don't mind coming back up, Dave, for -- and  
6 part of it is we really appreciate your interest in  
7 providing insights and helping us gather information.

8           And part of this is some of this is very difficult  
9 to do in a public setting.

10           MR. BARTHMUSS: Right.

11           MR. OLSON: And so we understand that you've  
12 offered to meet with us --

13           MR. BARTHMUSS: Yes.

14           MR. OLSON: -- to discuss some of the information.  
15 But I just wanted to -- this comment is also for some of the  
16 other speakers.

17           In essence, this series of workshops starting today  
18 is to help gather information to determine things like how  
19 much money should -- is there a need for an incentive?  
20 You've made some comments, suggestions, and we appreciate  
21 that, and what's the rationale for that?

22           And so we need to get into detail in some cases,  
23 like what the rollout, potential rollout schedule might be,  
24 timing of that?

25           We're on a fiscal year basis, so for green in this

1 case, we'd -- in the case of electric drive OEM product,  
2 we've agreed with the Air Resources Board that the first  
3 year, which we're in mid-stream, they would provide the  
4 initial incentives.

5 But we need to revisit that every year and that's  
6 part of this workshop process.

7 And we're expecting to go from about close to a  
8 thousand vehicles today to 5,000 within the next year, and  
9 then close to 15, 30 thousand very quickly, and so we need  
10 to have an understanding of that kind of demand.

11 And just from the stand point of how much -- if  
12 we're willing to do this, how much money do we set aside for  
13 incentives to buy down the differential cost between an  
14 electric drive and a gasoline or diesel?

15 And we also need to know locations of where you  
16 think the customers might be, to help us in targeting money  
17 for the charging infrastructure and, in essence, how many?

18 We look at like your charge infrastructure as a  
19 pretty good deal, cost wise, and we're willing to spend  
20 money on it, just need to know locations.

21 And by the way, this is the same kind of comment  
22 we're making at natural gas workshop, hydrogen, et cetera.  
23 And so part of this is if you're -- this is an open comment,  
24 it's a comment to you, but it's open to the other people  
25 here.

1           To the extent you're willing to share that insight  
2 and information, it's going to help us in determining the  
3 rational of how much money to allocate for some of these  
4 areas.

5           And if you have any other comments on that at this  
6 point, we're open to that, or if you want to do this in a  
7 more one-on-one type of session, we appreciate that, too.

8           MR. BARTHMUSS: No. Well, certainly, we can get  
9 into a heck of a lot of detail when it comes to a one-on-  
10 one, behind-closed-doors session, because a lot of our  
11 rollout is going to be very, very proprietary.

12           Now, you're having workshops on other kinds of  
13 technologies. We have a very detailed and extensive rollout  
14 plan for where we think the hydrogen stations ought to be  
15 placed, how many we actually need. We were part of the  
16 Hydrogen Highway Blueprint Committee, and helped develop the  
17 actual locations and how many stations, where we think the  
18 stations ought to be.

19           Not stringing them up and down the highway where  
20 people aren't going to be traveling as much, but maybe  
21 concentrating them in urban settings, where the initial  
22 vehicles are going to be.

23           Now, when it comes to -- so when you have the  
24 workshop on the fuel cells, hydrogen, yeah, we've got a lot  
25 that we can share. We can also share a lot in the meeting

1 that's being set up with my colleagues from Detroit.

2           The Chevy Volt is designed to be a high volume  
3 production vehicle, that's why we put the Chevrolet bowtie  
4 on it. It's not intended to be a niche vehicle that's  
5 priced so expensive that only a certain -- you know, a lucky  
6 few can own the vehicle.

7           At product launch, we're going to launch the  
8 vehicle November of 2010, we are concentrating on -- we  
9 haven't announced the rollout markets yet, but I think  
10 everybody can imagine where the vehicle is going to be sold  
11 or leased first, it's going to be California is extremely  
12 important to us, as are a couple cities on the east coast.

13           And when you look at California, I mean, there are  
14 certain major markets where a majority of consumers reside.  
15 Whether that's the greater Los Angeles/Orange County Basin,  
16 whether it's the San Francisco Bay Area, or whether it's a  
17 market or city further south, you know, I mean that I would  
18 suggest that we haven't made any official announcements of  
19 what the phase one launch would be, but if I were a betting  
20 person I think those would be, you know, where you would  
21 expect to see the vehicle.

22           I would also expect that you would see the vehicle  
23 in the State Capitol, as well, for obvious reasons.

24           The Volt, at launch, is not going to rely on fast,  
25 convenience charging. We are really designing the vehicle

1 to be primarily used with regular 120 to 240 volt outlets.

2 Now, everybody's garage theoretically has one of  
3 those. We would like to see some help in maybe upgrading  
4 those, for those who want to, so you can have, you know, the  
5 three-hour charge at 240. It will charge roughly six hours  
6 at the 120 volt.

7 Certainly, when you go to work some incentives  
8 would be great there so there are some charging abilities  
9 there, at work.

10 If you live in an apartment, where you don't have a  
11 garage, I think we need to talk about how do you get the  
12 appropriate charging there for those to take advantage of  
13 that.

14 And we haven't talked production volume for the  
15 Volt, but it is very aggressive, that's all I can really  
16 tell you, it's a very aggressive launch.

17 Now, the first year goes from November 10,  
18 obviously to November 2011, it's going to be a 2011 model  
19 year vehicle, so the early numbers are stretched across that  
20 year, and then it's going to ramp up increasingly larger  
21 numbers thereafter.

22 And we are also looking at the EREV technology and  
23 spreading it across other kinds of vehicles, so that we can  
24 sort of make -- we want to own the intellectual property for  
25 battery development, battery technology, R&D on our own, and

1 we want to sort of have the electric drive mechanism become  
2 for us what the internal combustion engine has been for the  
3 last hundred years, we want to make it sort of like our  
4 internal -- I don't know what to call it, but treatment.  
5 Like a little bit -- you know, "Intel Inside" you're going  
6 to see "EREV" inside as we move forward.

7 I don't have specific numbers to tell you but there  
8 is, obviously, a \$7,500 Federal incentive that the Volt  
9 applies for.

10 Certainly, we are very appreciative of the \$5  
11 million that are part of AB 118, but I think that's going to  
12 be used up just like that. And I think the more incentives  
13 we can get through other sources, over and above the 7,500,  
14 obviously we know that we have to subsidize the price a  
15 little bit ourselves, you know, the more money we can get  
16 for incentives to make the early adopters get the vehicle,  
17 the better.

18 And we build more of them, the battery technology  
19 improves, that cost will naturally come down as it becomes  
20 sort of a core product for General Motors.

21 MR. OLSON: Okay, appreciate your interest in that.  
22 I'd also remind people here that we schedule a second  
23 workshop, the topic of charging stations will be one of the  
24 key things addressed in that, sometime late September, early  
25 October.

1           So it's good to have your feedback to kind of put  
2 that on the table for those people who are doing the  
3 charging infrastructure and investing in that.

4           MR. BARTHMUSS: Okay.

5           MR. OLSON: Thanks a lot.

6           MS. BAROODY: Thank you, Dave.

7           MR. BARTHMUSS: Yeah.

8           MS. BAROODY: Okay, I think we're at the time now  
9 where we can have a public comment session, it's about 15  
10 minutes. And I think Charles has collected a few blue  
11 cards.

12           Charles, would you like to read those questions?

13           MR. SMITH: Well, I was -- I could actually invite  
14 them to come to one of the microphones. Is Paul Scott,  
15 representing Plug-In America, with either a question or  
16 remarks pertaining to a electric vehicle manufacturers' loan  
17 guarantee program.

18           Please introduce yourself for the record.

19           MR. SCOTT: Thank you, Paul Scott, representing  
20 Plug-In America.

21           MS. BAROODY: We ask for about two minutes, if you  
22 don't mind?

23           MR. SCOTT: I won't even need all of that.

24           MS. BAROODY: Okay, great, thank you.

25           MR. SCOTT: Plug-In America does support the

1 California Energy Commission to, you know, have a program  
2 for California EV manufacturing loan guarantees.

3           There are several companies, that we're aware of,  
4 starting up in this State that are going to be building  
5 either componentry or the cars, themselves, and they are in  
6 need of some capital to get started. I don't know how much,  
7 10 million, 15 million, some sort of a pool of funds that  
8 would help get some of these car manufacturers going.

9           In addition, I would like to speak briefly to the  
10 charging infrastructure issue.

11           Plug-America, and in addition to the Electric Auto  
12 Association, both of us are national groups, and we've been  
13 essentially running the charging infrastructure primarily in  
14 the State of California, but it is now spreading throughout  
15 the country.

16           We are aware of all the existing charging stations,  
17 both active and inactive ones, all of which can be converted  
18 over to the newer technology.

19           We are also aware of the places where people like  
20 to charge, you know, given that we represent the people who  
21 have been using these vehicles for the last ten years.

22           We're very attuned to how they are used, where  
23 people go on a daily basis, and how long they're there, and  
24 what kind of charging is necessary, whether it's level one,  
25 level two and certainly, in the future, level three

1 charging.

2           So if you would like to have the Electric Auto  
3 Association and Plug-In America work with the CEC in helping  
4 to identify these spots, we would be most happy to help you  
5 with that. Thank you.

6           MS. BAROODY: Thank you very much.

7           MR. SMITH: Thank you. We also have a card from  
8 Linda Nicholes, I believe, also from Plug-In America, with a  
9 question about infrastructure, as well.

10           And if you could introduce yourself, that would be  
11 good.

12           MS. NICHOLLES: Sure, I'm Linda Nicholes, from Plug-  
13 In America. I just think that funds for allocation for  
14 public infrastructure, Plug-In America feels that this is  
15 so, so very important. And we really need to have you take  
16 the lead to upgrade and create charging infrastructure bulk.

17           I can speak to this because I have driven an  
18 electric car for the better part of a decade. And whether  
19 it's important to have adequate charging in our garages,  
20 it's also important to have public infrastructure.

21           And one way I can emphasize this is Plug-In America  
22 has something on the website called a plug-in vehicle  
23 tracker. We actually show that there are going to be, or  
24 there are 73 electric vehicles on the drawing boards for  
25 global, possible global production. Some of them are

1 prototype, but many of them will soon be out on the roads or  
2 already are. Of those, 51 are passenger vehicles, eight are  
3 all-electric street bikes, and 14 are commercial truck  
4 vehicles.

5 So you're just about to face a wave of electric  
6 vehicles and I just want to emphasize how important it is to  
7 have the charging infrastructure. Thank you.

8 MS. BAROODY: Thank you, Linda.

9 MR. SMITH: Have we had any questions from the  
10 WebEx?

11 MS. BAROODY: Wait, hold on, we've got a question  
12 here.

13 MR. OLSON: I have a question for both the  
14 representatives from Plug-In America.

15 We're interested in that data, location of users,  
16 and where you see the growth happening. Is that -- how much  
17 of that is proprietary or not available for public  
18 consumption, how much can we use?

19 MR. SCOTT: Pretty much all of it is available,  
20 very little of it is proprietary at this point. A lot of  
21 growth is taking place right now because of the Tesla  
22 rollout. And the Tesla people tend to be wealthy, I'll just  
23 state that clearly, so they want to -- they want to travel a  
24 lot, and we're seeing new charge stations being put up, the  
25 101 and I-5 corridors, and from L.A. out to Vegas. And so

1 these people are kind of driving it because they have the  
2 money to pay for it, themselves, so some of that is taking  
3 place anyway.

4           But for the lion's share of the new electric  
5 vehicle drivers who will be coming, they will rely on, to  
6 some degree, public charging infrastructure. I know I do.  
7 When I plan trips, like for instance coming out here today,  
8 I could make the trip round trip, but it would be very  
9 close, so I know that I've got a charger out here and so I  
10 had no qualms about coming out here and using that.

11           So having those kinds of things scattered around  
12 the State in places where people tend to spend time,  
13 restaurants, shopping malls, movie theaters, that sort of  
14 thing, certainly parking lots where people work are going to  
15 be very important.

16           The way it's going to work is, you know, a good 70  
17 to 80 percent of the charging will be done at people's  
18 homes, at least that much.

19           There are quite a few people, however, who do not  
20 have access to electricity where they park their cars, some  
21 apartment dwellers, some people who just park on the street  
22 and don't have a driveway, or a carport, or a garage, and  
23 they will need to charge primarily at work.

24           And, of course, you know, work is daytime  
25 typically, so you want to avoid the peak hours, so when they

1 first get to work before peak hours hit, they'll be  
2 charging.

3 And so we'll need some, actually quite a bit of  
4 charging available for workplace.

5 And the rest of it is convenience charging, you  
6 know, at places as I identified before, movie theaters, any  
7 shopping mall area, just have a certain number of charges.  
8 You don't need a lot to start, just a handful in each  
9 location. But they will grow organically after that.

10 And initially, these places will probably give away  
11 the energy because they want to encourage people to come and  
12 eat at their restaurant, shop in their shopping malls.

13 And I can guarantee you, I shop at Ralph's because  
14 they have a charger, and I go to the Promenade because they  
15 have a charger. And I go and I spend a lot of time on  
16 Montana Avenue, in Santa Monica, because they have a charger  
17 and I spend a lot of money there.

18 So this does work. And so over time these people  
19 will not be able to afford to give away that electricity.  
20 But by the time we get there, that's probably four, or five,  
21 six years from now, then they can start charging for the  
22 energy that they sell, provided that the utilities allow  
23 them to do that.

24 Right now they'll probably just sell time on the  
25 chargers, which is the Coulomb Technologies program.

1 MR. OLSON: Very good, thanks a lot.

2 MR. WARD: I do think we would like to work with  
3 you, you folks have an infinite amount of experience in this  
4 regard. You've mentioned the on and off peak issue, which  
5 is pretty large from the Energy Commission's perspective,  
6 and the utilities' perspective as well, and we'd like to  
7 work with you on developing how we would avoid the off-peak  
8 charging as much as possible.

9 I know it would be convenience and strategic  
10 initially, but how we can over time --

11 MR. SCOTT: Yeah, and I guarantee you the way to do  
12 that is time of use pricing, tiered pricing and time of use  
13 pricing across the board, nationwide, and the sooner we get  
14 there, the better off we're going to be.

15 MR. WARD: Great. Thanks for your insight.

16 MS. BAROODY: Thank you. Charles?

17 MR. SMITH: Were there any comments from WebEx?

18 MS. MAGANA: I don't have any questions from  
19 anybody.

20 MR. SMITH: All right, we're going to unmute the  
21 phones, so if there are any questions we should be able to  
22 hear them.

23 MS. BAROODY: Okay, we're going to WebEx now, if  
24 there are any questions on WebEx.

25 MR. SMITH: I guess not.

1 MR. SHEARS: Yeah, this is John Shears, with the  
2 Center for Energy Efficiency and Renewable Technologies; can  
3 people hear me?

4 MS. BAROODY: Yes, hi John, just maybe speak up a  
5 little bit.

6 MR. SHEARS: Yeah. Well, you know, I agree with my  
7 colleagues from Plug-In America on urgency. I think rolling  
8 out charging infrastructure has to be very carefully  
9 planned, and I know some of the researchers, I know the  
10 Energy Commission has been funding at UC Davis on the  
11 intricacies of how to do that.

12 Similar conversations are -- and at other venues  
13 where these issues are being discussed.

14 MS. BAROODY: Any questions for John? Any other  
15 comments?

16 Pilar, do we have anybody else?

17 MS. MAGANA: No.

18 MS. BAROODY: Okay. Does anybody else want to say  
19 anything right now, while we have a chance for public  
20 comments?

21 If not, we will break for lunch, and we will  
22 reconvene at 12:30 with the Light Duty Vehicle Panel:  
23 California-based Manufacturers. So thank you for a good  
24 morning.

25 (Off the record for the lunch recess.)

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AFTERNOON SESSION

MS. BAROODY: If we could reconvene, again, for our afternoon session. Wait, let's wait a couple of minutes for people to come in.

Okay, I think we're ready to go, we have Green Vehicles, Mr. Ehab Youssef. Thank you.

MR. YOUSSEF: Okay, welcome back everyone. My name

1 is Ehab Youssef and I am the CEO and Co-Founder of Green  
2 Vehicles, Inc.

3 First and foremost I wanted to express my gratitude  
4 for all the hard work coming from the California Energy  
5 Commission, in particular Mr. Olson, Leslie Baroody, over  
6 the last few months they've gone way out of their way to  
7 accommodate long meetings with different municipalities, and  
8 I think the dedication goes well beyond what anyone would  
9 expect, so thank you for that.

10 I promise I'll be efficient. And I'm going to give  
11 the majority of the presentation and our President, Mike  
12 Ryan, and Co-Founder, will come up and talk about the  
13 technology points.

14 So my background, again I'm the CEO and Co-Founder,  
15 my background is as an intellectual property attorney, so  
16 I'll address the overview and I'll let Mike Ryan, our  
17 technologist, speak to any technology questions.

18 Green Vehicles is a manufacturer of battery  
19 electric vehicles, so pure electric vehicles. We have been  
20 around for approximately four years. We have finished our  
21 R&D and prototyping stages and we are now at the point where  
22 we are going into production and delivering vehicles to  
23 customers that are on the pre-reservation list.

24 We are also a technology company that's developed a  
25 substantially lower cost, longer range, high powered

1 advanced propulsion system.

2           Our lithium ion powered propulsion system delivers  
3 40 percent longer battery life, 30 percent greater  
4 distances, up to a hundred miles range on a single charge,  
5 and speeds of up to 85 miles per hour.

6           Our greatest goal is to achieve a workable  
7 solution, put battery electric vehicles on the road today at  
8 a greatly reduced cost versus what's available today.

9           We believe we're positioned to become a vital  
10 supplier of advanced battery electric propulsion systems to  
11 the major automobile manufacturers that are rushing to fill  
12 a great demand that, as of today, is unmet.

13           And in order to achieve the immediate and  
14 significant market penetration, we've decided to create our  
15 own line of battery electric vehicles and put vehicles on  
16 the road, again, immediately as opposed to waiting for a  
17 rollout to come from major auto manufacturers.

18           Our strategic relationships with Silicon Valley  
19 Power, Stanford University's Rapid Prototyping Laboratory,  
20 and others, including MoBios Power, Coulomb Technologies,  
21 has really catapulted us into areas that we couldn't have  
22 reached on our own, and I think it will allow us to retain a  
23 leadership roll in the industry as it develops.

24           I think first I'd like to point out that electric  
25 propulsion systems used to power hybrid electric vehicles,

1 such as the Toyota Prius, really differ substantially from  
2 what is necessary for a plug-in hybrid electric vehicle or a  
3 battery electric vehicle.

4           The transition to lithium ion battery modules,  
5 high-powered charging systems, and efficient high speed  
6 motors and controllers really requires a great deal of  
7 experience, development and testing that can really come  
8 about only after a great deal of R&D and prototyping.

9           Currently, we've found that there's no such  
10 electric drive solution available today to power vehicles at  
11 freeway speeds for less than about \$40,000.

12           And Green Vehicles is positioned to be the first to  
13 market to make these advanced electric vehicles affordable.  
14 And again, when we say affordable, we mean price ranges in  
15 the \$25,000 range to achieve freeway speeds in a pure  
16 electric vehicle.

17           Our solution and our proprietary method to achieve  
18 the price point is really to balance power, range, usability  
19 and, of course, to achieve that cost.

20           And again, Mike Ryan will talk in just a minute  
21 about how we do some of that.

22           Today we have three different battery electric  
23 vehicles that are available. We anticipate that two of the  
24 models will begin being delivered to our customers before  
25 the end of this year.

1           The first vehicle is the one you see on the screen  
2 now, it's the Triac Freeway Commuter Vehicle, the price  
3 range is a \$24,995 MSRP, and it is a freeway commuter, HOV  
4 lane access for a single driver, and it has a two-passenger  
5 capacity side by side..

6           Our standard AC motor controller package is a 30 KW  
7 package. We also offer an upgrade of a 60 KW AC motor  
8 system.

9           We're utilizing two different configurations for  
10 the lithium ion batteries. The first standard package is a  
11 23 kilowatt hour lithium ion phosphate solution that allows  
12 a hundred mile range at full speed driving.

13           And then we have an upgrade available, a slightly  
14 larger battery pack of 26 KW, 26 kilowatt hour, rather, for  
15 a 120-mile range.

16           All of the vehicles come standard with an on-board  
17 charger that's capable at charging at a 120-volt standard  
18 outlet or 240-volt, similar to your dryers at home.

19           And we also include a battery management system  
20 which monitors, controls, and displays the individual  
21 battery voltages.

22           It's programmable through a color touch screen  
23 interface, and we also have access through a USB port to  
24 access the data memory log and track the last seven to ten  
25 days of each individual cell's performance.

1           It's really a diagnostic tool that will allow our  
2 service technicians to record where problems have occurred  
3 in the battery pack.

4           We offer optional balancing. And I say optional,  
5 even though our recommendation is that balancing isn't an  
6 option, it's an absolute must when it comes to lithium  
7 battery systems.

8           The top speed of a Triac is 85 miles per hour.  
9 We've included various safety features, including a  
10 structural steel cage, a frontal impact redirection system,  
11 side impact bracing and, of course, a low center of gravity  
12 to keep the wheels on the ground at all times.

13           Every one of the three wheels on the vehicle is  
14 balanced to have the exact weight distribution at all three  
15 points.

16           And, of course, the vehicle meets or exceeds  
17 NHTSA's FMVSS standards.

18           The second vehicle is the Buckshot, it's a half-ton  
19 pickup truck. The price point, again, is just under \$24,000  
20 MSRP.

21           It can achieve freeway speeds of 65 miles per hour,  
22 and it has a half-ton payload capacity.

23           The primary uses for the vehicle will be for  
24 delivery, fleet, and certain municipality uses.

25           We have a 30 KW or a 60 KW AC motor controller

1 package again available.

2           And this vehicle comes in two different  
3 configurations for the battery pack, including a 280-volt,  
4 288-volt, 46-kilowatt hour lithium iron phosphate solution,  
5 which would allow just over 150 miles of driving range per  
6 charge.

7           The same battery management system's included as in  
8 the Triac. And we can configure this vehicle as a standard  
9 pickup truck with a bed, allowing dump truck type usage, or  
10 we can also configure it with a covered cargo delivery box  
11 that you'll see in some of the further slides.

12           Again, we satisfy all of the FMVSS standards for  
13 three-wheeled vehicles.

14           Our third and final vehicle that we have available  
15 today, and anticipate delivering before the end of the year,  
16 is the Moose, which is a minivan, again similar price point,  
17 just under \$24,000.

18           We have two different battery configurations here.  
19 This vehicle will be configured as either an NEV,  
20 neighborhood electric vehicle, either as a low speed or  
21 medium speed configuration, depending on the state you're  
22 in. And we also have an option for a full speed vehicle  
23 that satisfies the FMVSS options.

24           The upgraded battery pack system allows a hundred-  
25 mile range and that would of course be with the lithium iron

1 phosphate package.

2 We also offer a shorter range VRLA battery pack for  
3 NEV use.

4 With that I'm going to bring up Mike Ryan to talk a  
5 little bit about the technology.

6 MR. RYAN: Afternoon everybody. I'm Mike Ryan,  
7 thank you for having me.

8 I'd like to start to talk about our technology  
9 direction future in the context of major EV industry trends  
10 in energy storage and charging.

11 Energy storage is an area that for any electric  
12 vehicle company requires ongoing analysis benchmarking and  
13 integration, in particular, at the present time where the  
14 landscape is shifting so rapidly.

15 There's tradeoffs being cycle life, energy density,  
16 specific power, temperature, and costs, and we believe over  
17 the next two to five years there's going to be a broadening  
18 of this landscape and new opportunities for companies that  
19 can move very quickly in terms of integrating the next  
20 generation of energy storage. So that's something that we  
21 take very seriously and we think is an important competitive  
22 advantage for us moving forward.

23 This Smart Grid is an important topic because this  
24 is an area where electric vehicles have a clear advantage in  
25 terms of environmental and cost benefits against

1 conventional vehicles.

2           The U.S. Postal Service just released a feasibility  
3 study for replacing their 150,000 delivery fleet vehicles.

4 In that study they cite a benefit of \$2,308 per vehicle, per  
5 year, from the Smart Grid, which is a staggering number, and  
6 I think probably a little unique to the Post Office,  
7 although they can illustrate some of the real benefit that's  
8 going to come to that in the future.

9           So as a vehicle and a technology company we want to  
10 enable the largest reduction in greenhouse gas emissions at  
11 the best value for our customers, and by eliminating the  
12 need for spending reserves, electric vehicles are that much  
13 more valuable to that end.

14           For our company that means participation in the  
15 J1772 standards, as well as developing the power and  
16 communication systems on the vehicle side.

17           It also includes our engagement with Silicon Valley  
18 Power, based in Santa Clara, who's actively constructing a  
19 best-in-class Smart Grid. And within their area they have  
20 posted a free outdoor WI-FI service, with the infrastructure  
21 already in place, which is going to be used for data  
22 communications, with plug-in vehicles for charge tracking,  
23 complex billing, and demand response.

24           So we think that's an opportunity to leverage a  
25 great deal of Silicon Valley Power's research and

1 development through our technology sharing, which will  
2 benefit both organizations, and also start to help some of  
3 the -- answer some of the practical questions about charging  
4 locations and real -- in real world applications.

5           You know, the composition of charging at home, at  
6 work versus public stations.

7           Okay. In terms of an IT system, we think this is  
8 also an important part of our technology. Moving forward,  
9 we've got a consumer focus. We see this as an opportunity  
10 to solve some of the range fears that people have, as well  
11 as some of the service unknowns by providing seamless  
12 information and diagnostic tools for tracking all your  
13 batteries, tracking electric vehicle related service issues.

14           In addition to that, let's see, the Idaho National  
15 Laboratory had done a study talking about the difference in  
16 driver behavior and how that tracked into range differences  
17 of up to, actually, over 30 percent. So the behavior of one  
18 driver and the behavior of another actually differed by as  
19 much as 30 percent.

20           We see that as an important number and by getting  
21 driver feedback, and sort of mixing technology and  
22 psychology together to guide the driver, sort of train the  
23 driver into certain behaviors that are consistent with  
24 longer ranges, we see that as an opportunity to gain  
25 efficiency with little or no hard costs.

1           And the last thing I'd -- I guess I should move  
2 this thing forward; shouldn't I. There we go, sorry about  
3 that, I've gone past that slide.

4           And the last thing is on the technology side, you  
5 know, some of the benefits of electric vehicles are the  
6 programmability, and the opportunity for dynamic  
7 improvements and some level of intelligence.

8           For example, the vehicle can learn the difference  
9 between what would be considered an urban driving condition  
10 versus a freeway driving condition, and the response of the  
11 braking system will be adjusted in accordance with the  
12 driving conditions that they're currently under.

13           And again, these are the types of two to five  
14 percent efficiency gains that in the aggregate -- there's  
15 other examples that I'd say are more proprietary, but in  
16 aggregate, when you add them together, you end up with  
17 serious benefits to the customers.

18           Then in terms of greenhouse gas emission  
19 reductions, we're trying to address where we think we fit  
20 into the CEC's goals, and so I gave some estimates here of  
21 our vehicle reductions per vehicle.

22           I think on a qualitative level, a creation of new  
23 niche, demonstrating utility of a regional vehicle, I think  
24 this is really something important as we unveil our vehicles  
25 now, people get the opportunity to really see that, yeah, we

1 sort of know rationally that there's a 33 or 35 mile average  
2 daily driving distance, but to actually establish that, yes,  
3 in fact our vehicles are meeting the needs of a great  
4 contingent of customers, I think that's going to be  
5 important.

6           Again, I already covered the Smart Grid and the  
7 work with Silicon Valley Power.

8           And then also just as well, in Silicon Valley and  
9 in California, developing a critical mass for EV technology.

10           And then one of the -- the last thing I'll cover  
11 before I pass it back Ehab is the cost benefit analysis,  
12 total cost of ownership. This is something where I think  
13 we're somewhat unique in that we're able to compete on par  
14 with a subcompact conventional vehicle.

15           And I give the numbers here, although I think  
16 they're a little bit hard to see. Essentially, my  
17 assumptions here are 35 miles travel daily, a \$3 per gallon  
18 gasoline price, and a nine cent per kilowatt hour cost of  
19 electricity.

20           MR. YOUSSEF: Okay, and I promise I'll move it  
21 forward quickly here. The important point to everybody in  
22 competitor comparison is that I think competition is the  
23 single most important force in bringing battery electric  
24 vehicles to reality.

25           So everyone here today, from GM to Aptera, that's

1 coming up, to all the others that are here, I think the fact  
2 that there's competition is what's going to make this  
3 industry successful.

4           And I think that the niche players, the smaller  
5 players, historically, have been the ones to push ingenuity  
6 and actually sometimes get the giants to move forward and  
7 invest in their own -- their own futures.

8           So Green Vehicles, as we mentioned, is an advanced  
9 propulsion system provider and really the cost-effective  
10 nature of that is what's most important to us.

11           All of our vehicles, the hundred percent electric,  
12 battery electric vehicles will qualify for the \$2,500  
13 Federal tax credit, the \$1,500 CARF rebate, and we expect  
14 our vehicles to be 40 percent less expensive than same class  
15 vehicles on the market today. The magic price point for us  
16 is about \$25,000 retail, before the tax credits and rebates.

17           The important point I want to make here is that  
18 there's a paradigm shift that's going on, and we're all  
19 familiar with what's happening regarding protecting our  
20 environment, regarding electric vehicles and the push from  
21 the consumers, really motivating the manufacturers to move  
22 forward.

23           By 2020, it's expected that plug-in hybrid electric  
24 vehicles will represent over 50 percent of the growing  
25 number of total hybrids sold and we conservatively estimate

1 that we'll be able to capture about 15 percent of that  
2 battery electric vehicle market by 2012, and up to 20  
3 percent by 2015.

4 Beginning in 2012, we expect to place our advanced  
5 propulsion system into these next generation PHEVs. That  
6 market will amount to a \$57 billion market by 2020, and the  
7 cost of the propulsion systems is about 30 percent of that.

8 So we're talking about a \$17 billion industry by  
9 year 2020.

10 First to market is critical, as we all now, and I  
11 think Toyota Prius, those two words alone will signify what  
12 happens when someone moves forward, a company, and puts a  
13 good product in place, and how it's incredibly difficult to  
14 displace a company that's done that.

15 We plan on promoting our vehicles through both  
16 national dealership networks that will have sales and  
17 service, we'll roll it out on the West Coast, primarily  
18 California first.

19 We'll also have direct inside sales to cover  
20 municipalities, fleets, corporate uses, universities, et  
21 cetera.

22 This is probably the most important slide today.  
23 What I really want to emphasize here is that Green Vehicles,  
24 after four years and a lot more R&D and prototyping than we  
25 expected, we're finally at a stage where we're actually

1 delivering vehicles to customers. We believe we're in that  
2 production stage. And even though this year we'll only  
3 deliver about 60, so 6-0 vehicles, to our customers on the  
4 pre-reservation list, we anticipate that those first 60  
5 vehicles, if we're successful in obtaining grants and  
6 funding, will really catapult us into going into larger  
7 volume manufacturing.

8           You can see from the chart that this year we employ  
9 roughly 15 people. We're at the initial production stage,  
10 delivering 60 vehicles this year.

11           By next year we anticipate producing and delivering  
12 25 vehicles per month. We expect to employ between 25 and  
13 50 employees at our San Jose manufacturing facility.

14           And by 2011 we anticipate 75 to 200 vehicles per  
15 month. That's a broad range, of course, but it depends on  
16 the funding that's available.

17           And we anticipate employing 35 to 70 employees,  
18 again, at our San Jose facility.

19           By 2012, if we're successful and the assumption is  
20 a \$5.5 million investment, we anticipate 75 jobs and 500  
21 plus vehicles per month.

22           It's important to emphasize that those job numbers  
23 that we're listing are just at the San Jose facility. It  
24 doesn't include any other employees, nor does it include  
25 outsourced manufacturing suppliers, et cetera.

1           The last point I want to make here is that we will  
2 employ light manufacturing, assembly, fabrication and test  
3 in San Jose.

4           We are an American manufacturer of EVs, with our  
5 own WMI identifier, and we will be a "Made in the U.S.A."  
6 brand because over 60 percent of the net value of the  
7 vehicle's technology and component parts will be  
8 manufactured in the U.S.A.

9           The very last slide, I'm going to quickly go over  
10 customer demand, which is in the very first 60 days or  
11 product announcement we were overwhelmed with the customer  
12 demand. We had over 50,000 website hits in that 60-day  
13 period. Thousands of customers inquired, requesting product  
14 availability all across the world.

15           And we pre-sold our entire first round or  
16 production. Again, a very relatively small number, 60  
17 vehicles, but we did that immediately and today every one of  
18 the vehicles are called for.

19           The key sales opportunities that have approached  
20 us, U.S. Postal Service, UPS, FedEx, all the major high tech  
21 companies, including Google, Lockheed, Yahoo.

22           We're working with the City of San Jose, Moneta  
23 Airport, City Fleet at San Jose, water treatment plans, and  
24 we've even been approached for unique uses, like the Salinas  
25 Valley agricultural uses in the field, with respect to our

1 three-wheeled Buckshot pickup truck.

2 I'm going to skip to the very last slide and I'm  
3 done here.

4 The important point here is what we are seeking is  
5 that we receive, and the industry really as a whole receive  
6 investment sourcing from The California Energy Commission.  
7 We think, because of the travesty in the ARRA funds and  
8 where they've gone, and the fact that California didn't  
9 receive those funds, the bad news, like the Newby Plant  
10 closure, we think that investment is so critical at this  
11 point in time to move manufacturing forward here, in  
12 California.

13 We are looking for a CEC investment in the form of  
14 the \$2.5 million grant and we feel that that would enable us  
15 to achieve our goals as set forth on the previous slide and  
16 to go to large volume production in our San Jose facility.

17 We have been successful in soliciting and receiving  
18 endorsement from various municipalities and we'll confident  
19 we'll receive a million dollar grant in the form of cash and  
20 in-kind contributions from the city that we're working with.

21 We also feel that the contributions by the Silicon  
22 Power Company and their Smart Grid technology contributions  
23 are in, and of themselves, worth millions of dollars that  
24 they've invested in their infrastructure.

25 And then, finally, I think one of the most

1 important things that CEC can do is create a loan guarantee  
2 program, either through the State loan program, or the sort  
3 of guarantee program that allows the private equity  
4 investments, including RVCs, to be assured that their  
5 investments are guaranteed by a state or municipality.

6           And I think I will end it there, thank you very  
7 much.

8           MS. BAROODY: Thank you, Ehab and Mike.

9           Our next speaker is Ben Werner, Revolution Motors.

10           MR. WERNER: I'll give a brief overview of our  
11 company, Revolution Motors.

12           And just to state in the beginning, there's a key  
13 concept that I want to communicate and I'll reiterate at  
14 several points throughout the presentation, which is there's  
15 a new class of vehicles represented by what we and a few  
16 other California-based electric vehicle manufacturers are  
17 introducing, which we'll call the ultra-efficient commuter  
18 vehicle.

19           And this has significant impact towards, really, to  
20 the challenge of bringing sustainable personal  
21 transportation to this State and this country. Thank you.

22           So we are, in a certain sense, the new kids on the  
23 block in the California-based EV crew. We have a prototype  
24 of our vehicle, self-funded, bootstrapped to date, over the  
25 last two to three years.

1           This is our vehicle, she's named Dagne. Dagne  
2 means "new day" in Norwegian.

3           And again, the core features of this vehicle are  
4 that she's ultra-efficient, high performance, fun to drive,  
5 comfortable and safe as per the standards that people expect  
6 for mid-sized freeway capable vehicles, and affordable, in  
7 the neighborhood of \$25,000.

8           The key features of the vehicles; designed  
9 primarily as a pure electric vehicle, with a range of about  
10 a hundred miles, with a customer option of a serial hybrid,  
11 with a flex-fuel internal combustion engine that's capable  
12 of running conventional gasoline or biodiesel, potentially  
13 other fuels.

14          The preferred interface for our vehicle is a  
15 joystick. This came about through our rethinking personal  
16 transportation at every level, and recognizing that this  
17 interface in particular gives an improvement in safety  
18 through eliminating the steering column, improving the  
19 airbag effectiveness and improving braking reaction times.

20          Certainly, given the dynamics, the way this vehicle  
21 drives, as you'll see, this also makes a lot of sense.  
22 Although a regular steering column is certainly a backup  
23 option as well.

24          The evolution of the design of our vehicle ended up  
25 converging primarily on needing to communicate to customers

1 that although this is a slightly smaller, lighter weight  
2 vehicle, it provides all of the safety needs for freeway  
3 commuting for your average commuter.

4 So the design of the vehicle is intended to convey  
5 that feeling to the customer such that, given the potential  
6 for mass market adoption, that it resonates with the  
7 customer at that level.

8 And just a little montage of our start-up operation  
9 down in Santa Barbara, we've done a lot for a relatively  
10 little of invested founder money. And this is where we --  
11 this is where and how we built the prototype.

12 Some test driving. I didn't explain this clearly  
13 at the outset, but given the motivation for our vehicle to  
14 be as energy efficient as possible for the need that it  
15 serves of daily commuting, the vehicle is narrow to maximize  
16 the aerodynamic efficiency and to be stable, and high-  
17 performance in cornering, while being narrow the vehicle  
18 leans actively into turns.

19 The driver doesn't need to provide any acting lean  
20 command, the driver simply steers the vehicle as he or she  
21 would normally, and the onboard drive by wire, flight  
22 control system, if you like, determines how much the vehicle  
23 needs to lean or steer, depending on how fast it goes.

24 So it's very intuitive, very easy, and I'm sure you  
25 get a sense a lot of fun, as well.

1           So this comes to the concept which I raised and  
2 introduced in the beginning, which is that there really is  
3 an emerging class of vehicles here, which we're calling the  
4 commuter vehicle, or to deal more explicitly, ultra-  
5 efficient commuter vehicle.

6           And just in terms -- and these vehicles, actually,  
7 are all based in -- the company's based in California.

8           And there's others, such as Green Vehicles, that  
9 you just heard from, that are also based in California.

10           But the core concept here in terms of the  
11 efficiency of driving the vehicle, how much energy it uses  
12 to get from A to B, and in terms of the affordability, up-  
13 front price tag are both improved with this vehicle  
14 topology. And I'll explain quantitatively, technically, in  
15 a little bit why that is.

16           So first, just touching on the market need, the  
17 market demand for a vehicle designed specifically for the  
18 commuting purpose.

19           And these are 2003 statistics, these haven't  
20 changed much today; how many people in this country drive by  
21 themselves, or perhaps one other person, for the vast  
22 majority of their daily commuting needs, running errands and  
23 so forth? You know, it's really 90 percent of us.

24           So we're not claiming by any means that purchasing  
25 this vehicle means that you would displace your five-person

1 family car, the fact is that you could keep your five-person  
2 family car, or minivan or truck in your driveway most of the  
3 time, for when you really need it, and in the end you'll  
4 save a lot as an owner of a vehicle like this, driving this  
5 vehicle for most of your commuting needs.

6           So I'll briefly explain what this chart is, and  
7 there's some points to fill in here. Basically, the lower  
8 horizontal axis is vehicle mass. This is vehicle  
9 topology, there's a mass to the vehicle, and the air that --  
10 the size, how much -- how big it is as it pushes itself  
11 through the air.

12           So you've got vehicle mass in the bottom and you've  
13 got aerodynamic drag vertically here. And these constant  
14 lines are in thousands of dollars.

15           The battery pack cost, using today's lithium  
16 chemistry, battery pack costs to achieve a hundred-mile  
17 range. And if we drop in several well-known vehicles, you  
18 can see that if these vehicles were -- excuse me --  
19 converted to pure electric, what the cost of that battery  
20 pack would be to achieve a hundred-mile range.

21           So in the upper right, right there, you've got the  
22 Ford F150. So that battery pack would be on the order of  
23 \$20,000 to get a hundred-mile range.

24           Our vehicle, Dagne, is down here on the lower left,  
25 you know, four to five thousand dollars for a hundred-mile

1 range.

2           So as we've heard for some time, it's the battery  
3 pack that drives cost of the vehicle. So if you can  
4 minimize that, then you've made a significant impact in the  
5 affordability, in the adoptability, the ride adoptability of  
6 vehicles, of electric vehicles specifically.

7           So once again these are, you know, the vehicles  
8 pictured specifically, we can put in motorcycles there.  
9 There's Dagne.

10           And then just to generalize this point, these are  
11 the vehicle classes we -- we've done this study vigorously,  
12 and grouped as per the EPA, vehicle class, the vehicle  
13 classes, all these different vehicle classes. And there's  
14 this open place down here which is the class that we're now  
15 calling, or what we've decided to call is commuter vehicles.

16           And as I've said, there are a handful of  
17 California-based start-up electric vehicle companies that  
18 are -- have recognized this opportunity and, you know, this  
19 is -- this is a major opportunity.

20           So this simply restates the same point, but in  
21 terms of not battery costs, but in terms of fuel economy.

22           So the same chart exactly, but in this case the  
23 constant lines are miles per gallon if you were to convert  
24 an existing vehicle topology to a series diesel hybrid,  
25 which you could argue is the most efficient internal

1 combustion type of typology you could create.

2           So again, the same vehicles, there's Dagne. You  
3 know, if a Ford F150 were as efficient as it could be as an  
4 internal combustion vehicle, you might get, you know, on the  
5 order of 35 miles per gallon. But in the commuting vehicle  
6 class, you know, you approach 200 miles per gallon, and  
7 there's simply no other way to do this using larger,  
8 conventional vehicle topologies, fundamental physics.

9           Again, in terms of the fundamental vehicle classes,  
10 this is the opportunity which we're addressing.

11           So to translate this into -- all of these concepts  
12 into impact on CO2 and other air pollution emissions, the  
13 blue bars represent the CO2 tons emitted per year for a  
14 15,000 mile per year drive, over several vehicles, F150,  
15 Highlander, Prius, the Tesla, and three versions of our  
16 vehicle, the hybrid, the electric, and the off-grid, if you  
17 were to power it from, say, a \$4,000 solar panel on your  
18 home, which would give you about a 40-mile drive.

19           And the red bar is the monthly cost of ownership  
20 average over 15 years.

21           The point being these electric vehicles, including  
22 the Tesla, for example, have a much reduced emissions, but  
23 once you factor in the monthly cost of ownership, which  
24 translates into how many people can actually afford to buy,  
25 and adopt, and use this vehicle every day, the adoptability

1 and the net reduction over a whole, you know, society is  
2 much less -- or excuse me, is much greater for vehicles  
3 which take advantage of this vehicle topology and this  
4 vehicle class.

5           Of course, you want to address rigorously -- or  
6 qualitatively first, I should say, who's going to buy this  
7 vehicle. And, you know, we've taken our prototype and our  
8 concept and, of course, our website through feedback, and  
9 one of the things that both surprised and delighted us is  
10 just how broad a range of people and personalities resonate  
11 with this vehicle. It spans the typical demographic  
12 boundaries of gender, age and, you know, the ultra-green  
13 environmentally minded folks, and the sport enthusiast.

14           So in other words, we don't mean to claim by this  
15 that, you know, our vehicle's all things to all people, but  
16 the point simply being that there is the potential for the  
17 creation of a broad new market and demographic for this kind  
18 of vehicle, given how many needs, the range of needs that it  
19 addresses.

20           So to take a -- again the same form, and take  
21 perhaps a little more rigorous view of people who are buying  
22 current vehicles, or vehicles about to enter the market, why  
23 would they potentially prefer this vehicle?

24           For people who are on a motorcycle, whether they're  
25 male or female, superior safety is obviously a major

1 motivator, given that our vehicle will meet standard crash  
2 testing -- excuse me, freeway safety standards for midsized  
3 vehicles.

4           If you're a sport driver, if you like the driving  
5 experience, there's a very unique driving experience here  
6 which is pretty compelling.

7           If your motivation for driving or buying a vehicle  
8 is just to get as cheap a commute, a lowest cost to your  
9 personal budget as possible, well, the total cost of  
10 ownership is lower with this vehicle.

11           Up front costs, maintenance costs, recharging costs  
12 are all lower.

13           If your motivation is, you know, if you bought the  
14 Prius, like I did, because you wanted to make a difference  
15 and reduce emissions and so forth, well, you know, the  
16 environmental performance of an electric vehicle, let alone  
17 an ultra-efficient electric vehicle is simply better.

18           And finally, if you consider yourself to be in the  
19 market for a full-sized EV, whether it's a Tesla or perhaps  
20 more realistically the Volt, well, the purchase price is  
21 just going to be significantly lower for the reasons that  
22 I've already talked about.

23           Just another point on price sensitivity, top  
24 selling, ten top selling vehicles in the U.S. in 2008, green  
25 is the low end MSRP, red is the high end, the line

1 meandering across is the total quantity sold and, you know,  
2 we intend to fall right in that range.

3           So by all points of comparison, this is a  
4 compelling choice.

5           Our team, although we're the new kids on the block,  
6 we've got a fair amount of experience, both automotive,  
7 electrical engineering, auto design.

8           And our approach generally, as an automotive  
9 company, is not to reinvent any wheel where we don't need  
10 to. We have very strong industry partners in the area of  
11 batteries, motors, motor controllers. We're always looking  
12 for better sources and partners in those areas.

13           And some of these partners are also -- have  
14 expressed interest in becoming strategic investing partners  
15 with us, in that they will invest the development costs,  
16 given that they recognize the opportunity represented by  
17 this new vehicle class and our vehicle, in particular.

18           Financial projections; we're quite proud of the  
19 capital efficiency that we've demonstrated so far that's  
20 taken us to where we are today, and believe that it's  
21 imperative that we continue on that path. And so all  
22 milestones have been met today on about a quarter million of  
23 founder money.

24           The next step for us would be about a two and a  
25 half million investment, or low-interest loan, or grant to

1 build the pre-production alpha prototypes, and a total  
2 anticipated 40 million to build a pilot production and  
3 plant, by all means located in California, our home State,  
4 and with a capacity of up to about 10,000 vehicles per year.

5 I think it's really worth pausing and dwelling on  
6 this figure for a moment because we've already seen in the  
7 last few years of the electric vehicle start-up industry a  
8 huge range in the -- both the spent capital to get to  
9 production and the -- you now, the projected capital. You  
10 know, we're talking about an order of magnitude.

11 And certainly, if we were to model ourselves after  
12 the way business is currently done in large automotive, with  
13 capital investments on the order of hundreds of millions, if  
14 not billions, you know, obviously that's a different --  
15 that's a different model. And there are -- not only are  
16 there ways to get to production successfully and grow  
17 organically through a reinvestment from that point of  
18 company profit, but we need to. We simply cannot afford, as  
19 a society, to spend that much money just to get started  
20 producing good vehicles. It's not a burden we control here.

21 So specifically, a vehicle like this does not need  
22 a large marketing budget, it will sell itself.

23 Just to prove that or to demonstrate that point, or  
24 underscore that point, the Toyota Prius was not marketed in  
25 any mainstream media for the first two or three years and

1 they couldn't keep it on the lot. You simply have to  
2 produce and sell a compelling vehicle and it will sell  
3 itself.

4 Not reinventing the wheel as far as if there's a  
5 good source for battery technology, and motor controller  
6 technology, use it as opposed to reinvesting in that  
7 yourselves.

8 Strategic partnerships with existing suppliers,  
9 again significantly reduces the development cost and  
10 timeline.

11 And in particular, light manufacturing as opposed  
12 to the hugely capital intensive manufacturing that we see  
13 from industry automotive.

14 There are already demonstrated case examples within  
15 this industry, the electric vehicle industry, of light  
16 manufacturing assembly sites being set up, operationally  
17 producing well designed, well-performing vehicles for total  
18 investment amounts within the range that we're talking  
19 about.

20 Given the value of this vehicle to the customer,  
21 relative to the cost and resulting profit margins we can  
22 generate from it, we can grow organically through a  
23 reinvestment of profit to a level in about a decade of on  
24 the order of a million vehicles per year, revenues on the  
25 order of \$10 billion per year, and on the order of 20,000

1 green-colored jobs corresponding to this level of  
2 production.

3           So thank you for your kind attention.

4           MS. BAROODY: Thank you, Ben.

5           Our next speaker will be Kathy McDugall with  
6 Aptera, in place of Laura Marion

7           After Kathy's done we'll have a few questions for  
8 this last panel, and then we'll go onto the conversion and  
9 demos.

10           MS. MC DUGALL: Good afternoon. I am Kathy  
11 McDugall, I am the Human Resource Vice President for the  
12 organization, and today I'm going to present real solutions  
13 for California's energy crisis, and introduce Aptera.

14           So with over a hundred years of automotive  
15 experience from some of our major automotive players, we see  
16 some really nicely styled sedans up there, and they're  
17 beautiful vehicles. But we would argue that the miles per  
18 gallon are about what you would have seen from the Model T.

19           And so can the automotive industry really be  
20 innovative? It's a good question.

21           We suggest that Aptera, in the 2009 Aptera 2E, and  
22 I'll explain that name, is achieving revolutionary levels of  
23 transportation efficiency.

24           So here's what it is, it's our first product. It  
25 is pure and purposeful in terms of the design, the

1 configuration, and the weight of this vehicle. It's a 2E,  
2 two-passenger, electric power. It's a hundred miles per  
3 charge in a real world, and by real world what I mean by  
4 that is two people, with full cargo, accessories, at highway  
5 speed. It is an equivalency of 200 miles plus miles per  
6 gallon equivalency. That equates to less than two cents per  
7 mile cost.

8           In comparison and the numbers that we saw with my  
9 predecessors in the presentation, versus seven cents with  
10 the Prius or 12 cents per mile with a typical sedan.

11           We're quick, not as quick as some of the others we  
12 just saw, but zero to 60 in less than nine seconds. And on  
13 a standard charge of a 110 volt outlet, meaning no  
14 additional infrastructures required, it's an eight- to ten-  
15 hour charge for a fully charged vehicle.

16           It's affordable. Our target price, manufacturer's  
17 retail suggested selling price is 25,000 to 40,000, that's  
18 depending on the final equipment and the options that we  
19 would have available.

20           It's a highly efficient commuter vehicle, it's  
21 capable of highway speeds up to 90 miles per hour. Again,  
22 the range is a hundred miles per charge, with full cargo,  
23 two adult passengers.

24           It's more than sufficient for the average American  
25 commuter. Again, the statistics show that that commuter, in

1 California and across the nation, drives about 39 miles per  
2 trip per day.

3 We have a fully enclosed cargo storage, it can hold  
4 several golf bags. And if you're in Southern California,  
5 like we are, in Vista and Carlsbad, surfboards fit in there  
6 as well. Our engineering team was assured of that.

7 It's affordably priced for the mass market, so this  
8 is not only for the individual commuter, but we're looking  
9 at fleet and multiple vehicle sales as well.

10 Recharges overnight, again on a standard 110 volt  
11 outage and a 200 miles plus miles per gallon equivalency.

12 We admit no greenhouse gases. The typical  
13 passenger vehicle emits 4.9 metric tons of CO2 per year.

14 So based on our project first year production  
15 numbers of 10,000 vehicles, Aptera 2Es on the road, we'll  
16 reduce the CO emissions by 47,000 metric tons per year.  
17 That's just in our first year of production.

18 We also utilize no gasoline. We support that  
19 independency on foreign oil and petroleum.

20 And again, the charging that we're discussing  
21 today, and this vehicle is configured with an in-home  
22 infrastructure. It supports the Smart Grid and the grids  
23 that we've seen in previous presentations today. So no  
24 additional infrastructure is required for this vehicle.

25 Additionally, the Aptera 2E incorporates many

1 recycled materials. So in our carpet, our headliner, our  
2 seat trim and other fabrics we're integrating post-consumer  
3 materials.

4 So not only are we eliminating greenhouse gases,  
5 we're using zero gasoline requirement in this vehicle, but  
6 we're also incorporating a recycled post-consumer goods in  
7 the vehicle.

8 The Aptera 2E will have full complement of safety  
9 features. Our body's made of ten lightweight, but very  
10 strong component parts. It is a dentless body. I'll  
11 challenge you, in fact I'll pay you a hundred dollars today  
12 if you would be willing to take a five-pound sledge hammer  
13 out to your vehicle, the one that you drove here with,  
14 unless it's a rented vehicle, and see if you can dent it.

15 You can come into our facility and with a five-  
16 pound sledgehammer hit our vehicle body shell as often and  
17 as many times as you want and you will not dent it, it is  
18 impossible to do so.

19 The body construction includes an integrated safety  
20 cage. We have a high stability factor in terms of our  
21 weight and center of gravity distribution with the three-  
22 wheel configuration.

23 We have low speed damage resistant bumpers; we have  
24 both the front and rear crash cradles; we have door impact  
25 beams; an aluminum crossbar beam inside the instrument

1 panel; four airbags; pre-tensioning seatbelts; and an eye-  
2 forward rearview camera, if that's an optional piece of  
3 equipment that you order with the vehicle.

4           So you can see that we have a safety feature  
5 package that would be like any other standard vehicle or  
6 sedan that you would see on the road today.

7           So we have a hundred plus million dollars of sales  
8 in our backlot. I have 3,600 Californians that have said  
9 sign me up, here's some cash down on a deposit for one of  
10 your vehicles. We are moving into the California market in  
11 early 2010. We have over 60,000 followers on our website.  
12 And if you're not one of them, I would encourage you to go  
13 to Aptera.com and sign up for our newsletter, and become  
14 part of the Aptera fan base.

15           So we are a California organization, manufacturing  
16 and assembling our vehicle in California, and our first  
17 market will be California, in fact, Southern California.

18           After we're done with California, we'll move up the  
19 coast to Washington and Oregon, and then we'll do the  
20 standard automotive smile, we'll hit Texas, Florida, we'll  
21 go up the East Coast.

22           And after we have proven performance in cooler  
23 weather, then we'll move across the United States.

24           But again, starting with a rollout in California,  
25 and in fact following the introduction of the Prius, as

1 well, from the best practices.

2           So I mentioned that we're a California-based  
3 manufacturer, we're located in Vista, California. This is a  
4 layout of the facility that we currently occupy, and I think  
5 it's important to know, especially for the CEC and the ARB,  
6 when we're talking about incentive-based money, that that  
7 money stay in our community and it stay in our State, unlike  
8 some of the other grants that we've talked about earlier.  
9 So California based.

10           We talked about being headquartered in Vista,  
11 California, and this is our only facility to date. We have  
12 about 75 employees. We've been actively moving into a full  
13 production model post our original proof of concept, which  
14 occurred in early 2007.

15           Production volumes in early 2010, again looking at  
16 the 10,000 vehicles, our vehicles will be assembled in Vista  
17 and, again, the initial offering for the vehicle will be to  
18 California.

19           Our employment is expected to grow. That happens  
20 to be a fact in Southern California, but it also supports a  
21 larger automotive industry that we've read so much about,  
22 from Detroit.

23           We're counting on those -- the first, second, and  
24 third-tier suppliers to some of the big three automotives to  
25 stay in the marketplace and to maintain health, because we

1 need them to buy components from to build this vehicle. And  
2 so we're very interested in what's going on in Detroit.

3 Even though we're advocating, like the other  
4 speakers that you've heard this afternoon, California-based  
5 manufacturer, we're proud to be associated with Revolution  
6 Motors, we're proud to be associated with Green Vehicles.  
7 It is the two- and three-wheeled vehicles that we're talking  
8 about in terms of the revolution for efficient commuter  
9 vehicles.

10 But we need that entire automotive infrastructure  
11 to support what we're doing because, quite honestly, we  
12 don't have the time, nor do we have the cash to qualify non-  
13 automotive parts into the automotive industry.

14 So in addition to building and assembling in  
15 California, to hiring additional Californians, and I'm  
16 talking about higher paying, non-minimum wage positions,  
17 we're looking at a capital investment of over \$20 million in  
18 the next 12 months, in California.

19 We're looking at that extension into all of the  
20 sales and support base that would be required to support  
21 that kind of a rollout.

22 So our business plan supports a number of local,  
23 state, and federal government initiatives. We provide  
24 alternate energy transportation to a mass market, so not  
25 only are we talking about personal transportation, we talked

1 about the impact on greenhouse gases, but we also are  
2 assisting the American people, Californians, to reduce our  
3 dependency on foreign oil.

4 We also are creating employment opportunities and  
5 capital investment in California.

6 So let's talk a little bit about the incentives  
7 that are being offered today. We have a consumer incentive.  
8 In fact, there's quite a few consumer incentives for those  
9 folks that are purchasing the EVs. There's the Federal tax  
10 credit available for a purchase of a plug-in hybrid electric  
11 vehicle.

12 If you're offering a four-wheel vehicle, that  
13 consumer that purchases that vehicle is eligible for up to  
14 \$7,500 of credit. That's fantastic, fantastic incentive.

15 For us, that are a three-wheeled vehicle company,  
16 that consumer, the person that purchases that vehicle is  
17 eligible for a \$2,500 incentive. We're not as happy as if  
18 it would have been 7,500 or more, but we'll take the 2,500.

19 California State cash rebate, available through the  
20 CEC's partner in ARB, for purchasing a ZEV, a zero emission  
21 vehicle, again for a four-wheel, a little bit higher bias to  
22 that, that consumer has a savings of \$5,000.

23 For a three-wheel, they would recognize the savings  
24 of \$1,500.

25 Thirty-seven states, including California, offer

1 some type of incentive. So from a consumer stand point,  
2 we're absolutely seeing the pool created. We're seeing a  
3 recognition and a reward for that consumer who makes the  
4 choice to move to an electric vehicle.

5 We also are seeing manufacturing incentives.  
6 There's been several Federal funds that have been deployed  
7 to support the limited aspects of advanced vehicle  
8 manufacturing. And I'm going to make the distinction  
9 between manufacturing and design and development.

10 So if you have a facility that you're retooling,  
11 and you happen to be in the U.S., you certainly have options  
12 to apply for the various incentives.

13 Battery development and the manufacturing of those  
14 component pieces fits into that incentive plan, as well.

15 But not state or federal funds to date have been  
16 deployed for the advanced vehicle development. And so we've  
17 got the consumer incentives that's creating the pull and the  
18 demand, and we've got the manufacturing incentives in terms  
19 of how retool and how we set up our manufacturing facility,  
20 but what's missing is that gap in the middle, it's the R&D.  
21 It's the vehicle from an advanced stand point development  
22 incentive that we're really hoping that the CEC can step in  
23 and fill on our behalf, and some of the other California-  
24 based manufacturers.

25 So no state or federal funds have been deployed for

1 manufacturing of advanced two- and three-wheeled vehicles.

2           So you've heard from three of us this afternoon and  
3 we're all running this road alone, we're doing it on our  
4 own, we're doing it through capital investment and co-  
5 founder investment, and by Angel investment, but we're  
6 unable today, given some of the language that we see, and  
7 some of the legislations in the State, unable to apply for  
8 some of the incentives that are offered to four-wheeled  
9 vehicles.

10           So if that troubles you, I would encourage you to  
11 pick up the phone and speak to some of your politicians.

12           But nevertheless, we'd like to suggest that we do  
13 have an incentive gap and we're really pleased and very  
14 thankful for the CEC for not only hosting this workshop for  
15 us to present, but to also to really highlight this issue  
16 and really talk about what the incentives are that can  
17 really help us with that advanced vehicle development.

18           So we talked about the incentives available at the  
19 component level, and the consumer level, and the  
20 manufacturing scale-up level but, again, there's no  
21 incentives for advanced vehicle developing from engineering  
22 and design, from vehicle testing, which is so important if  
23 we have vehicles on the road at highway speeds.

24           And there's no incentives at all for those of us  
25 that are in the two- and three-wheel development and

1 manufacturing world.

2           So we're capital constrained. That's not an unusual  
3 term in today's economy. New developments in transportation  
4 are essential to hit the state and the federal targets for  
5 air quality and minimizing our environmental impact, and our  
6 dependency on petroleum, domestic or foreign.

7           The economic downturn has constrained our  
8 conventional sources for capital, it's a very tight  
9 fundraising market out there whether you're talking about  
10 traditional lines of credit or you're talking about the  
11 venture capitalists, it is very tight.

12           So we're really looking at and following the trends  
13 for what the green tech VC investment firms are doing.

14           So if you look at that, in 2008, the blue columns  
15 up there, that's really what the green tec VCs invested in,  
16 in 2008. And you'll see, in a very short period of time,  
17 the drastic decline in investment from green tech VC. And  
18 so that impacts us, that impacts any of us that are  
19 participating in that marketplace.

20           Again, technology pipeline, where's it going to  
21 come from? My second slide out suggests it's not going to  
22 come from traditional sources, it's going to come from the  
23 technology-based organizations, three of which you're  
24 hearing from this afternoon.

25           But without that access to capital, new vehicle

1 technology may not ever make it from the concept, from the  
2 prototyping to the actual commercialization.

3 I believe, as does Aptera and our leadership team,  
4 the CEC has a great opportunity to play a critical role  
5 inspiring, spurring, and supporting that innovative  
6 technology development and research and development in  
7 California.

8 The CEC -- excuse me -- the CEC funding for  
9 advanced vehicles can have a significant impact that will  
10 have a carry-on effect.

11 I believe that for every dollar that we could come  
12 up from a CEC loan, or grant, or any kind of a support, even  
13 a guaranteed loan, that private investment communities would  
14 look very favorable on that.

15 And so we're projecting that for every dollar we  
16 can raise that way, we get three or four from the venture  
17 capitals, or other maybe nontraditional investment avenues.

18 That fosters economic development in California, it  
19 creates opportunities for employment in California and it  
20 increases our capital investment because it's feeding the  
21 system and we're producing vehicles.

22 The end result, what this is all about, is  
23 producing vehicles that really help us meet those  
24 environmental targets and minimize the environmental impact.

25 So could the CEC utilize AB 118 funds to make

1 grants, or loans, or loan guarantees for advanced vehicle  
2 development?

3 Now, of course I'm biased because our vehicle has  
4 one, two, three wheels, but we would hope that that would  
5 include the two- and three-wheelers, and those that are  
6 manufacturing in California, that have made that commitment.

7 So grants would be really effective for an earlier  
8 stage company. Earlier stage obviously means non-revenue  
9 generating.

10 Loan guarantees would allow the CEC to stretch  
11 funding to its further potential. It gives us access to  
12 capital to help stimulate and flow of advanced vehicles into  
13 the market in California.

14 It supports the strong consumer demand by the very  
15 nature of some of those incentives that I talked about, but  
16 really from the interest that Californian's have in terms of  
17 supporting the environmental work. And it supports the  
18 achievement of our air quality goals.

19 And so Aptera, and the other manufacturers that  
20 you've heard from today, share in the CEC's objective of  
21 improving California air quality.

22 I don't know how many of you were here this  
23 morning, when Matt talked about the air quality in this  
24 basin, and if you flew into Ontario or some of the other  
25 airports, you would have seen it very clearly. I moved to

1 California ten years ago and, unfortunately, moved to  
2 Riverside, California. It is a very questionable air  
3 quality, it's part of this Basin.

4 I, personally, am committed to whatever we can do,  
5 Aptera's committed to that, I wouldn't be with a startup  
6 that wasn't. But it's important that we take responsibility  
7 for that, and the CEC, obviously, is a fantastic partner for  
8 that.

9 We obviously believe in the technology, and the  
10 dynamics and the configuration of a two- and three-wheeled  
11 vehicle for an efficient commuter vehicle configuration.

12 We think it's important that we, in partnership  
13 with the CEC, support the AB 118 program. We're in the  
14 market now, we have more efficient vehicles that are coming.  
15 We have the advantage of seeing some of the additional  
16 product lines from my other two California-based  
17 manufacturers. All of us are freeway capable and we're  
18 affordable to the consumer.

19 So AB 118 funding could have a very meaningful  
20 stimulant effect for job creation, for capital investment in  
21 California.

22 And with that, I'd like to say thank you very much.

23 MS. BAROODY: Thank you, Kathy.

24 Okay, at this time we're going to have a few  
25 questions from Energy Commission staff.

1 MR. OLSON: Okay, not necessarily a question, but a  
2 comment, this is Tim Olson.

3 It would be helpful to your -- from the three  
4 companies it would be helpful from Mr. Barthmuss earlier  
5 is -- and you don't have to answer today, it's information  
6 we'd like to see from your insights on location and need for  
7 public charging stations. So when we go into our next  
8 workshop, we'd like to get your feedback for that.

9 Like to know whether you see, what your view is on  
10 utility role in electric-charged investment, whether it's  
11 home recharging, whether that -- we want to explore whether  
12 there's an interest in rate-basing that investment by  
13 utilities.

14 And also, for each one of you, the extent you think  
15 that carbon credits will play a role. Kind of early to say  
16 that right now, but as California develops this process the  
17 crediting could go back up to the -- upstream to the auto  
18 manufacturers and the oil companies, and to the extent you  
19 see any value in that process, we're interested in that kind  
20 of comment.

21 MS. BAROODY: Thanks, Tim.

22 I think right now we'll take a very short break,  
23 about a five-minute break, and then we'll have A123 Hymotion  
24 come up.

25 And then for the rest of the day we are going to

1 try to pack everybody in, but we're going to mix in the  
2 public comment sessions right after each panel.

3 And we want to still try to end at 4:30 if we can.  
4 Thanks.

5 (Off the record.)

6 MS. BAROODY: We have Doug Morehead, with A123  
7 Hymotion, welcome.

8 MR. MOREHEAD: Okay, well thank you for having me.  
9 And in the spirit of being a late afternoon presenter, I'll  
10 try to be as cyclically efficient as possible here.

11 So, yes, my name is Doug Morehead, from A123  
12 systems, and I'd sort of like to start off by, you know,  
13 thanking the Energy Commission, as well as AQMD for inviting  
14 us, as well as hosting the event. As well for, you know, a  
15 great relationship over the years and, you know, we  
16 certainly look forward to that going forward.

17 So I do have a few slides here just about the  
18 company in general and then we'll go into the product-  
19 specific with regards to our PHEV conversion that we'll be  
20 talking about today.

21 A123 Systems, we are an MIT startup, out of Boston,  
22 Massachusetts. By December of this year we will be eight  
23 years in the making.

24 At this point we are 1,800 employees strong  
25 nationwide.

1           Our headquarters and cell research and development  
2 is based in Boston, Massachusetts, and we have our first  
3 system level integration group, which we call the energy  
4 solutions group, in Hopkinton, Massachusetts.

5           In Michigan we have a core research and development  
6 group in Ann Arbor, Michigan. And we have an automotive  
7 engineering group in Novi, Michigan.

8           We have our mass production capabilities in Korea  
9 and China, as well as in Korea we have a large format  
10 automotive prismatic development center.

11           We have been a large recipient of the DOE USABC  
12 funds, which have driven a lot of our automotive development  
13 for the ATV hybrid electric vehicle cells and the EV  
14 electric vehicle lithium ion cells.

15           And we recently have received a large grant under  
16 the DOE battery and electric drive manufacturing grant.

17           In addition to the supplemental PHEV conversion  
18 we'll talk about today, we do see a significant portion of  
19 our revenue in our market coming from the OEM, direct  
20 service to the top-tier automotive manufacturers.

21           Our three big markets, cordless power, the grid  
22 service, grid utilization, as well as transportation. Our  
23 first customer was DeWalt, Black and Decker in the cordless  
24 power space.

25           The utility space is new. You know, it is in its

1 early stages as far as what the market there will be. We do  
2 see it as a good potential, as well as the transportation,  
3 which we're all talking about today.

4 This is our first manufacturing facility, our  
5 energy solution group, in Hopkinton, Massachusetts. So, you  
6 know, like I said it is a fully operational manufacturing  
7 space. This unit you see here, this is our 200-kilowatt  
8 lithium ion hybrid electric vehicle system we do for the  
9 Daimler Orion bus (phonetic), with B80 systems.

10 It replaces a 3,500-pound lead acid battery for a  
11 750 pound lithium ion battery with an approximately three  
12 and a half times usable life of the lead acid batteries.

13 On the second assembly line back you will see our  
14 five-kilowatt hour lithium ion PHEV conversion system we  
15 have for the Gen II Toyota Prius.

16 So we still do maintain the position that we are  
17 the most commercially viable mass produced supplemental PHEV  
18 lithium ion battery available on the market today.

19 With regards to meeting the goals and the  
20 milestones of the Energy Commission, we have a reduction of  
21 joule consumption of up to 70 percent over a typical sedan,  
22 a reduction in greenhouse gas emissions of 60 percent over a  
23 stock Prius, and greater for a typical sedan, a reduction of  
24 up to 100 tons of CO2 emissions versus typical sedan over  
25 life of the converted vehicle.

1           And importantly, which I think the general theme  
2 that you'll see here and we talked about today, the vehicles  
3 are going to come before the infrastructure does. And the  
4 technology is able to handle fast-charging 110, 240.

5           Importantly, though, our supplemental conversion is  
6 able to charge off of the existing infrastructure that we  
7 have today.

8           The product, indeed, has been rigorously engineered  
9 and tested to federal standards, ARB standards, and it's  
10 commercially available today, you can buy one today in  
11 California and across the United States.

12           We have over a million miles of these systems on  
13 the road in the U.S. today. Many of that is available  
14 publicly through the Idaho National Labs. Tim, you were  
15 talking about that earlier today. That is publicly  
16 available as far as to our fuel economy, which I'll get to  
17 later.

18           With regards to emissions testing, we are in the  
19 final stages both with the Air Resource Board and the  
20 Environmental Protection Agency on being the first certified  
21 PHEV conversion in the United States.

22           We have completed and passed the Federal Motor  
23 Vehicles Safety Standards Crash Testing and have done  
24 numerous safety and reliability tests.

25           With regards to incentives, I'll talk more about

1 that later, but what we really see, you know, the  
2 involvement of government and the Energy Commission is  
3 advancing markets years beyond where they would be under  
4 normal market conditions.

5           You know, let's create the demand, let's get the  
6 customers using the products, increasing that awareness that  
7 Dave spoke about earlier, and getting that overall knowledge  
8 of what EVs and PHEVs can do to our basic transportation  
9 here in the United States.

10           So the product, itself, as I said earlier, it is a  
11 five-kilowatt hour supplemental conversion battery, so we  
12 remove nothing from the existing drive train of the Gen II  
13 Toyota Prius.

14           The total conversion time takes anywhere from three  
15 to four hours. And in a later picture, we fit in the spare  
16 tire well of the Toyota Prius. So once the system's  
17 installed, you still have all your cargo space available in  
18 the vehicle.

19           We currently have four dealers here, in the State  
20 of California, that do all the installation, labor, and  
21 work, and serve our customers here, in California. So we  
22 supply to them and they interact and engage with the  
23 customers.

24           To date, by the end of August, we have had over 550  
25 installations across the United States and 150 installs

1 here, in California.

2 Our MSRP is \$10,395 and that is an installed price.  
3 As I said earlier, it is commercially available and all  
4 installations work for our California customers are  
5 completed, like I said, at one of our local dealers here in  
6 the State of California.

7 So the spare tire well in the Prius is underneath  
8 the foldback full panel here. Once it's installed, it folds  
9 down as if the tire was in there, and the only point you can  
10 see externally in the vehicle is the charge port here, on  
11 the back left corner of the car.

12 With regards to safety, vehicle testing, one of the  
13 concerns is obviously we're putting a large battery where  
14 the car was not designed one for.

15 One of the inherent benefits and competitive  
16 advantages we maintain as a company is with our proprietary  
17 chemistry we use in our lithium ion cells, we have a very  
18 strong safety position. And so we've passed, successfully  
19 passed front, rear, and side crash testing.

20 And you can see a picture here, in the lower  
21 corner, where the system was crash testing and this is the  
22 rear hatch, this is our lithium ion battery back here, it  
23 was moved up against closer to the Prius OEM battery, but no  
24 leaking, no fires, and no concerns whatsoever.

25 We actually -- this system, in particular, went on

1 to be used, it actually was fully functional after this and  
2 we went on to use it in another demonstrative vehicle.

3           So within and, obviously, a growing debate within  
4 the EV and the PHEV markets, well, particularly in the PHEV  
5 market is how do you measure -- measure fuel economy and how  
6 do you report it.

7           And earlier this, I guess probably about six weeks  
8 ago now, GM came out and they said they get 230 miles per  
9 gallon. And the question obviously is, well, how did you  
10 measure that and over what range.

11           You know, as a company, A123, with supplement  
12 conversion, we state that on a fully charged battery you can  
13 get 30, 40 miles of a hundred plus miles per gallon. And  
14 that's, you know, under very good driving, a good driver,  
15 under appropriate drive profile, under a given set of  
16 conditions.

17           This is third-party testing by the Idaho National  
18 Labs. As you can see, obviously, for the first -- for the  
19 first 40 miles, on the right-hand side here, are miles per  
20 gallon, this is obviously where we derive the greatest value  
21 proposition for our customers.

22           As you drive more, beyond this point, you've  
23 obviously used, you've consumed all the available energy in  
24 our supplemental battery and the way our system works, you  
25 basically revert to a stock Prius.

1           So on average, it's a mathematical, arithmetical  
2 gain down to here, where you eventually drive down to, you  
3 know, it has no value whatsoever.

4           So this is where we call our marketing position,  
5 where we create the most value for our customers.

6           This is an additional report and test done by  
7 Google where, again, they show similar results. And when  
8 they average across all their driving and all their testing,  
9 they average 93.5 miles per gallon and in the city, alone,  
10 they averaged 115 miles per gallon on their city trips.

11           Obviously, a very serious question that we get, and  
12 one of great concern for our customers is what do we do to  
13 the warranty of the vehicle they modify. And, obviously,  
14 there's legislation in place to support converters, like  
15 ourselves.

16           But what we've done here in the State of  
17 California, obviously, we have a five year/75,000 mile  
18 warranty on our high motion -- our system, alone.  
19 Importantly, obviously, the concern is that what do we do to  
20 the warranty of the base Prius. And what we do is we back  
21 stock the ten-year/100,000 mile warranty on the OEM battery  
22 and the 15-year/150,000 mile warranty on the emissions  
23 system.

24           So we do not leave our customers of our products in  
25 negotiations between, well, who pays for this, does Toyota

1 pay for this or does A123 pay for it, we take up that  
2 negotiation with Toyota.

3 To date we've had no claims on the system. Just in  
4 the way we interact, there's been no case that we've caused  
5 any damage to a Prius that's been converted.

6 Okay, well in summary for -- hopefully, I've given  
7 a good impression here that our product has a real impact on  
8 the vehicle performance with regards to miles per gallon.  
9 You know, what we say is a doubling of fuel efficiency based  
10 upon what the existing driver would have gotten in a stock  
11 ATV Prius, a reducing of the greenhouse gas emissions, and a  
12 reducing of California's petroleum dependence in accordance  
13 with the Energy Commission's guidance.

14 You know, again, what can the Energy Commission do  
15 for us is, you know, we are like all the other industry  
16 presenters here, we're a Gen I product, and we struggle with  
17 low volumes, you know, a developing supply chain where we  
18 have high product costs on our own inputs, and results in a  
19 higher product cost than we would certainly like to see for  
20 mainstream adoption.

21 And can we advance the market? Just because by  
22 driving the market, itself, getting more units out there  
23 increases our ability as a company to invest in those  
24 generation products.

25 So the next time I present, I'm not presenting a

1 product that has an MSRP of \$10,400, I'm presenting a  
2 product that has an installed price of under \$5,000, and  
3 that creates an incredible value proposition for the  
4 customers in the absence of incentives. But we're not there  
5 yet with the products that we have. You know, very good  
6 products, but it's still a Gen I technology that has a high  
7 price point.

8           And that's all I have for you today. Please, if  
9 you have any questions, I'll be around all day today.

10           And if you have any questions in the future, our  
11 website, [hymotion.com](http://hymotion.com), is a great -- is a great resource, as  
12 well.

13           You know, one point of clarification is that I  
14 think that some people think that those are two different  
15 organizations, Hymotion and A123 Systems. Hymotion was a --  
16 is wholly owned by A123 and at this point it is a product  
17 line for us, so there is no difference between Hymotion and  
18 A123 Systems, it is all the same people.

19           So if that was a question or if that was your  
20 interpretation, it is all one company.

21           All right, that's all I have, thank you very much.

22           MS. BAROODY: Thanks Doug. Thanks for keeping it  
23 under 15 minutes, too, we appreciate it.

24           Are there any questions? Tim?

25           MR. OLSON: I have one question, Doug. And do you

1 have any -- do you have any plans to do conversions of other  
2 makes, other models, other manufacturers?

3 MR. MOOREHEAD: Absolutely. So the question is are  
4 we considering other platforms that exist today as an HEV to  
5 a PHEV, and we certainly do. It's in consideration right  
6 now and what do we do for the next platforms?

7 I was going to actually present a piece on that  
8 today, I was discouraged not to. But, you know, perhaps  
9 later if you want to talk about it, I certainly would  
10 entertain that discussion.

11 MR. OLSON: Okay. And I have question, also, for  
12 Gerhard. I didn't want to put you on the spot, Gerhard, on  
13 the spot for this, but Gerhard, do you have any comments on  
14 kind of the status of the certification process for  
15 conversions that the Air Board is going through?

16 MR. ACHELNIK: Yeah, the hybrid test procedure is  
17 on a 15-day notice right now. I think the deadline for  
18 comments is September 14<sup>th</sup>. But there were some revisions  
19 made after the Board hearing and those have been posted, and  
20 that's for both the OEM and the after-market conversions.

21 MR. MOOREHEAD: Yeah, I mean, I guess a question,  
22 Gerhard, is there a difference between the after-market and  
23 the OEM?

24 MR. ACHELNIK: Well, yeah, the after-market  
25 actually, they have a three-tiered certification based on

1 the volume, to where the first 50 basically have to give an  
2 engineering demonstration.

3           And this is sort of my simplified answer, I'm not  
4 the staff expert, and I think the next level is a hundred  
5 vehicles. And I lost my sheet. And you probably know what  
6 the third level, the third tier, but the third tier  
7 basically is when you're now in the commercial production  
8 and you have to do the full certification.

9           But the second, the second tier allows or requires  
10 some initial smog testing -- not smog testing, sorry,  
11 certification testing to be performed already. And the  
12 first tier, there isn't any required yet.

13           But so it's the more vehicles you product, the more  
14 you have to -- you're required to demonstrate that these  
15 systems are reliable and produce the same or no greater  
16 emissions than what they were to begin with.

17           MR. WARD: I have a question, too. You mentioned,  
18 in response and in discussion with the Volt, you mentioned  
19 that your increased mileage with that system is -- is it 30  
20 to 40 percent increased mileage, is that --

21           MR. ACHELNIK: It wasn't miles per gallon.

22           MR. MOOREHEAD: Sure, so our market proposition  
23 would have got the market for, say, for a consumer that uses  
24 it with a good driving skill, consideration of miles per  
25 gallon, will for 30 to 40 miles get a hundred plus miles per

1 gallon. And after that, the system will be fully depleted  
2 and it will get the fuel efficiency of a base Prius, which a  
3 good driver using, again, good driving skills, with a base  
4 Prius will get 45 to 50 miles per gallon.

5 So what we like to say is that our system allows  
6 for a doubling of fuel efficiency.

7 MR. WARD: Okay, thank you.

8 MS. BAROODY: All right, are those all the  
9 questions? Anybody else?

10 Pilar, are there any WebEx questions that you see?

11 None?

12 MS. MAGANA: I've unmuted the phones, you can ask  
13 them.

14 MS. BAROODY: Okay, WebEx is unmuted, if anybody  
15 would like to ask a question on WebEx? If you're all still  
16 out there, haven't given up?

17 (Typing on WebEx.)

18 MS. BAROODY: I don't think that's a question.

19 Okay. Well, let's move onto our next panel. This  
20 is Electric Vehicle Components and Battery Manufacturing.  
21 We have Quantum Technologies; Neil Sirosh, is he present?  
22 Neil?

23 Well, I guess Neil isn't here.

24 How about Paul Beach, Quallion?

25 MR. BEACH: Thank you very much.

1 MS. BAROODY: Sure.

2 MR. BEACH: I want to thank the CEC and the  
3 Southwest Air Quality Management District today for this  
4 workshop and inviting Quallion to come speak, we really  
5 appreciate it.

6 And I, actually, would like to thank the CEC  
7 initially for their pre-award to Quallion on our ARRA  
8 proposal that we had submitted, that's been much talked  
9 about today.

10 Peter Ward had made a comment earlier on in the  
11 morning, that California, while it's the home of the  
12 electric car, kind of got the goose egg on that. And  
13 California's really been the epicenter for innovation, we  
14 think, in the area of green technology. And not  
15 withstanding this, California was really not acknowledged  
16 for this in the recent U.S. Government Stimulus Package  
17 Grants.

18 We view this -- we think the U.S. Government's  
19 trying to do the right thing, they were trying to reverse a  
20 trend that's occurred across this country for the last 30  
21 years, if you look at it, which has been offshoring  
22 manufacturing, it's really been hollowing out the American  
23 industrial base, really. Sometimes I kind of wonder what we  
24 still produce here. And we do make widgets out here  
25 somewhere, and we make batteries.

1           But what they were trying to do is bring to the  
2 U.S. a manufacturing capability and key technology, critical  
3 areas that are focused on reducing greenhouse gases and fuel  
4 consumption. I think we can all agree that's a good idea,  
5 we'd like to keep pushing that technology, and whether we  
6 make it here or somewhere else, we think it's critical to  
7 this country's national security and the world health, as a  
8 whole.

9           We've been part of this process, we've been here  
10 for 11 years, we're a manufacturing company. We actually  
11 know how to make stuff here in California, and we know how  
12 to do it in L.A.

13           And we think California should continue to be part  
14 of that dialogue as it goes forward, and a major piece of  
15 that is be involved in the development and manufacture of  
16 these critical technologies, whether it's vehicles,  
17 batteries, components, drives, whatever it might be.

18           And while the DOE decided to provide 50 percent of  
19 its grants to foreign countries, our argument was that while  
20 market conditions overseas, you know -- and while the market  
21 conditions for batteries and these technologies might be  
22 rather globalized, we think the manufacturing conditions are  
23 very localized. And being able to produce something  
24 successfully overseas is not the same as being able to  
25 produce it successfully, in a place like California.

1           It's a very rigorous environment to produce and  
2 manufacture here, here's a lot of rules and regulations.  
3 It's a challenging environment, but we've been able to do it  
4 successfully.

5           So again, we really appreciate CEC's support in  
6 seeing that capability. And we've been operating here for  
7 11 years now, profitably for six or seven.

8           We hired 50 people in the last year. I think you  
9 can kind of imagine in the recent climate, a 125-person  
10 company hiring 50 people in what happened to this State in  
11 the last 365 days is a pretty amazing achievement, and it's  
12 been a pretty tough road to hoe, but we've been pretty happy  
13 with it.

14           So it was kind of funny when someone asked us what  
15 we could have done to improve our chances with the ARRA and  
16 we thought, well, you know, 87 percent of the money went to  
17 Michigan and Indiana, so I guess we should have put our  
18 factory there.

19           But we like California, we plan to keep, stay, and  
20 produce and continue manufacturing in California. And we'd  
21 like to basically continue to be part of this revolution in  
22 moving forward and changing these technologies.

23           So what we see, what I want to talk about today is  
24 what we see the problems to be, how we think we can help  
25 solve those problems, what the key markets are and what

1 we're looking for in support from California to help us  
2 continue to move in this area.

3           Just alluding to some key metrics of what the  
4 company is, believe it or not, some people will doubt this  
5 or challenge it, but we are the largest maker of lithium ion  
6 cells in the U.S. today. We produce more cells in the U.S.,  
7 than any other company.

8           A lot of companies are producing cells overseas, a  
9 lot more than we do, but we produce them here. And we make  
10 this for the medical, military, and aerospace market.

11           We are moving into the vehicle component market. I  
12 will allude to why that was a slow process for us in terms  
13 of the commercial sector.

14           But with the recent funding that came out from the  
15 DOE, that kind of changed things dramatically. And we  
16 participated -- we tried to participate in that activity  
17 because in order to be competitive in these large volume  
18 markets, you really do need a massive amount of  
19 infrastructure buildup, which we'll talk about.

20           We're up in Asilomar. We've been there, I guess I  
21 alluded to, about 11 years. We produce our cathode and  
22 anode materials that go into our batteries. We produce our  
23 own cells, we produce our own batteries, and we produce our  
24 own electronics, and we push these out to market.

25           So what's the issue? The issue is idling with

1 trucks, gas consumption, and peaks and valleys in electrical  
2 usage.

3           We're taking the whole -- we look at the world from  
4 the battery perspective, and the battery plays a central  
5 role in addressing this problem. It can actually be -- and  
6 we'll talk today, where I'll allude in the presentation to  
7 the various places that you can put this battery.

8           In designing our systems, designing our cells, our  
9 chemistries, our batteries, and our electronics we're taking  
10 a complete holistic approach.

11           I can't -- each cell in each battery design is very  
12 unique. If you design a cell in a battery for a plug-in  
13 hybrid, it's very different than the battery you designed  
14 for an EV, versus a battery designed for an HEV drive  
15 system, or for an electrical grid.

16           Lithium ion batteries are very complex and they're  
17 very finicky, and you have to really understand the  
18 chemistry and how they interact with the environment you're  
19 trying to put it in, in order to do this successfully.

20           And we try to look at it from all these  
21 perspectives, and we're trying to design a system that we  
22 can scale and be productive at, and also to be, you know, an  
23 ongoing business concern.

24           I don't want to build a factory in Field of Dreams,  
25 "hope it comes."

1           We're trying to build batteries for markets that  
2 exist today so we can continue to be profitable and still be  
3 around 20 years from now, and that's kind of the challenge.

4           So why lithium ion? Well, this chart just alludes  
5 to it, that lithium ion, really, from a battery perspective,  
6 and from the markets we're talking about, and we've heard a  
7 lot of talk about batteries today, it is really the gold  
8 standard and what makes the most sense from an energy  
9 density point of view and a cycle life point of view.

10           So our business model has been, kind of taking a  
11 shot out of the GE pagebook, is to be number one or two in  
12 whatever market we go into. We're the number one maker of  
13 medical and plantable batteries in the world today.

14           We're the number one or two maker, depending on how  
15 it shakes out in the next couple of years, player in the  
16 aerospace market for satellite batteries.

17           We are -- the military market's a little more  
18 diverse and so we are currently making our penetration into  
19 aviation and ground vehicles there.

20           And then in terms of key markets for vehicle  
21 transportation, we're trying to find an existing market that  
22 we can go into today, where I can sell my product today.

23           And anti-idling jumps out as a really obvious low-  
24 hanging fruit.

25           Everyone -- many people are focused on vehicles and

1 transportation and that's very critical, we think that  
2 technologies needs to move along and we're focused on it, we  
3 see it out there, and whatever we're doing today, we're  
4 designing to be a competitive player in that marketplace.

5           But anti-idling is a critical need today.  
6 Basically, people -- truck drivers idle every single night.  
7 They pull the truck over on the side of the road and they  
8 turn on their motor, and they're basically running their AC  
9 in the summertime, they're driving their heater in the  
10 wintertime, they got TVs on in there, they live in these  
11 cabs.

12           So what that translates into is three billion  
13 gallons of diesel idled out of a smokestack every single  
14 year in the U.S. Just simply wasted, and we'll show you the  
15 waste of energy in a minute.

16           So if you could literally put a battery on these  
17 folks' trucks, overnight you'd eliminate three billion  
18 gallons of diesel being idled every single year.

19           Currently, there's state laws going around the  
20 country, the Federal government hasn't mandated anything  
21 yet, so there's kind of a variety of different rules and  
22 regulations at different, you know, levels. California, I  
23 think, has got a five-minute idle rule.

24           And people are getting ticketed and these tickets  
25 cost a lot of money.

1           The current gen set solution is what you see here,  
2 which is a lawnmower engine. So basically they said, well,  
3 let's take a really small engine. Rather than having a huge  
4 truck motor driving my AC, why don't I have a little tiny  
5 motor driving my AC.

6           So it's a lawnmower engine that provides and burns  
7 about two gallons of diesel every single night, and powers  
8 all the electronics in the truck, for the truck driver.

9           Basically, what our solution is, let's replace this  
10 with a lithium ion battery and you basically get -- you  
11 eliminate engine, oil filter, generators, exhaust and fuel.

12           What it translates into is you eliminate two  
13 gallons of diesel a night. And for the truck driver, what  
14 really makes sense for then is for that little gen set I  
15 showed you a minute ago, they're going to pay about \$7,800  
16 dollars for that. For an extra \$2,000 you can get the  
17 battery version, with a lithium ion battery.

18           If you basically assume two gallons a night, at  
19 three dollars a gallon, they're going to recoup their  
20 investment in two years and the next three years they  
21 operate without spending any more money on fuel.

22           So it makes a lot of sense to them, they don't have  
23 to deal with the maintenance on the engine, they just have a  
24 battery that sits there on the back of the truck and works,  
25 just like a battery inside a Prius, they don't have to even

1 think about it.

2           This is the solution, this is what it looks like.  
3 The system is ready to go, their design is ready to be  
4 implemented. We're basically just looking for the batteries  
5 that can go into it in a cost-effective way.

6           The diesel savings, as I alluded to, you see the  
7 yellow here, this is the energy that's consumed in gasoline  
8 in order to run that motor all night long while it's idling.  
9 This is all just wasted energy and this is the energy that's  
10 utilized to drive the coolant.

11           If you go with a more efficient AC system, so this  
12 is a reduced footprint for the energy, you basically can get  
13 down to a difference between running, basically consuming  
14 2,900 gallons of fuel a year to 190.

15           The reason you're consuming fuel, still, with a  
16 full electric system is you have to account for the fact  
17 that when the engine is driving during the day and  
18 recharging that battery, there's a drain on the alternator  
19 that's recharging the battery. So it's not free, you got to  
20 take that into account. You've got to recharge the battery  
21 somehow, there's some amount of energy going into recharging  
22 that battery during the day, but it's a dramatic difference  
23 between what they're doing today.

24           And when you look at it in terms of just kind of  
25 holistic living and green, this turns into about 8,300 --

1 831 million trees per year being chopped down so people can  
2 have AC in their truck, or a TV, or a refrigerator.

3 It's a pretty significant number and thought it was  
4 some pretty good low-hanging fruit to go after.

5 I alluded to the fact that we're trying to address  
6 the market from a holistic approach, so while we're looking  
7 at an immediate market where we can go sell product today,  
8 if people invest in the infrastructure today, we can sell  
9 product tomorrow, immediately, and be profitable.

10 But at the same time I need to think down the road,  
11 what are the markets that are going to be coming down the  
12 road? We have three-wheel vehicles, we have EV trucks, we  
13 have plug-in hybrids.

14 This market is going to continue to evolve, it's  
15 going to continue to grow, and it's going to continue to  
16 change. No one in this room can tell us what they're going  
17 to be driving in five years from now. We have diesels out  
18 there that are very efficient. Who knows what this market's  
19 going to turn into, but batteries will be a piece of the  
20 story and we're trying to plan for that in the system, so  
21 we're looking at plug-in hybrid systems, we're looking at EV  
22 systems and making sure that's part of the plan.

23 We're also looking beyond the vehicle market. How  
24 else can we leverage our technology? We've heard the cost  
25 of batteries is a huge issue. So who's going to fund these

1 huge, expensive batteries?

2           The truck driver certainly has a reason to do it.  
3 He's today paying -- he's paying gas every single day to  
4 idle his truck, or he's going to buy a \$7,000 system that  
5 he'll retrofit on his truck. They have to do it, it's part  
6 of the way they make money. They make money by driving  
7 their trucks, they need to have that solution, so it's part  
8 of their investment.

9           The consumer, we tend to just go buy whatever we  
10 want or what the lowest cost solution is on the street for  
11 us today. So we need to incentivize the consumer to try to  
12 push towards these more environmentally conscientious, less  
13 fuel consuming solutions.

14           One is to have the government pony up and put a lot  
15 of money towards offsetting the initial cost for the  
16 battery.

17           The other option is to try to look at ways to  
18 utilize the battery and have the consumer get a little bit  
19 of payback.

20           Now, vehicle to grid is a very interesting option.  
21 It seems kind of like voodoo, wow, does that really work?  
22 Well, when we were in Wilmington, Delaware last week, we saw  
23 a guy plug his car into the grid and we saw the battery  
24 immediately suddenly reverse the utility meter and you could  
25 see the utility was drawing energy off of the battery

1 immediately.

2           This technology exists, it's not -- you don't need  
3 some special plug, the guy just plugged right into the wall  
4 of the garage.

5           So if you take that technology and you really  
6 deploy it, you could save the consumer \$4,000 a year on  
7 their car. They would get that payback from the utility.

8           Now, you have suddenly have a proposition where  
9 you're \$20,000 car might even be paid for in five years,  
10 it's a really interesting proposition.

11           How does it work? A car is utilized for one hour a  
12 day, so 23 hours a day you're \$20,000 investment's just  
13 sitting around doing nothing. I don't know about you, but I  
14 often think about that, like if I had \$20,000 I'd prefer not  
15 having it sitting in the sun decaying, but that's the way we  
16 live our lives.

17           But if I could put that asset to work, that  
18 actually would be an interesting concept.

19           So what the idea is, is that utility companies have  
20 to pay a lot of money to put on small generators in the peak  
21 consuming consumption periods of the day, which is right  
22 about here, to deal with offsets from peak consumption.

23           Well, if you suddenly had about a hundred thousand  
24 batteries plugging in to the grid, that were five to ten  
25 kilowatt hours in size, you could basically have the power

1 generators drawing from those batteries and then at the end  
2 of the day the consumer picks up his car and goes home.

3           It's not that much energy that they draw off your  
4 battery, it's not like they're going to drain your battery  
5 down to zero. They basically will take five to ten percent  
6 of the capacity out of your battery and they can put it back  
7 in when the high peak is off right before you come back to  
8 use your car. These guys have this system in place, it's  
9 workable.

10           So now you have the holistic solution with the  
11 Smart Grid. You look at it from the entire ecosystem of  
12 which we're talking about here and the battery, again, is a  
13 central piece in that, and we're viewing it from this point  
14 of view and trying to implement these concepts.

15           So we're basically looking to set up cell  
16 manufacturing capability, battery manufacturing capability.  
17 Basically, in terms of the job creations point of view, you  
18 have jobs created where you're making the cells, making the  
19 modules, both of which we do now in California, installing  
20 these in the systems, maintaining the systems.

21           Basically, when the battery's reached it's end of  
22 it's useful life in the vehicle, you then ship it off to the  
23 utility companies to utilize for load leveling of that five  
24 to ten percent we're talking about, and then you can end up  
25 melting the whole thing down and reutilizing those

1 materials.

2           It's not perfect, it's not foolproof. I'm not  
3 going to tell you that, you know, this is like the -- you  
4 know, the absolute manna from heaven that's going to solve  
5 all of our problems.

6           But the story is there and we're looking to be a  
7 piece of that story with regards to batteries.

8           So one of the questions is why do you need so darn  
9 much money? Why is it that, you know, some companies are  
10 getting two, three, four hundred million dollars to open a  
11 manufacturing facility?

12           It's the economies of scale. If someone came to me  
13 today and said I'd guarantee you I'll buy three million  
14 cells from you in four years from now, with this great idea  
15 I have for a battery and I'll say, okay, that's fine, what's  
16 your price point? And their price point will be way down  
17 here, like pennies per watt hour, and I will have to invest  
18 literally a hundred to two hundred million dollars in  
19 infrastructure to produce the cells at that cost point.

20           So the reason these factories haven't existed in  
21 the U.S. to date is because no one wanted to invest the two  
22 hundred million dollars in the hope that maybe there will be  
23 a market down the road. And that's where the U.S.  
24 government came in and they leveled that playing field and  
25 said we'll take that risk on, we'll build that

1 infrastructure for you.

2           We play traditionally in these markets over here  
3 because we can afford to build the infrastructure at a  
4 higher cost in the U.S. and be paid by back by these higher  
5 cost systems.

6           But in order to pay in the markets we're talking  
7 about, we need to have our price point down here, which  
8 means we really need that economy of scale. And that's  
9 where we're looking for the CEC and California to kind of  
10 help out with increasing that production capability.

11           So we originally had our production capacity at  
12 about .17 megawatt hours. We've just recently gone through  
13 a large plant expansion, increase our capabilities to seven  
14 megawatt hours.

15           And what we're looking to do -- sorry for the typo  
16 there -- we're looking to go up to about a hundred megawatt  
17 hours at the full expansion of our facility.

18           And those would take place over two to three years.  
19 And we're looking to build a new, state-of-the-art, lithium  
20 ion battery, cell and battery factory in Southern  
21 California. It's about a three-year total investment plan  
22 of \$50 million, looking at initial seed funding of \$9  
23 million from the CEC to leverage against other contracts  
24 that we already have in place.

25           We have a phase one battery assembly build out,

1 utilizing foreign made cells, and in phase two we'd bring to  
2 the U.S. the domestic production of cell technology to  
3 implement into these battery packages.

4 We're looking at, with the total investment of \$50  
5 million dollars, somewhere north of 400 new jobs created  
6 just in California and potentially 1,300 job creations  
7 around the U.S.

8 If you look at an 18-wheeler, we work with these  
9 truck companies, they figure one man day to retrofit one  
10 truck, and there's a million trucks on the road.

11 So if you retrofit all million trucks in four  
12 years, you've created 1,300 jobs and skilled people working  
13 in factories, or working in shops around the country, that  
14 are technically skilled in doing these retrofits.

15 Those are sustainable jobs because in year five not  
16 only are you servicing those batteries over the course of  
17 the four years that have already been installed, in year  
18 five you're going to replace that battery in the field with  
19 a new battery, ship that back to California where we  
20 refurbish it, send it off to a utility company or we recycle  
21 it.

22 So it's a full circle jobs creation.

23 There's the economic benefits and then there's the  
24 environmental benefits, which we've already alluded to.

25 And that's the end of my presentation. Thank you

1 for your time.

2 MS. BAROODY: Very good, thank you.

3 Okay, our next, Electric Vehicle Components and  
4 Battery Manufacturing speaker, Paul Scott, with ISE.

5 Paul, are you here?

6 MR. PAUL B. SCOTT: Yes.

7 MS. BAROODY: Yes, all right.

8 MR. PAUL B. SCOTT: Just an introduction, there are  
9 two Paul Scott's in the room. This one is a Paul B. Scott,  
10 I use the middle initial to distinguish between the two.  
11 The B stands for heavy duty vehicles, or it stands for  
12 hydrogen, as opposed to batteries, although we also do  
13 batteries because we do -- every vehicle that we do is  
14 electric.

15 And when I saw we, I'm referring to the company,  
16 ISE. There we go.

17 ISE is a heavy duty drive train supplier.  
18 Everything we do is electric, everything we do is 20,000  
19 pounds, typically, anywhere from 15 to 30 thousand pounds.

20 On the screen here I've just illustrated a number  
21 of the vehicles that we have done in the past and are  
22 presently producing.

23 The buses you'll see in Long Beach, and other parts  
24 of Los Angeles, are gas hybrids, in the upper left-hand  
25 corner.

1           Our first fuel cell bus, pictured against the  
2 Washington -- the Capitol, here.

3           The HISE Bus, which operates in the Sun Line  
4 Transit District. A recently delivered trash truck at  
5 bottom, and immediately above that, a natural gas hybrid  
6 electric, that operates in San Diego.

7           One of the fuel cell vehicles that we've supplied,  
8 which operated in Connecticut and California, three of those  
9 are in the Oakland area, with AC Transit.

10           And the new fuel cell buses, that top one is our  
11 fourth design of hydrogen fueled bus, and that is operating  
12 in the Vancouver area, actually in Victoria. I think, as we  
13 talk, there will be 20 of those in February, operating at  
14 the Winter Games.

15           And at bottom is in production one of the London  
16 buses that we're supplying, that's in commissioning at this  
17 time.

18           So what we do, just to illustrate it on this next  
19 slide, what we do is integrate an engine, which you can see  
20 here, an engine supplied by Ford or by Ballard, depending on  
21 whether it's an internal combustion engine or a fuel cell,  
22 we make a lot of the components. The items made in the  
23 yellow background here are things that we make, and they're  
24 electronic components or electromechanical components, or  
25 software required to make all this operate together.

1           And so that introduces you to the company. We've  
2 been at it for about 15 years, this next slide indicates.

3           We focus, in particular, on gasoline-fueled  
4 vehicles, which is a clean, actually, in California, an  
5 alternative fuel vehicle, the heavy duty hybrid electric  
6 drive train, and in zero emission vehicles, predominantly  
7 hydrogen fueled.

8           We also do diesel vehicles. We're doing 50, which  
9 you'll see in the Las Vegas area, they'll be very  
10 spectacular, 60-foot, they're very streamlined, beautiful  
11 design. We're working with Wright, of the United Kingdom on  
12 that.

13           But predominately VA systems and Ellison does the  
14 diesel hybrids.

15           The status then is that we have about 250 of the  
16 gasoline hybrids delivered, operating day by day, 11 million  
17 miles on just the Long Beach buses, for instance. They're  
18 available in a new flyer chassis and a NABI Galley chassis  
19 as well, we're doing a Gillig as well.

20           I mentioned the 60-foot articulated that will enter  
21 service in Las Vegas next year, I mentioned the hydrogen  
22 buses, and I'll talk about battery electric at a later time.

23           All of these, with the exception of the battery  
24 electric, have the full performance of any other transit  
25 bus. This is an example, this is the prototype fuel cell

1 bus that's operating in Canada at this time. This is  
2 actually many months ago, before it was painted other than  
3 white.

4 But this has a 500 kilometer range, climbs a 20  
5 percent grade, actually, 21 percent grade with full load,  
6 from a standing stop, carries 70 passengers, speed to 65  
7 miles per hour. It does everything a conventional transit  
8 bus does. It is more expensive, that's the one drawback.

9 Hybrid drive; greenhouse reduction outlook is  
10 commonly 20 to 30 percent improvement reduction of  
11 greenhouse. You can get up to 50 percent. That is very  
12 much site dependent. The 50 percent reductions are observed  
13 in the London, where they don't have high speeds and they  
14 have a lot of stop and start.

15 A CNG bus should be better than the gasoline buses,  
16 as expected, but that's not yet proven. We need a certified  
17 2010 engine for doing that.

18 Both battery and fuel cell vehicles offer big  
19 efficiency gains, 50 percent reduction in wheel-to-wheel  
20 greenhouse gases, roughly. Both offer a direct path to near  
21 zero greenhouse gases, with deployment of renewable  
22 electricity or zero omission biosources of electricity,  
23 methane.

24 Just reminding you of some of the fundamental  
25 physics here, diesel is a great fuel in the sense of you can

1 store a lot in a box of a given size, a lot of energy per  
2 gallon.

3 CNG, about -- well, considerably less. Including  
4 the tank, you can get about 18 mega jewels per kilogram in  
5 CNG, that's very similar to ethanol and it's considerably  
6 less than you get with diesel.

7 Hydrogen six, so you'd see the factor three  
8 difference between the CNG and the hydrogen in terms of  
9 energy storage. But look at battery, it's way down in the  
10 order of the magnitude lower.

11 So there are real problems in implementing battery  
12 vehicles, just for that energy storage reason.

13 Heavy duty vehicles offer more emission reductions  
14 per dollar invested, it's one of the key points here.

15 The heavy duty vehicles used 1,820 hours a week.  
16 These go out at 5:00 in the morning, they operate through  
17 the day, they come in at midnight, and are refueled, go out  
18 again in the morning.

19 They use a lot of fuel, 12,000, 15,000 gallons per  
20 year go through a diesel bus, a gasoline or diesel, as the  
21 case may be. And that's equivalent to plus or minus 40  
22 cars.

23 So innovation -- the second point here is that  
24 innovation moves very quickly. Presently, about half the  
25 bus replacements, half the buses being sold are hybrid

1 electric, just because it is more efficient, it's a  
2 quieter, cleaner bus.

3           And the final point here is a dollar of State funds  
4 will do five times the emission reductions that you use for  
5 heavy duty vehicles than light duty vehicles. Just a  
6 reminder, that has a lot to do with federal resources and  
7 subsidies.

8           Here's what we're doing in the all-electric range.  
9 This is a bus that is owned by L.A. Metro. It will be a  
10 zero emission all-electric bus. It's a very slow process  
11 because it's very difficult to find money to do this sort of  
12 thing, so it's been back-burnered.

13           There is no assured market for such a bus, and this  
14 has a lot to do with the zero emission bus program.

15           You notice that we sell hydrogen buses to, I  
16 mentioned London, we're supplying buses that will be  
17 operating in London, and they have the capability of doing  
18 50 buses, and we're giving them five to eight to begin with.  
19 Twenty buses for Canada. And in recent years zero for the  
20 USA.

21           There are, another company is doing -- I think we  
22 have a total of about 15 buses going into the USA in the  
23 next -- but more, a lot more action overseas.

24           There is not an assured market, so that is a key  
25 point.

1           And the other key point is the next big challenge  
2 is zero carbon fuel, as I mentioned, whether it be an  
3 electric battery vehicle, whether it be hydrogen, you go  
4 zero carbon as long as you have a renewable source.

5           Incidentally, the picture that I had up there is  
6 the HISE Bus that operates out of Sun Line Transit, and in  
7 the background you see wind turbine. That was a wind  
8 hydrogen system that the AQNB sponsored, we put in about  
9 five years ago, fueled that bus, operated it for a period of  
10 time until the electrolyzer, which we had borrowed, had to  
11 be returned.

12           So again, there needs to be investment in that  
13 area.

14           Projections for the next three years, and now I'm  
15 talking about ISE as a company, we will produce hundreds of  
16 the gasoline hybrids per year. We have the capability of  
17 producing about 300 and we can easily expand that.

18           The fuel cell hybrid, very dependent on overseas  
19 orders or, if there should be domestic investment in this.

20           A limited number of battery buses and this is just  
21 because there's no assured market for the battery bus. As a  
22 result we're not investing, except limited amounts, we might  
23 do three in 2010.

24           Guesses on pricing, and this is strictly a guess,  
25 don't hold me to this, but gasoline hybrid is now about a

1 \$550,000 bus. We expect that to come down in the next six  
2 years, about 20 percent, to about \$450,000.

3 Natural GISE hybrid could be very competitive,  
4 we'll need to do an engine certification, need assured  
5 engine durability for that.

6 Hydrogen will come down to begin to be competitive,  
7 and we're looking at a million dollar bus. For a full  
8 service -- now, you can get a million dollar hydrogen bus by  
9 cutting corners in various ways, but for a full service  
10 transit bus that meets the 12-year specification of the U.S.  
11 Department of Transportation, presently it's a \$2 million  
12 bus, it will come down to about half of that.

13 The battery-intensive hydrogen, if you look at a  
14 large battery, small fuel cell, you can bring that price  
15 down further.

16 You can do the same thing with the gasoline  
17 internal combustion engine or with the HISE, hydrogen  
18 internal combustion engine hybrid, and get down to the  
19 \$600,000, so there you get 99 percent of the emission  
20 reductions, and you have almost competitive with the  
21 gasoline hybrids.

22 And numbers are given there for the battery  
23 electrics with a 120-mile range, that's like the L.A. Metro  
24 bus.

25 Why are battery buses more expensive? Well, the

1 cost of the battery is the key reason, a half-million dollar  
2 battery for a 150-mile bus.

3           If we could be useful at a hundred-mile range, then  
4 the premiums down to about 300,000, so you begin to think in  
5 terms of opportunity of charging of the battery, and that's  
6 been talked about, and essentially refuel every hour, or  
7 every couple hours at most.

8           So the price projections suggest reductions, but  
9 we're not convinced at this point in time, it's extremely  
10 dependent on the volume.

11           And I should also add that the heavy duty vehicle  
12 requires a battery that's typically a six, seven, eight  
13 hundred volt battery, 300 ampere capability. It's a very  
14 powerful battery.

15           Manufacturing capability, as I mentioned, that we  
16 can presently do 300 and we can expand to that on the  
17 gasoline hybrids. We can do the same thing on fuel cell  
18 buses, if someone would order. But again, that's a  
19 financial problem.

20           Significant cost reductions possible if we had  
21 modest investment for redesign of some of the components and  
22 we expect to do that with investment funds.

23           If we could have the sort of investment that Paul  
24 Beach as well talked about, 50 million, 60 million dollars,  
25 you can considerably reduce costs, expand the volume by

1 going to new plant.

2           However, venture capital, public monies are  
3 virtually frozen at this point in time, so all that's been  
4 held up.

5           Federal monies are -- well, I guess this only  
6 saying we're a little disappointed with the federal  
7 government investing in California.

8           DOT funds, however, do support bus purchases, 80  
9 percent of the cost of the transit buses in California, as  
10 well, are supported by DOT funds, so that does help.

11           We are investing modest amounts of our equity funds  
12 in electric drive development. We'd always appreciate cost  
13 share on that.

14           Here are some possibly power, this is the last  
15 slide. Incentives, one is team with the Air Resources Board  
16 to maintain, in one form or another, a market for low  
17 emission heavy duty vehicles.

18           Use of State funds to purchase only gaseous or  
19 battery electric as it applies for light duty, as well as  
20 heavy duty.

21           Why does DGS have a fleet of 52,000 vehicles and  
22 how many of those are dedicated alternative fuel vehicles?  
23 So that is money that is used in California, that could be  
24 used in these directions.

25           Similar rules or incentives for university and

1 colleges that are State supported would be a possibility,  
2 suggesting award preferences for firms developing renewable,  
3 gaseous fuels, committing to large investments as required  
4 for dropping the price of renewable hydrogen to a guaranteed  
5 below five -- that is definitely doable, it just requires  
6 investment. I can give you the background on that, as you  
7 want.

8           NZEV approaches; may allow the best use of vehicle  
9 development funds. And I mentioned the gasoline hybrid with  
10 a large battery. That is something we'll not invest in  
11 because we don't see the market for it, but it certainly  
12 applies in city service if you don't have to go on freeway.  
13 HISE, as well, could be used for that.

14           Thank you very much for your time.

15           MS. BAROODY: Thank you very much, Paul

16           Tom Fulks with Bosch. He's not on the agenda, but  
17 we're adding him in.

18           MR. FULKS: thank you for letting me speak, I very  
19 much appreciate that. I do have a presentation, but I'm not  
20 going to put it up on the screen, I'm going to be very  
21 quick.

22           We're here primarily to address some process  
23 questions more than showcasing any particular Bosch  
24 technology. But give me a second to get my act together  
25 here, and I will talk about that.

1           My name's Tom Fulks and I am here today  
2 representing the Robert Bosch Corporation's Research and  
3 Technology Center, out of Palo Alto.

4           And the general content of my remarks are going to  
5 be aimed at a request that will be submitted, and that will  
6 be supported with white paper that will be submitted to the  
7 docket, that basically attacks the cost of batteries.

8           Robert Bosch, LC, is the world's largest automotive  
9 supplier, is a volume manufacturer, and oftentimes it finds  
10 that if it just throws in his money at a project, it can  
11 find ways to bring the costs of components down.

12           And given what we've heard today about the barrier  
13 of battery electric technology being the cost of batteries,  
14 Robert Bosch sort of zeroed in on that problem.

15           I will mention that the project has to do with  
16 lithium sulfur battery technology, as opposed to lithium  
17 ion. It's aimed at increasing energy density in the  
18 packaging of the battery, so that you can either bring more  
19 energy for a small package or you can have a larger package  
20 and increase your range.

21           The intended goal of this research project is to  
22 produce a battery with a minimum 300-mile range per charge.  
23 Bosch does see that there is a future for battery electric  
24 technology across all sectors of the transportation  
25 industry, whether it's heavy duty, light duty, transport,

1 transit, whatever, Bosch will sell to anyone at any time,  
2 and the way it makes its money is through volume sales and  
3 production.

4           So I guess what I'd like to say is having sat  
5 through the whole meeting today, oftentimes size does matter  
6 when it comes to trying to get the cost of technology under  
7 control. So again, I just wanted to emphasize that.

8           To be honest, full disclosure, the real barrier, as  
9 far as Bosch sees, to bringing the cost down and increasing  
10 energy density for transportation battery systems is the  
11 lifecycle of lithium sulfur. You know, our research has  
12 already shown that you can produce electricity, you can get  
13 a lot of energy into the package, but the problem is the  
14 package wears out really quickly.

15           And so what we're trying to do is figure out how to  
16 solve that problem.

17           What we will be doing in this research project, and  
18 I should mention the partners of the research project are  
19 Robert Bosch, LLC, the Research and Technology Center in  
20 Palo Alto, the University of California at Berkeley, and the  
21 Lawrence Berkeley National Laboratory, as well, so those are  
22 the three project partners and the three applicants for the  
23 funding from AB 188 funds.,

24           Also as a preface, we would like to stipulate all  
25 of the things that have already been said about how

1 important the CEC's decision is, how difficult it is to come  
2 up with funding for projects in a deep blue state. I'm sure  
3 it's just a coincidence that all of the DOE money went to  
4 two key battleground states in the 2010 and 2012 election  
5 cycles. I'm sure that has nothing to do with the merits of  
6 the technology.

7           But all that cynicism aside, we do believe that the  
8 CEC's role in the discovery of answers for these energy  
9 storage problems is really important, and the reason we're  
10 coming in, and one of the key reasons we're coming in is  
11 more a matter of philosophy than cost, and that is we really  
12 want the State of California to be a partner in finding this  
13 solution.

14           We're not a startup, we don't need money to pay for  
15 manufacturing facilities, we can take care of all of that  
16 stuff, and the amount of money that we'll be seeking is very  
17 modest. But I think it's the philosophical approach that is  
18 important to us, as well as the money.

19           One more thing I'd like to say about the sulphur  
20 end of this equation is that sulphur is dirt cheap and it  
21 may even be less expensive than dirt at some point. It is a  
22 byproduct of the removal of sulphur of diesel fuel. There  
23 has been some question about what to do with that stuff, so  
24 this just sort of incidentally may create some sort of a  
25 real, genuine beneficial market for that waste product.

1           As I mentioned to you, who are partners are, so  
2 I'll skip that part of our presentation.

3           I'm pretty much finished, but I did want to mention  
4 to you one last thing. Robert Bosch, as the world's largest  
5 manufacturer, employs close to a quarter million people  
6 worldwide.

7           In the United States there's 19,000 head of  
8 household jobs. In California, Robert Bosch employs more  
9 than 650 people, head of household jobs.

10          The Technology and Research Center in Palo Alto  
11 employs 60 people, alone.

12          And some of the things that Bosch does that relate  
13 to this research project that will be coming to you has to  
14 do -- you know, Bosch makes power tools, Bosch makes  
15 dishwashers, Bosch makes spark plugs, Bosch makes all sorts  
16 of stuff. And oftentimes, in bringing products to market,  
17 it does have to spend money in researching some of the  
18 technical barriers and finding ways to eliminate them.

19          So, you know, Bosch is moving forward with this  
20 project, regardless of what decisions that you make. And we  
21 wanted to come to you and sort of raise the flag and say  
22 we're coming in, even though we didn't really anticipate  
23 coming to this workshop, this is a late decision to come  
24 here, but we wanted to let you know that we are really sort  
25 of counting on the independent mindedness of the CEC this

1 time around, given that the tether to ARRA funding has been  
2 severed and you are a little bit more free to make  
3 decisions. We're happy about that and, again, we'll  
4 stipulate the importance of these decisions.

5 So again, we just wanted to come in and tell you  
6 that we're here, we're coming, and we will be submitting  
7 documentation to the docket. So thanks very much for your  
8 time.

9 MS. BAROODY: Thank you, Tom.

10 MR. WARD: Tom mentioned an interesting point at  
11 the end there, and it's one that I don't think we made it  
12 very clear, is that if you have other information you'd like  
13 to provide, our docket would be open for this next  
14 investment plan. It was used during the first investment  
15 plan, it's still open, we will use that, we will mine  
16 information from that and incorporate that into the  
17 development of our investment plan, so I'd urge you all to  
18 submit as well.

19 Thanks Tom.

20 MS. BAROODY: Yes. Okay, before we move on, I just  
21 want to check and see if we have any questions. First of  
22 all from our staff here. Don't have any questions, okay.

23 Any blue card questions? Oh, right here, come on  
24 up.

25 MR. OVSHINSKY: Do I have to introduce myself?

1 MS. BAROODY: The mike -- just let us know who you  
2 are.

3 MR. OVSHINSKY: Ben Ovshinsky, from Efficient Drive  
4 Trains.

5 A question for Robert Bosch, this sulphur battery,  
6 is that a hot battery as per the -- I just have an  
7 association with sodium sulphur from Ford days.

8 MR. FULKS: I'm really happy that you asked me that  
9 question, because that is actually one of the bullet points  
10 I left out and that is safety.

11 One of the primary drivers for developing this  
12 technology is to develop a high density energy packages that  
13 enhances the safety features, so it's not hot, it doesn't  
14 run the risk of exploding, or burning, or anything of that  
15 nature, and that's one of the key reasons why Bosch got into  
16 the safety angle was to deal with that safety problem.

17 So thank you for that question, we definitely  
18 appreciate it.

19 MS. BAROODY: Okay. Well, at this time I think we  
20 will invite Joe Calavita, with Air Resources Board to come  
21 up, he has a few comments to make.

22 MR. CALAVITA: Thanks for giving me the  
23 opportunity, I'll just take a minute. I wanted to update  
24 the group and the folks on the web regarding our  
25 solicitation for ARB's portion of AB 118 funds for the '09-

1 '10 fiscal year, the current fiscal year. We're actually on  
2 the street with our solicitation for the \$20 million hybrid  
3 truck and bus voucher incentive program.

4 And there's some confusion, we're not soliciting  
5 actual vehicles, we're soliciting an entity to actually run  
6 the voucher program for us. And we expect once that entity  
7 is -- well, I'll give you the timelines.

8 The solicitation will be closed on September 30<sup>th</sup>  
9 and we're going to select an entity to run the program on  
10 October 20<sup>th</sup>. And so we expect it will be a month or two  
11 after that when we'll actually have the program up and  
12 running, so funds will be available around the end of this  
13 year.

14 So that solicitation for this funding year is on  
15 the street.

16 We expect our second solicitation for the plug-in  
17 hybrid and zero emission passenger vehicle portion of our  
18 AQIP program will be out next week or shortly thereafter and  
19 that, again, is for someone to run that program, so funds  
20 for that program should be available, once that entity is  
21 selected, by around the end of the year or early next year.

22 And the best way to find out information about our  
23 AQIP program is just to Google ARB AQIP, A-R-B A-Q-I-P, and  
24 that takes you right to our webpage where this all this  
25 information about all our various solicitations and contact

1 information for the various staff.

2 So thanks.

3 MS. BAROODY: Thanks, Joe.

4 Okay, for Medium and heavy Duty Vehicle Panel we've  
5 got Navistar, Darren Gosbee. Please come on up.

6 MR. GOSBEE: Okay, thank you very much. My name is  
7 Darren Gosbee, I'm the Director of Hybrid Strategy and  
8 Execution with Navistar.

9 And I'd just like to take the opportunity to,  
10 really, for inviting us here and for allowing us to talk  
11 through some of our projects, some of our ideas, and to  
12 share, really, with you some of our thoughts and potential  
13 collaboration opportunities.

14 So let me first start by really introducing  
15 ourselves to those who are not familiar with us. We are a  
16 large manufacturing -- we are a manufacturer of large  
17 displacement diesel engines, and commercial trucks, and  
18 buses from, really from class four/five, really, to class  
19 eight.

20 And we monkey [sic] trucks under our international  
21 brand and we sell to the defense industry through our  
22 Navistar Defense brand. We sell school buses through our IC  
23 brand. Just custom strip chassis, with the likes of  
24 different vans for the UPS and for FedEx through our  
25 workforce custom chassis brand.

1           We also have global partners in the form of  
2 Mahindra, in India.

3           We manufacturer and sell engines under our Max  
4 Force brand, and MWM from South America.

5           And a recent addition to our vehicle brand is the  
6 Monaco LV.

7           Okay, so what do we manufacture in the way of  
8 hybrid electric vehicles? Well, on this display here I show  
9 a number of different applications we do and the first --  
10 really, the first commercially viable and first to market, I  
11 guess, hybrid vehicle was done in conjunction with H-Tough,  
12 and that's the hybrid utility truck you see in the corner  
13 there, in the top left.

14           The school bus, hybrid school bus that we do,  
15 pictured right there on the right-hand side, has also been  
16 in production for a couple of years.

17           And underneath, well, you see a nice, sunny day,  
18 but this is just an example of some of the applications that  
19 we offer from a commercial medium duty truck perspective.  
20 We're ranging from simple box trucks through chassis trucks,  
21 through different types of utility trucks. There's a reefer  
22 truck on there. And there's also, in the far corner, you  
23 can see a beverage tractor unit, and that's a recent  
24 addition to our portfolio.

25           Okay, let me talk in a little bit more detail about

1 our hybrid electric trucks, and the two graphs on the left,  
2 on the two charts on the left-hand side, the top one is for  
3 the utility truck and the bottom one is our hybrid box  
4 trucks.

5           And you can see here that the application of hybrid  
6 technology over the base vehicle really does give a  
7 significant improvement to not only criteria pollutants, but  
8 you also see a significant improvement in fuel economy.

9           The particular one I'd like to draw your attention  
10 to is the -- on the top chart, the hybrid utility -- the  
11 hybrid utility chart, this particular column here, this  
12 refers to use of the utility truck at a worksite, and it  
13 actually represents gallons per hour reduction in fuel use.  
14 Predominantly because when the vehicle parks at the worksite  
15 it operates its boom bucket from the electric motor and from  
16 the battery storage, not from the internal combustion engine  
17 in the diesel, so there's a significant reduction in the  
18 amount of fuel that's actually consumed from this vehicle.

19           Again, on the box truck you can see here that there  
20 is philicone (phonetic) improvements of around 30 to 35  
21 percent, and also significant reductions in the arterial  
22 pollutants.

23           I'll quickly run through the comments on the right-  
24 hand side, but the thing I want to draw everybody's  
25 attention to is this is the only CARF certified hybrid

1 commercial truck.

2           We manufacture both the DuraStar and our WorkStar  
3 products in both Ohio and Texas. The hybrid system is  
4 actually supplied to us from Eton, placed in Michigan. We  
5 have manufacturing capacity for five units per day, but that  
6 is actually currently limited by supply of hybrid systems  
7 from Eton.

8           We have future application expansion plans really  
9 into the higher GPW ratings. We have plans for  
10 electrification of reefers and other body equipment, export  
11 power.

12           We're also looking at actually being able to do  
13 engine accessory electrification, to enable the engine to be  
14 switched off, as well as operating things like HVAC for,  
15 really for all prices and for workers that are out at remote  
16 sites. They don't need to necessarily need to run the  
17 engine to run the HVAC, we can power that from the hybrid  
18 system's keeper, the cab of the vehicle, the cockpit of the  
19 vehicle core, so they can come in from the heat for a rest  
20 period.

21           We have greater than 50 hybrid trucks in  
22 California. Crystal Coach is one of our major customers in  
23 the area.

24           There are no known safety issues. Basically, we've  
25 built the hybrid systems off the back of our commercial

1 trucks as they are today, we have no safety issues.

2 The incremental costs for our hybrid systems vary  
3 from application, but it's between 40 and 55 thousand  
4 dollars.

5 And our PHEV plans are on hold. And we did have,  
6 as part of the stimulus package, we did put the submission  
7 in to actually take this system and turn it from a HEV into  
8 a PHEV but, unfortunately, we were unsuccessful with that.

9 Moving onto our hybrid electric bus, again the  
10 chart on the left-hand side actually shows of the benefits  
11 from the plug-in hybrid school bus that we manufacture and  
12 sell. Again, significant reductions in criteria pollutants.

13 But I really want to draw your attention here to  
14 the improvements in fuel economy, that really is 65 percent.

15 Again, I want to draw your attention to the fact  
16 that we are the only hybrid school bus that's CARF  
17 certified.

18 We have two systems in production, a charge  
19 depleting plug-in hybrid system and a charge sustaining.

20 Our school buses are manufactured in Arkansas. We  
21 have -- our hybrid are actually supplied by Enova Systems,  
22 out of Torrance, in California. And again, the  
23 manufacturing capacity for our buses is limited by the  
24 supply of subsystem components from Enova.

25 We have doubled our number of vehicles in

1 California recently, with a successful order.

2 Unfortunately, it takes us from one to two.

3           Again, we have no known safety issues, again  
4 because it's built from the existing product that we have  
5 today.

6           And here, the incremental cost over the base  
7 vehicle is between 45 to 90 thousand, that depends on  
8 whether you choose the charge sustaining or the charge  
9 depleting system.

10           Our future PHEV II plans are on hold because,  
11 again, that was a stimulus package that we submitted in  
12 conjunction with CARB, that we were unsuccessful with.

13           But further in the presentation I'll be able to  
14 talk through our PHEV generation III school bus and we can  
15 explore that in more detail.

16           One thing I should have added, actually, on the  
17 previous slide here is we've been in production with our  
18 trucks for about just over two years, but we are the first  
19 manufacturer and the only manufacturer to reach over five  
20 million field miles on our hybrid vehicles.

21           Okay. This slide really gives me an opportunity to  
22 start to lay out some of the opportunities for collaboration  
23 with the Energy Commission.

24           There are three vehicles here, but there are also  
25 some complementary vehicles that will actually make electric

1 vehicles and electric drive systems far more efficient in  
2 their application to real-world usage.

3           As I mentioned earlier, there is a plug-in hybrid  
4 electric school bus, generation III that we're working with,  
5 and we'll go into that in more detail in a few coming  
6 slides.

7           There is a recent solicitation, called Super Truck,  
8 which is aimed at Class A tractor/trailer combination and  
9 efficiencies in freight fuel, measured in ton mile per  
10 gallon increases. Again, I'll go through that in more  
11 detail.

12           Our Work Horse Electric Vehicle, some of you may be  
13 aware of that. Again, I'll go through that very quickly.

14           Thermoelectric generators, this is not a vehicle  
15 program, but it's a technology that really recovers waste  
16 heat from the system and puts it back into the driveline,  
17 either storing it or plant it directly through an electric  
18 drive. So again, it's not a vehicle, but it is an enabling  
19 or complementary technology.

20           And then there are a few others that I won't go  
21 into, but we can explore in more detail in later stages,  
22 micro turbine, Smart Horizons, and also Intelligent Routing,  
23 just ways of being able to optimize the vehicle's  
24 performance in a given terrain or given route.

25           Okay, so I'm going to go into a little bit more

1 detail. The PHEV III school bus project, this is a DOE  
2 award that we were successful with early this year,  
3 specifically aimed at the development and deployment of  
4 hybrid school buses.

5 It has an objective of 30 miles of engine off  
6 capability from one charge, so basically driving the school  
7 bus for 30 miles with no involvement from the internal  
8 combustion engine.

9 The top speed of 45 miles an hour in electric mode.

10 These two parameters were determined from analysis  
11 from the school buses that we have in the field. These are  
12 really the typical operating conditions. This is the sort  
13 of range that the school bus does per trip and these are  
14 really the maximum speeds that they do on average per trip.

15 So 30 miles out for the pickup in the morning, 30  
16 miles out for the drop off route in the evening, with speeds  
17 at no more than 45 miles an hour. So it really is to try  
18 and maximize the use of electrical versus internal  
19 combustion power.

20 As part of the project we are going to evaluate  
21 four hybrid architectures, two barrel and two series. It's  
22 a four-year project. Phase one will be to actually evaluate  
23 eight prototypes to the system, there will be significant  
24 chassis and chassis moments, as well as road testing to make  
25 the appropriate selection for the architecture to move

1 forward with.

2           As part of the DOE project we will be delivering 30  
3 PHEV buses, and we do need customers for those, so we're  
4 looking for any school districts, any states, and private  
5 organizations that are looking for hybrid school buses,  
6 leading cutting edge technology, we're looking for  
7 customers.

8           And then finally, those 30 buses will be delivered  
9 and then we will monitor them in the field to see how they  
10 evaluate and how they perform.

11           This is, as I said, a DOE project, it's a 20  
12 million project, ten of which comes from the DOE, it's  
13 matching funds, it's an opportunity to see how we can  
14 explore this.

15           And it is, as I mentioned earlier, this is built  
16 from our existing bus platform, so it's more about the  
17 technology, less on type of vehicle.

18           As I mentioned, a significant portion of this is  
19 going to be engine off, so as to electric power steering, we  
20 need to have some form of electric HVAC and heating systems  
21 to make sure the cockpit and the environment inside the bus  
22 is correct, and it will require high voltage generators,  
23 high voltage distribution boxes to operate these engine off  
24 accessories.

25           And we're then looking at being able to give the

1 operator the control to switch between being an electric  
2 vehicle and being a diesel vehicles.

3 Now, that is a quite important aspect of this  
4 because what we're looking for is to try and ensure that we  
5 maximize the environment conditions for the vehicle, so we  
6 would have electric operation in and around the schools, in  
7 and around the pick up areas, but not necessarily on the  
8 outward bound journey.

9 So there are opportunities, as I say here, for us  
10 to try and play around to maximize the environmental effect  
11 for this.

12 It will have an onboard charger, aiming at 240  
13 volts, so there will be infrastructure requirements, but  
14 that will be within the school districts and within the  
15 carriages in where they store the vehicles.

16 Really, the target customers for this are school  
17 districts that are looking really to reduce emissions,  
18 they're looking to reduce exposure to the children of  
19 particulate pollutants, it's also to really look at reducing  
20 fuel costs.

21 The current status of this project is we have  
22 awarded the project and we are about to go to contract with  
23 the DOE, I believe tomorrow, and then we will start the  
24 initial development stages of the project.

25 As I mentioned, Super Truck, this is a second DOE

1 project that we are working heavily with them.

2           This came out of an organization called the 21<sup>st</sup>  
3 Century Truck Partnership. It's really a partnership of the  
4 industry, and the DOE looking at ways of really improving  
5 not only the fuel efficiency, but also emissions and the way  
6 the freight is moved around the country.

7           And this particular -- this particular opportunity  
8 is aimed specifically around a tractor/trailer unit, so  
9 these are really the line haul or regional haul units.

10           And it's aimed at a 50 percent improvement in  
11 overall freight fuel efficiency and that's in ton miles per  
12 gallon. This is not about miles per gallon.

13           Miles per gallon, if you want to improve that, you  
14 put more trucks on the road but smaller, more fuel efficient  
15 from miles per gallon perspective, this is about freight  
16 efficiency.

17           As we mentioned earlier, or as we heard earlier,  
18 the commercial industry, and in particular the Class A  
19 tractors do use a significant portion to fuel them. If you  
20 look at a breakdown of fuel usage per sector in the  
21 industry, Class A's are by far the greatest user of fuel.

22           So having a 50 percent reduction in freight fuel  
23 efficiency is an enormous step to reducing fuel usage, CO2  
24 production criteria, pollutant emissions. This is a  
25 significant factor, this helps out enormously.

1           Now, the 50 percent improvement is to be broken  
2 down in two ways, 20 percent of that 50 comes from  
3 increasing the engine's efficiency. And the term brake  
4 thermo efficiency is basically the -- it's a calculation  
5 used to determine how much real work is done for a gallon of  
6 fuel.

7           Most engines, and certainly our engines, at 2007  
8 emission level, are operating around the 40 percent brake  
9 thermo efficiency. So this is a significant step forward in  
10 base engine design. This is taking an engine and making it  
11 significantly more fuel efficient.

12           And the remaining 30 percent is to come from  
13 tractor/trailer and power train aerodynamic improvement, so  
14 that's really making the trailer and the truck almost as one  
15 from an aerodynamics perspective, and then to get  
16 efficiencies from the hybridization of power train, as well  
17 as being able to recover the maximum amount of energy from  
18 the exhaust stream, from heat and from other areas.

19           It's one prototype concept demonstration vehicle  
20 required. In our case we're looking at a Prostar, short  
21 sleeper hybrid tractor, with a matching aerodynamically  
22 enhanced trailer.

23           And it's a reduction in vehicle mass, rolling  
24 resistance, and power train hybridization. I've mentioned  
25 some of the things there.

1           But the important one is, again, one of the most  
2 ones, is to maximize engine off time through the hybrid  
3 selection.

4           And again here, electrification gives you the  
5 benefit of driving the vehicle with the engine off.

6           So how does this program work out? Well, the DOE  
7 had between 90 and 160 million dollars for between three and  
8 four project awards or grant awards.

9           It's expected that the grants will be somewhere  
10 between 40 and 80 million, with cost sharing, it's a five-  
11 year project. We submitted our proposal earlier this week.

12           And the thing I want to emphasize, really, is this  
13 is about technology deployment to maximize fuel efficiency.

14           There is a requirement that the vehicle must meet  
15 EPA 2010 emissions, that's the .2 NOx emissions, but it's  
16 about maximizing fuel efficiency.

17           And I've included a pie chart here, really to give  
18 some indication of where those efficiencies are going to  
19 come. I'm hoping it's visible.

20           Okay, the segment here, which represents  
21 approximately 25 percent, is from tractor and trailer  
22 aerodynamics, this is really just to make the vehicle move  
23 through the air a little more efficiently.

24           The second one of the bottom, which is just over 25  
25 percent, represents the base engine design, calibration, and

1 optimization.

2           And then we have a sector just under 25 percent,  
3 which represents hybridization. And the remaining areas are  
4 really things like tires, idle reduction, waste heat  
5 recovery and other, I guess complementary technologies, that  
6 provide smaller increments in fuel economy, but that's what  
7 will add to the total of freight fuel efficiency.

8           As I mentioned, significant engine off operation,  
9 this vehicle, at 65,000 pounds, will be designed to be able  
10 to move at least five miles under electric power. So that's  
11 fully laden, five miles electric power.

12           The Navistar team that we've put forward includes  
13 industry-wide, well-known customers, suppliers, national  
14 labs and universities. Safeway and Swift, who have key  
15 presence in California, are our customer partners.

16           Lawrence Livermore Labs, AT Dynamics, these are all  
17 local, California-based organizations that are part of our  
18 team going forward.

19           Work Horse Electric Vehicle, many of you may have  
20 seen President Obama in our facility in Alabama. We did  
21 receive a \$39 million award out of the Stimulus Package.

22           The program objective was to build and deliver 400  
23 all-electric Class 3 electric commercial vehicles, a hundred  
24 miles on a single eight-hour charge, 50 miles an hour top  
25 speed, and there are already 150 vehicles in service in

1 Europe.

2           As I mentioned earlier, we were a successful  
3 recipient of the DOE award, and we are also a successful  
4 recipient of the California Energy Commission funding award  
5 and for that I thank you.

6           Our team is currently working through all of the  
7 DOE and the Energy Commission fun documentation. As you're  
8 aware, the award is only the first stage, there is  
9 significant documentation that needs to be completed before  
10 contract.

11           And as part of the launch of this vehicle,  
12 Sacramento has been selected for an initial vehicle  
13 demonstration, and that's targeted for end of this year.

14           Moving off of vehicle opportunities and vehicle  
15 projects, now, to talk a couple of -- really, to talk about  
16 one enabling or complementary technology that I think has  
17 significant merit, thermal electric generators are devices  
18 that can basically create electricity from heat.

19           If you apply a heat gradient across a particular  
20 series of semiconductor or silicon dot junctions, you can  
21 create electricity from heat.

22           And the little schematic on the right-hand slide  
23 there basically shows that if you have a large number or  
24 large array of these dot junctions, you can actually create  
25 significant quantities of electricity.

1           Now, the program objective here was really to  
2 utilize these thermal electric devices to harvest up to  
3 eight kilowatts of energy from the exhaust of a Class 8  
4 tractor unit.

5           With the increase in the emission standards going  
6 forward, and Navistar's approach to that through the use of  
7 EGR, there is significant opportunities to recover heat  
8 through the exhaust stream and from the EGR cooler. And  
9 that energy can be returned back to the driveline, either  
10 directly into the electric drive or into batteries and  
11 stored for later use.

12           Now, the anticipation that there's approximately  
13 two percent, possibly a little higher fuel economy  
14 improvement from a six kilowatt heat recovery system and  
15 back, that's given on the typical Class A operating  
16 conditions.

17           But the thing about this technology is initial  
18 applications have really only been focused on passenger car  
19 markets, and BMW, for GM, have done some preliminary  
20 investigations.

21           But really one objective, and our objective here is  
22 to take this technology and put it into the Class 8  
23 commercial region, where there is significant quantities of  
24 heat to harvest into electrical energy.

25           It is a joint project, it will be with BSST, based

1 in California. It will be really building on DOE-funded  
2 projects, as I mentioned the work with GM and what Ford was  
3 after, the DOE funding.

4 And the approximate project costs for this are  
5 around three million. We're still going through the early  
6 stages of defining this project, and scoping it out, and  
7 setting the timing, but that's the preliminary budget that  
8 we set aside for thermal electric devices.

9 A little bit more detail about them, I've included  
10 them in here just to give some indication of the type of  
11 technology, what it looks like.

12 The sense diameter here, for this particular  
13 device, is around four inches, so this sort of device is  
14 probably in the region of maybe two feet, two and a half  
15 feet long, about four inches in diameter.

16 Really, the objectives of this project are to look  
17 at heat recovery locations, where can we fit this on the  
18 truck, where can we package it, where can we maximize the  
19 heat, divert the architectures, select the appropriate  
20 architecture and then through modeling go through the final  
21 stages of design, test it and then install it on a Class A  
22 truck, and it has to be a Class A hybrid truck.

23 So we will be with -- with some of the advance work  
24 that we're doing internally, we will have development hybrid  
25 trucks that we can actually apply this system to, to really

1 evaluate the benefit it provides.

2           Just a final comment on the actual device, itself.  
3 There is, as I mentioned, a requirement for a temperature  
4 gradient, and through the sensor of the cylindrical tube is  
5 where the exhaust passes, and that's obviously the high  
6 temperature part of it.

7           The low temperature part, that provides the exhaust  
8 gradient is the equivalent of engine coolant, which will  
9 flow in through one of the blue ports and out through the  
10 second, and that will effectively give the gradient to allow  
11 the generation of electricity, and then there will be the  
12 appropriate electrical terminations on the bottom to take  
13 the power out.

14           Okay, this is really my last slide, just to  
15 summarize, Navistar is a leading manufacturer of fuel-  
16 efficient, commercial hybrid electric vehicles, and we  
17 remain today the only CARB certified commercial hybrid truck  
18 and bus manufacturer.

19           We do continue to set the standard for the  
20 development of low emissions, fuel efficient technologies  
21 and, really, the California Energy Commission and the Air  
22 Resources Board's objectives to reduce emission and improve  
23 fuel efficiency complement of Navistar, ourselves.

24           And we would welcome collaboration and project  
25 participation from both the Energy Commission and from the

1 Air Resources Board.

2 Thank you, that's my presentation concluded.

3 MS. BAROODY: Thank you, Darren, appreciate it.

4 Let's see, we have about one, two, three, five more  
5 speakers today.

6 I just want to check with people on time  
7 constraints, since our agenda changed a little bit, if  
8 anybody has a plane to catch, if they would like to go next  
9 to take a plane. Does anybody have time constraints?

10 No, we're okay.

11 Okay, Cummins, Wayne Eckerle.

12 Wayne, are you here?

13 MR. ECKERLE: Okay, I want to thank the California  
14 Energy Commission for inviting me to attend today, and I  
15 will get to the point, so I'll try make up some time.

16 For those of you that don't know Cummins, we are  
17 the largest manufacturer, largest independent manufacturer  
18 of internal combustion engines in this country. Primarily,  
19 our fuels of use today are diesel and natural gas, and I'm  
20 not going to talk about diesel today.

21 We are doing some of the similar things that you've  
22 heard already. We have plans in place that will reduce or  
23 increase engine fuel efficiency for conventional fuels on  
24 the order of 30 percent over the next five years.

25 So what I want to talk about, really, are the

1 pathways the CEC can use for reducing greenhouse gas  
2 emissions in other ways, other than improving how we work  
3 with conventional fuels.

4           This is our internal view of how we can reduce the  
5 CO2 footprint, so a lot of these approaches you've seen  
6 already.

7           I won't -- I do want to point out, you might say,  
8 all right, why is an engine guy talking about hybrids, and  
9 the reason is, is that the way hybrids are integrated, it  
10 it's done more from an engine viewpoint than a power train  
11 viewpoint, the efficiencies are significantly higher, and so  
12 that's why they show up on our roadmap.

13           And the other piece, of course, is that the cost of  
14 hybrids is really the biggest impediment for commercial  
15 applications.

16           And so there are ways to integrate, from an  
17 enginecentric view that can take some of that cost out.

18           One point that we always like to make is that a  
19 hundred percent of the fuel's burned by the engine and, of  
20 course, a hundred percent of the CO2 is burned by the  
21 engine, and a hundred percent of the power comes from the  
22 engine. So, i.e., in applications where you need an engine,  
23 it's pretty doggone important from the stand point of  
24 reducing greenhouse gas emissions, so we keep that very much  
25 in front of us.

1           This is our horsepower footprint. One of the  
2 fuels, of course, that we do burn is natural gas. The area  
3 that we're primarily talking about today, I think for this  
4 forum, is the automotive horsepower kind of range.

5           But you can see we burn natural gas in engines all  
6 the way up to 3,500 horsepower. So we've been at this for  
7 actually quite a few years. We have a number of natural gas  
8 engines in production today, not necessarily in hybrid  
9 applications, but very prevalent in what we do.

10           We believe a key pathway to reducing greenhouse gas  
11 emissions in California is use low-carbon fuels. So you can  
12 see those that are listed up there, clearly ones that are  
13 renewable are of more interest than others. Natural gas  
14 comes on this list and again, we talk about it because we  
15 have a pretty significant effort there.

16           Our ISLG 8.3 liter engine was introduced in 2007,  
17 and already met 2010 criteria pollutants at that point, and  
18 we sell, actually, quite a few natural gas engines here in  
19 California today.

20           I won't go through these next two, these are the  
21 CDC slides but, as we all know, one can't take a traditional  
22 view and hit these kinds of greenhouse gas reductions, it  
23 just will not happen.

24           In the area that we play here, we're in heavy duty,  
25 and you can see here from the stand point of the roadmap,

1 between basically now and 2020 we need to reduce by 22  
2 million metric tons of CO2 equivalents, using low-carbon  
3 vehicles, and then another 19 from fuel economy  
4 improvements. And, of course, we play heavily in those  
5 areas.

6           Really, the area that I wanted to focus on more  
7 today than anything else, really is that as we see this  
8 thing going forward, we see low-carbon fuels, engine  
9 downsizing, and hybridization as being really three key  
10 areas to hit the kind of targets that the CEC is talking  
11 about.

12           E-85, if it's obtained from cellulosic sources, is  
13 actually a very significant opportunity from a greenhouse  
14 gas emissions stand point, and I'll talk about that some  
15 more in a second.

16           From an engine downsizing stand point, if one were  
17 to go to ethanol or a low-carbon fuel like that, with some  
18 of the technology that we're looking at there is a really  
19 significant opportunity to downsize the engine, while still  
20 hitting the same power nodes that we hit today.

21           So that not only reduces engine consumption, it  
22 also reduces criteria pollutants. Not necessarily, on a  
23 grand horsepower basis, but certainly on a pollutant over  
24 duty cycle basis significantly.

25           And also, that downsized engine then will lend

1 itself to be integrated from an engine electricification  
2 stand point for hybrid applications.

3           And of course, lastly, hybrid, there's lots of  
4 potential and kinetic energy available, probably more  
5 kinetic out here in California. But in any case it's there.  
6 there are technologies available today, but product cost is  
7 an impediment, as was mentioned before, for commercial  
8 applications.

9           Let's just talk about ethanol for a second.  
10 Ethanol is actually a pretty good fuel from the stand point  
11 that its latent heat of vaporization is low. What that  
12 allows us to do, if we directly inject it in the cylinder,  
13 we significant change the NOC limit line, which allows us to  
14 burn the fuel at a very, very nice point in the combustion  
15 cycle to get good efficiency.

16           But the other thing that we can do is we can,  
17 through our air handling capabilities, increase intake  
18 manifold pressures and also increase compression ratio, so  
19 that allows us to get the very high -- really, the same  
20 diesel equivalent peak torque, as really diesel equivalent  
21 brake thermal efficiencies. But, of course, since it's  
22 ethanol, we can reduce greenhouse gases by as much as 60  
23 percent, of course depending on duty cycle.

24           The engine, itself, will be less costly than a  
25 traditional diesel engine today, primarily because of less

1 after treatment. We can burn in a stuck and metric way just  
2 like we do gasoline today, and that makes the package much  
3 easier to integrate onto a vehicle.

4 With ethanol, we can actually go to higher power  
5 density than diesel today by burning metrically, using cool  
6 DGR, we can get to the same power density as a diesel, with  
7 lower cylinder pressure, which means we can actually run at  
8 higher power densities for sustaining the cylinder pressure.

9 The other point that we'd like to make is that for  
10 commercial applications we think it's better to downsize a  
11 diesel carcass, than try to upsize a conventional gasoline  
12 engine.

13 As we talk to our customers, the kind of durability  
14 they're looking for is on the order of, depending again on  
15 application, 200 to 500 thousand miles, and we do not see  
16 that happening with these kinds of power densities in a  
17 conventional gasoline engine today.

18 When we talk about waste heat recovery, this graph  
19 really is showing that you have two choices. If you're  
20 running steady state, you'll tend to go after waste heat  
21 recovery, which the previous presentation talked about, and  
22 we use extensively in our Class A engines as well. Where  
23 there's frequent starts and stops the waste heat opportunity  
24 is less, and that's where hybrid application becomes  
25 important.

1           And the kind of numbers, you've seen these, the  
2 kind of efficiency improvements depend on duty cycle. This  
3 particular graph showing some efficiencies for a utility, a  
4 step van, transit bus, and a refuse truck. But you can see  
5 they're anywhere, typically, from 25 to 50 percent kind of  
6 energy recovery is possible. The key is what's the cost?

7           And you can see on this curve, for those kinds of  
8 efficiency improvements, what the three-year fuel savings  
9 is. But the problem is, of course, the cost of the  
10 hybridization is on the order of that fuel cost in some  
11 cases.

12           So that's the job is to be able to get this  
13 efficiency and get the costs down, and that's where an  
14 enginecentric view, we think, is a big help toward making  
15 that happen.

16           So from our input to the California Energy  
17 Commission, we think that there's opportunity to use an  
18 ethanol engine hybrid potential, we see it reducing -- and  
19 this is a wells to wheels kind of an analysis, okay, so we  
20 see an opportunity to reduce petroleum-based fuels by 80  
21 percent. We see an opportunity to reduce CO2 emissions by  
22 70 percent. And, of course, using an engine hybrid reduce  
23 our energy use by 36 percent.

24           These numbers are really not taking the extremes,  
25 these are numbers that are sort of in the middle of the

1 range of what we think is possible.

2           These are the potential markets, these are not  
3 surprising, vocational trucks and other applications.

4           Based on our relationships here in California, and  
5 with our distributors out here, we think that we have a  
6 pretty significant opportunity in beverage delivery, in  
7 municipal government, public and private utilities,  
8 irrigation districts and transit fleets to make this happen.

9           So next step, we sort of see a two-pronged  
10 approach. Our natural gas engines are ready today. We have  
11 on the order of a hundred natural gas engines in hybrid  
12 vehicles today, so there's opportunity through -- we think,  
13 through CEC's help to increase that number here in  
14 California.

15           And the other one is to develop an ethanol-based  
16 engine hybrid system. Also, we think it will have a  
17 significantly greater greenhouse gas reduction potential, as  
18 well as the opportunity to improve the hybrid technology  
19 that is used in vehicles today.

20           So in summary, we think the key is to go after low-  
21 carbon fuels, go after engine downsizing, and hybridize, and  
22 we think from a commerce perspective we're well positioned  
23 for both natural gas and ethanol engine hybrid systems.

24           Thank you.

25           MS. BAROODY: Thank you, Wayne.

1 Next we have Joe Dalum, from Odyne.

2 MR. DALUM: Well, good afternoon, I'd like to thank  
3 the CEC for inviting me today to this workshop.

4 My name is Joe Dalum, I'm President of Odyne. And  
5 today I'm going to talk about plug-in hybrid, medium and  
6 heavy duty trucks.

7 First, a little bit about Odyne and DUECO.

8 Odyne designs and manufactures plug-in hybrid  
9 propulsion hybrid systems for trucks over 14,000 pounds.

10 So an example, that photo right there is a truck  
11 that's over 33,000 pounds, and that has a 35 kilowatt hour  
12 plug-in hybrid drive system.

13 Odyne was founded in 2001 and developed the  
14 industry's first commercial plug-in hybrid utility truck in  
15 2007, with DUECO.

16 Odyne is owned by the parent company of DUECO, one  
17 of the largest final stage manufacturers of trucks in the  
18 U.S., and UELC, one of the largest nationwide rental and  
19 leasing companies in the utility industry, with two  
20 locations in California.

21 So the photo on the right is of our main production  
22 facility in Waukesha, Wisconsin.

23 And just to be clear then, Odyne is the company  
24 that makes the plug-in hybrid drive system, and DUECO is the  
25 final stage manufacturer that completes the truck.

1 Odyne operates in partnership with its affiliates,  
2 DUECO and UELC, and works with Terex Utilities.

3 So why is there interest in plug-in hybrid trucks?  
4 I think it's pretty apparent here, I think everybody  
5 understands this, energy security, the ability to displace  
6 petroleum with electricity, ability to reduce emissions,  
7 greenhouse gas emissions and other pollutants, reduce fuel  
8 consumption.

9 In our situation, also, reduce noise at the job  
10 site, that's one of the benefits of a plug-in hybrid drive  
11 system on a medium or heavy duty truck.

12 A little bit about the U.S. truck market. There  
13 are over eight million trucks on the road that are over  
14 14,000 pounds. There's typically high fuel consumption and  
15 high idle time, as some of the previous speakers have talked  
16 about.

17 We're focused on the work truck application.  
18 There's approximately 100,000 work trucks that are produced  
19 with a power takeoff, that's the device that actually powers  
20 the equipment on the truck, per year in the U.S. And  
21 there's a very large number of those currently on the road,  
22 and that's our target market. There's also a large number  
23 of those operating in California.

24 So Odyne believes that the medium and heavy duty  
25 truck segment is an excellent fit for hybrid technology and

1 we expect strong growth for our systems within the next  
2 three to five years.

3           Where we're at with the technology is this is pre-  
4 production technology, we have produced over 20 plug-in  
5 hybrid trucks to date.

6           Utilities across the country are receiving these  
7 units and we're expanding production in 2009.

8           The photos on the right are a couple of the trucks,  
9 the top one's from XCEL Energy and the bottom one is from  
10 PG&E.

11           We are working with PG&E, XCEL, AEP, DPL,, Progress  
12 Energy, Florida Power and Light, and other utilities with  
13 this technology.

14           Our rental company, UELC, currently has units  
15 available for rent, one unit in the L.A. area is available  
16 for rent.

17           So as far as the applications of the plug-in hybrid  
18 technology, we can target a lot of different applications  
19 with trucks over 14,000 pounds, including aerial bucket  
20 trucks, digger derricks, compressor trucks, and refuse  
21 applications.

22           Our system can be put on both a new truck when it's  
23 being built, or it can be retrofit on existing trucks in the  
24 field.

25           Odyne is a leader in plug-in hybrids. We developed

1 the first digger derrick application, that's the photo in  
2 the middle there, with the auger in the ground.

3 The first compressor truck, we can drive a  
4 jackhammer with our technology.

5 The first Class A tandem axle plug-in hybrid truck,  
6 with a 56,000-pound gross vehicle weight rating, and the  
7 first four-by-four Class A truck.

8 The way our system works is that we start with a  
9 conventional chassis, stock engine, chassis HVAC system, and  
10 Allison transmission.

11 We don't modify those systems at all when we're  
12 mounting our plug-in hybrid. And the Allison transmission  
13 is the most popular transmission on the market today and  
14 we're currently the only ones interfaced with it.

15 Then we install our plug-in hybrid drive  
16 components, which you see there.

17 We're also partnered with Bosch on some major  
18 components, such as the inverter and the electric motor.

19 We've designed the system so that we have redundant  
20 power for hydraulics. It also provides additional power for  
21 the hydraulic system for very high loads.

22 And the key point here is that there's no change to  
23 the original equipment manufacturer's transmission or engine  
24 parameters. So this system remains emissions compliant. We  
25 can install our system on multiple chassis. We've installed

1 it on International, Freightliner, and GMC. It can be  
2 installed on multiple weight classes, and it is retrofit  
3 capable.

4 So some of the benefits of the Odyne plug-in hybrid  
5 system are that we reduce fuel consumption and emissions, we  
6 eliminate or reduce fuel consumption emissions at the job  
7 site, that's one of the primary benefits of using the large,  
8 35-kilowatt R battery pack.

9 We also increase efficiency when the vehicle is  
10 driving, we have launch assist and regenerative braking.

11 There's a fuel savings of 50 percent per year are  
12 possible, depending upon the duty cycle. And we have  
13 performed testing at Southwest Research Institute. We have  
14 quite a job site operation.

15 And our larger battery system offers some benefits  
16 over that of a conventional hybrid.

17 We have a 35-kilowatt hour battery system, as I  
18 mentioned, compared to roughly a two kilowatt hour battery  
19 system for a conventional hybrid, so that system can be  
20 charged using a grid or using the vehicle. That allows us  
21 to operate longer, in an all-electric mode at a job site, so  
22 other systems will turn on and off to replenish the battery  
23 R system, has a larger energy reserve so, in many cases,  
24 it's not necessary to regenerate in the field, at a job  
25 site.

1           It also has enough power for electrical air  
2 conditioning and heat in the cab, and reduces idle time at  
3 the job site.

4           We can also export power, so our systems have nine  
5 kilowatts of exportable power, which potentially eliminates  
6 the diesel generator.

7           So for the next steps, we are expanding production  
8 of our current plug-in hybrid system. We've moved the  
9 operations to our main production facility in Wisconsin and  
10 it's currently underway.

11           We also are going to be enhancing our system using  
12 a Department of Energy Congressionally directed project of  
13 \$1.9 million in DOE funding, and we are requesting a  
14 potential match from the California Energy Commission for  
15 this project.

16           This project will allow us to use advanced battery  
17 systems in the design, also smaller, lighter weight  
18 components, which are important.

19           And most importantly is to reduce the cost and  
20 increase the economies of scale. So some of the people have  
21 talked about, such as Bosch, the advantages of scale, and  
22 that is what we are targeting with this new design is  
23 partnering with large automotive suppliers to leverage their  
24 volume.

25           We would like to expand this DOE program to

1 California. We'd like the California Energy Commission to  
2 expand matching eligibility to include Congressionally  
3 directed funds and other funding sources for future  
4 programs.

5           And then I'm going to talk now a little bit about  
6 the 2010 to 2011 goals. These goals are dependent upon  
7 customer interest in funding levels. We would like to  
8 implement a large demonstration of plug-in technology for  
9 new, medium, and heavy duty trucks. Those are trucks that  
10 are over 14,000 pounds, targeting 100 plus units.

11           We'd like to take a look at a variety of different  
12 applications, especially work trucks that must operate  
13 equipment, and include the required charging infrastructure.  
14 The infrastructure can be a challenge so you have to keep  
15 that in mind.

16           And we would also measure the duty cycle data on a  
17 wide variety of applications. So all of the trucks that we  
18 have produced have a data acquisition system on them, and  
19 that's afforded us the ability to assess the current duty  
20 cycles, but we like to expand that to new applications.

21           So this will help us to assess which technology is  
22 best suited for certain applications.

23           Another project that we would like to do, which I  
24 think would have a big impact on the existing fleets is a  
25 plug-in hybrid retrofit program for medium and heavy duty

1 trucks.

2           We'd like to target conventional work truck  
3 applications with high fuel consumption and use the smaller  
4 components that are developed through the Department of  
5 Energy Program. These systems would be put in place on  
6 trucks locally, within California, to complete the retrofit  
7 activities.

8           So we have retrofit existing trucks. With today's  
9 technology it's quite a challenge because of the size of the  
10 components. But I think that in the future, with advances  
11 in technology, this will become a much more feasible  
12 approach to reducing emissions.

13           Other development goals include the implementation  
14 of advanced varied technology and the evaluation of a larger  
15 stored energy system, potentially 70 kilowatt hours for  
16 larger trucks over 33,000 pounds.

17           Developing a CNG-powered plug-in hybrid; because  
18 our technology really doesn't modify the OEM chassis power  
19 train, this is technically something that can be done, and I  
20 think this might be a worthy project, especially in Southern  
21 California.

22           Also, too, we'd like to develop the retrofit kits  
23 with the existing vehicles by targeting certain  
24 applications.

25           And then also expand the Smart -- or incorporate

1 Smart Grid interface into the design, so that utilities can  
2 communicate with the system and control the charging.

3 Other R&D projects; these would be more in the out  
4 years, I would say, would require additional funding. But a  
5 couple of considerations would be, one is to apply the  
6 benefits of a plug-in hybrid with those of a hydraulic  
7 hybrid, so you would combine the high power densities of a  
8 hydraulic hybrid with the greater energy density of a plug-  
9 in hybrid, and increase the overall efficiency of the  
10 vehicle.

11 The other is to combine what I would call a  
12 combined series parallel, in which you would have a system  
13 that would either use series or parallel hybrid  
14 configuration, depending on which is most advantageous for  
15 the type of duty cycle that it's in at that particular time.

16 So in summary, Odyne plug-in hybrid technology  
17 reduces fuel consumption and emissions, we displace  
18 petroleum using the plug-in hybrid technology. We have a  
19 high, modular high energy system that's suitable for a wide  
20 variety of applications for large trucks. We are seeking  
21 matching funds in California for a Department of Energy  
22 Congressionally directed project.

23 And for 2010 through 2011 proposals, we talked  
24 about plug-in hybrid demonstrations, a retrofit program, and  
25 a variety of technology enhancements which could be done.

1 So thank you.

2 MS. BAROODY: Thank you very much, Joe.

3 Okay, let's see, the next, Smith Electric.

4 MR. OLSON: Can I ask one question first?

5 MS. BAROODY: Oh, sure, go ahead.

6 MR. OLSON: Joe, can you, if not here, provide some  
7 information on the difference in the costs of the retrofit  
8 versus an OEM version?

9 MR. DALUM: Sure, I can get - you know, I'd be  
10 happy to provide some estimates. Well, I can give you what  
11 it would be for the current system and then, you know, the  
12 system that we're developing.

13 MR. OLSON: Appreciate it, thanks.

14 MS. BAROODY: Okay, Mark Aubry, Smith Electric.

15 MR. AUBRY: I want to thank the California Energy  
16 Commission for the opportunity to have Smith here, Smith  
17 Electric Vehicles here again today.

18 My name is Mark Aubry, I've Vice President for  
19 North America, for sales for us.

20 Smith has spent over the last 24 months soliciting  
21 the participation of key corporate launch partners with a  
22 significant California presence in urban transportation and  
23 logistics operations.

24 In addition, Smith has met with key decision makers  
25 at California Air Resources Board, the Sacramento AQMD, Bay

1 Area and South Coast AQMD, as well as various utilities  
2 throughout the State, discussing and associating leverage  
3 funds for various projects.

4           Smith continues to work with committed partners on  
5 leveraging the maximum level of matching program funds and  
6 in-kind contributions to ensure that the CEC's sponsored  
7 program is met with with successful cooperation with both  
8 willing and well-funded collaborators.

9           It's of interest that, too, we recently received a  
10 fairly significant multi-million dollar award from the ARRA  
11 funds.

12           The picture that I show here is some of the most  
13 recent vehicles that were delivered for either AT&T,  
14 Staples, Frito Lay, Kansas City Power and Light, among  
15 others at a Washington D.C. event at the end of July.

16           A little bit about Smith Electric Vehicles, if  
17 you're not familiar with us, we have been based up until  
18 this year, which I'll show later, in Europe, based primarily  
19 in England and covering most of the continent of Europe, so  
20 we've had over 90 years of experience building commercial  
21 electric vehicles.

22           We have hundreds of current customers around the  
23 globe and in the thousands of total electric vehicles  
24 manufactured.

25           In that time frame of the 90 years we've been able

1 to build a integrated service network. We have a little  
2 over a thousand employees worldwide, and we have a number of  
3 facilities scattered throughout the world.

4           This shows you a number of pictures that, if you  
5 start at the top left and you work your way all the way  
6 around, you'll see a number of vehicles. As technology has  
7 progressed, as vehicles have become lighter, some of those  
8 vehicles way back to the beginning, we created everything  
9 from the axles up. Today we certainly don't do that, have  
10 the advantages of not doing that.

11           Really, our Smith mission, as we look at it here  
12 into the United States, we are looking for three key  
13 components, really the visionaries to take the driver's  
14 seat.

15           And we would look at that as the visionary in this  
16 case would be a commercial application for fleet use, we  
17 would say that, if you can see that slide on the top left,  
18 it's to bridge that gap between where the visionaries are  
19 and they take ownership of a vehicle, to where the herd  
20 ultimately moves in, in this new product development. And  
21 if you can bridge that gap, that's really where we feel  
22 we're at today for North America.

23           The second piece that we would look at is  
24 technology and legislation, really helping us to drive costs  
25 down.

1 I know Tim had mentioned a few minutes ago about  
2 some various utility partnerships, which we are working  
3 with, various universities and tech centers across the  
4 country, various Smart Grid applications that we are  
5 currently working with in the federal government, some  
6 companies that are based right here in California, with  
7 Coulomb and Air Environment.

8 And then as well as using various GPS components  
9 from large communications companies to help us with that GPS  
10 device.

11 And then the last thing we would see is as the  
12 total produce volume for us increases in the United States,  
13 it will really help us drive that battery cost down.

14 Various vehicle applications; we use this as a list  
15 to go through and identify who makes a great customer for  
16 us, anywhere from the food distribution network, the parcel  
17 deliveries, chilled foods, short hauls, utilities, but  
18 really they follow to or three significant points.

19 One, you don't have to have a lot of infrastructure  
20 to put the vehicles in, although that is becoming a more  
21 significant piece. They all start and stop at a same  
22 location every single day, five, six, seven days out of the  
23 week that vehicle has the exact same route, they all go back  
24 to the same base delivering logistics location every night.

25 From an environmental stand point and bottom line

1 benefits we would look at, again, two or three areas, from a  
2 low operating cost perspective, certainly your cost of fuel  
3 is insignificant, your maintenance costs are nil.

4           They're perfect for an urban delivery type  
5 location, as we just identified in the previous slide.  
6 There are zero emissions on the vehicle, itself.

7           And then an overall energy security. As we've  
8 noted over the last two or three years, with that price  
9 volatility all over the place, many fleet operators have  
10 been scrambling to try to come up with a good bottom line.

11           Today, with an all-electric commercial fleet  
12 application, you have that low volatility because of the  
13 cost of electricity.

14           One of our products that we are starting with here  
15 in the U.S. is what we would call the Smith Newton. That's  
16 a picture of DHL, that has a number of those products. It  
17 has one of the largest payloads in the world for any fully  
18 electric, battery electric vehicle. They have a range of up  
19 to 150 miles, under two different configurations.

20           We limit the speed to 50 miles an hour only to be  
21 able to have the maximum payload, the maximum range, but  
22 certainly those parameters can be changed.

23           Some of the key features within the Newton I've  
24 shown there. I would make mention of the battery  
25 perspectives. All U.S. vehicles will initially be powered

1 by lithium ion iron phosphate batteries. Additional  
2 advanced technology, lithium ion polymer batteries will  
3 become available later on this year and into 2010 as  
4 production is ramped up.

5 We would say today that battery life is seven to  
6 ten years, with even longer life spans possible from the  
7 advanced battery technology.

8 Battery configurations consist of individual cells  
9 packaged in seven kilowatt hour modules, which then can be  
10 combined to form battery packs of various kilowatt hour  
11 ratings.

12 We would use a range of kilowatt hours from  
13 anywhere from the 21, all the way up to 160 kilowatt on a  
14 larger truck.

15 Each vehicle has a comprehensive on-board battery  
16 management system to prevent over-charging, provide  
17 temperature control, and protect voltage cutoff, as well as  
18 the driver has controlled regenerative braking that is  
19 supplied to extend battery state of charge during vehicle  
20 operation.

21 From a commitment to service, every one of our  
22 vehicles come with a 3-year/36,000 mile on the chassis, 5-  
23 year/60,000 on drive train and batteries, and we would say  
24 that the life expectancy would be seven to ten years as I  
25 mentioned a minute ago on the battery, and at least 15 years

1 for the motor and the drive train.

2           Noted on there, from an environmental impact, there  
3 are many different types of environmental benefits resulting  
4 from the utilization of zero emission vehicles; elimination  
5 of street level vehicle emissions and associated health  
6 consequences, transfer of fuel combustion to highly  
7 efficient stationary source, either fossil or renewable,  
8 with no barriers to green grid capability, no noise  
9 pollution, among a variety of others. And this is a  
10 particular study that we did in the northwest not too long  
11 ago.

12           This is a vehicle that is in partnership with Ford  
13 Motor Company, it's the Ford Transit Connect that will come  
14 out into Q-2, early Q-3 of 2010. As you can see there, the  
15 parameters are fairly similar to what the Newton has, except  
16 we have raised the miles per hour.

17           The payload is almost exactly what Ford has as  
18 their payload on the standard vehicle. And the gas version  
19 is available through Ford, it came out in mid-July.

20           We would say that that is probably one of the - one  
21 of the best vehicles for the U.S. market, and that has been  
22 demonstrated in tangible form in Ford's version in the UK,  
23 over the last three or four years that has been one of their  
24 highest volume producers and volume sales vehicles for the  
25 last four or five years.

1           As we are with CEC a number of months ago, and with  
2 ARB, I wanted to make sure that we showed a timeline, some  
3 of the significant key points that happened since January of  
4 this year.

5           At the beginning I mentioned that Smith Corporation  
6 used to be solely a UK or European corporation. In January  
7 of '09 we made, now, a Smith UK and a Smith U.S. that was  
8 established.

9           In February of '09, the Ford partnership was  
10 identified and released by Bill Ford, Junior.

11           Then the Newton platform, specific to the U.S. was  
12 developed along with, in March, our Kansas City headquarters  
13 and facility was unveiled.

14           Obviously, everybody knows about the DUE  
15 applications and the approvals that were sent through.

16           In early May the Newton has completed Air Resource  
17 Board approval and we are working on the Transit Connect, on  
18 the developed timeline for that ,and that should be  
19 completed by January of this year, or January of 2010.

20           If you notice in there, the first U.S. Newton that  
21 was delivered, I show a picture of that on the last slide,  
22 that was actually delivered to a utility here, in  
23 California, the first U.S. product.

24           And then ultimately, if you go all the way to the  
25 right, you'll see that there are other platforms that are

1 being developed, which I would make mention that you'll want  
2 to keep your eyes and ears posted to an announcement that  
3 will happen over the next few weeks, of a mid-version GDW,  
4 so right around that 10,000 to 12,000 pound gross vehicle  
5 weight.

6           And one of the questions that was asked from  
7 deployment timing, we would look at really, within  
8 California, the San Francisco Bay Area and Sacramento areas  
9 really begin this fall, as far as rollout. The L.A. region  
10 in mid-year 2010, and the San Diego region in Q-4 of 2010.

11           Partially, we'll be using Air Resource Board money  
12 that was allocated earlier this year, as well as the DOE  
13 monies that were approved just a couple of months ago.

14           And as far as the markets that you'll see in there,  
15 purple, the phase one, we would estimate 12 to 15 dealers in  
16 those purple markets that will happen in 2009, which we are  
17 working on today.

18           2010, which is phase two, that's the orange areas,  
19 those are expansions for ten plus markets and dealers. And  
20 then really, by 2011, which is phase three, a more  
21 aggressive addition of 20 markets and dealers, that's the  
22 green sections that you see listed.

23           I won't say a whole lot about this, except you'll  
24 see the UK facility, that's on the top. The U.S. facility,  
25 that's the one that's based in Kansas City, Missouri.

1           We do have a facility that is also in California,  
2 it's based in Upright Power Nexus, which is in Fresno,  
3 California.

4           We would say, from a job creation perspective, that  
5 of the four or five individual companies, as well as our own  
6 individual organization that's here in California, we have  
7 the ability to grow in the California markets over 100  
8 individual high-paying jobs between now and the end of 2010.

9           From an incentive opportunity; federal incentives,  
10 we talked about that earlier today, there's a \$7,500 federal  
11 tax credit, but there's nothing that really goes up into  
12 that Newton category.

13           And I you were watching the news at the end of  
14 July, Representative Sandy Levin, from Michigan, introduced  
15 a bill that would provide a \$12,000 credit, tax credit that  
16 would be available if it's approved for the Newton size  
17 vehicle and, as well, there are various State level  
18 incentives.

19           So a variety of customers who, today, are working  
20 with us, and on the next slide you'll see a number of  
21 companies who in the - in Europe, and some who are based  
22 here, are also working with us as we open up the American  
23 market.

24           We, at Smith, would make the recommendation, and in  
25 this last slide you'll see the Transit Connect, which I

1 showed, you'll see the PG&E vehicle in that center product,  
2 that's an all-electric, fully battery operated utility  
3 truck. It is the first vehicle in the world that was made  
4 as a utility truck in partnership with us and with All Tech.

5           You'll see the DHL truck that I showed, on the far  
6 right.

7           On the bottom left you will see a dump truck, which  
8 is soon to come into the California market.

9           And then on the far right, we own a organization  
10 which is called Optare, they make fully electric, fully  
11 battery electric buses which will be coming into 2010.

12           So the last thing we would say is Smith makes a  
13 recommendation to the CEC, out of that hundred million  
14 dollar funding allocation that there should be a multi-  
15 million dollar to assist nationally branded, as well as  
16 smaller, localized companies to implement emission-free,  
17 technologically advanced commercial delivery vehicles, such  
18 as the Smith products that were shown here today.

19           The allocation should also include a smaller  
20 percentage for infrastructure cost, as needed.

21           This appropriation will assist Smith in driving an  
22 additional 200 vehicles, above and beyond the 150 that we  
23 had said earlier this year, into California, as well as  
24 directly or indirectly employing more jobs within the State  
25 with such an allocation, and by 2011 deliver on the promise

1 of having a sustainably priced product.

2 We believe that the market demand for that class five to  
3 seven Newton, a zero-emission vehicle in California, alone,  
4 will be strong enough to fully, if not over-subscribe that  
5 particular allocation that CEC is being requested of, and  
6 recommended.

7 We would ask that there would be a program offering  
8 of 80 percent of the incremental cost coverage, similar to  
9 what's happened in other states across the United States.

10 Thank you for your time.

11 MS. BAROODY: Thank you very much.

12 Let's see, CALSTART, Bill Van Amberg.

13 MR. VAN AMBERG: Thank you. I know the day is long  
14 so we'll try and move through this quickly. Maybe we'll do  
15 some jumping jacks while we're doing it, so we can get  
16 people's blood flowing a little bit. And sorry for turning  
17 my back on all of you, it feels awkward.

18 But what I'd like to talk about today, when we pull  
19 the presentation up, quickly, is kind of taking a high level  
20 look at maybe where the CEC should really consider, in this  
21 sphere, best and most wisely use its funds.

22 And I think while it was a pain to go through the  
23 stimulus funding and try and find the matching of the State  
24 dollars with that, I think it has provided an opportunity  
25 now, as we go forward, for the State to really find out

1 where were federal funds used, where can the State best move  
2 the needle and provide the most leverage, and where were  
3 there gaps in federal funding where State funding would do  
4 the most good to move an industry forward.

5           So with that approach, we'll kind of take a higher  
6 level look.

7           I would just say that it is exciting what is going  
8 on. There's no slam dunk right now in the truck technology  
9 arena, but we see some tremendous new technologies moving  
10 forward right on the cusp of market, but greatly in need of  
11 the next level of enabling technologies and components to  
12 further enhance the function of these technologies using  
13 electric drive and other approaches.

14           I don't think we need to spend much time on this, I  
15 think the Energy Commission fully gets the value of electric  
16 drive hybrid technologies.

17           When it comes, particularly for early action on AB  
18 32, as well as directly affecting criteria missions, and  
19 these technologies are some of the few of them, in  
20 particular hybrid in trucks, where you can get both carbon  
21 and criteria emissions.

22           And we see a business case for the end user to use  
23 them in terms of fuel savings.

24           Now, the industry is moving forward. I've shared  
25 this with the Commission several times, we're seeing a real

1 nice continuum starting to develop from, if you will,  
2 development right on through, now, early production.  
3 There's a lot of models moving into early production. In  
4 fact, I need to update this chart because we continue to see  
5 things moving.

6           Yet, with what's going on in the economy and with  
7 some of the investment choices I think that have been made  
8 at the federal level, there is definitely more work needed  
9 in this area.

10           And I think for all hybrid and electric drive  
11 technologies we're really at this transition point, hybrids  
12 are really the front edge when it comes to the  
13 commercialization of moving these technologies forward. But  
14 we're at a tipping point that could go either way and we  
15 need to have continued push, so I'm going to talk broadly  
16 about what's needed.

17           Clearly, what we're trying to do is battle on early  
18 products the incremental cost and be able to move the  
19 product forward with fleets who do want to buy, but are  
20 struggling with the payback time. And yet that payback  
21 time, with modest volumes, we'll be able to move into a  
22 realm where it is very feasible and sustainable, and also  
23 continue to move good technologies through the pipeline.

24           I think California, in this case, really can move  
25 the needle. I think there is a great opportunity, for the

1 kinds of volumes that we're aiming towards, for California's  
2 investment to actually help move a national marketplace or  
3 be a big component of it, as well as make sure we fill some  
4 of the technology gaps that need to be filled, that I don't  
5 think the federal government's investments fully help us  
6 with.

7 I think in general this kick start would probably  
8 involve, clearly, purchase volumes and incentives to help do  
9 that. It would expand pre-production. We really need to  
10 get good things, like some of the technologies we've heard  
11 of today, into pre-production numbers, into the next level  
12 of numbers and collect good data and valid them, and we need  
13 to push the front end of the development and demonstration  
14 arena to bring the next ideas and good technologies into  
15 that mix and move them towards pre-production.

16 So specifically, what would that mean? I think  
17 from our perspective, at CALSTART, and we've argued for this  
18 for quite a while and I think we've started to see some  
19 success from this effort, it would really be a three-fold  
20 endeavor.

21 And in California I think it would involve  
22 something on the order of 75 percent of total AB 118 funds  
23 put into this sphere, into this arena, to be focused on  
24 trying to get - or at least up to 75 percent on incentives  
25 for purchase, but having at least 25 percent, perhaps more,

1 put into demonstration, deployment, and new technology so we  
2 continue to feed this pipeline of the next functionality  
3 that California needs ahead of the nation.

4 I think what we're saying is in California, at  
5 minimum, we would like to see three to five years of \$100  
6 million of AB 118 dollars put into the medium and heavy duty  
7 sphere for hybrid and high-efficiency truck technologies.

8 We certainly have seen some good early efforts on  
9 that, and I'll talk about that just in a moment, but I think  
10 there is more to be done.

11 Clearly, the industry is very supportive of this,  
12 we just held an event called "Hybrid Day on the Hill," and  
13 the hill being Capitol Hill, and brought together all the  
14 major truck makers, and system suppliers, and a number of  
15 major fleets back to DC, with a cohesive message, which was  
16 we need help on pushing the first product out there and  
17 supporting it. We need help on broader demonstrations to  
18 validate the new technologies moving into pre-production,  
19 and we need help on the front end with a consistent research  
20 and development program to get development and deployment on  
21 the streets.

22 Now, I'd say in California, using some portion of  
23 AB 118 dollars, we're starting to see some good movement.  
24 CARB has probably the most innovative program in the nation  
25 right now proposed on the incentive side, it's called, as

1 everybody knows, the "Hybrid Voucher Incentive Program."  
2 But it really is a streamlined intent to move early volumes  
3 of vehicles, this first year of CARB funding is targeting in  
4 the ballpark of 800, which is a meaningful number out of a  
5 total national market.

6 But there is more that does need to be done. And I  
7 think, as the CEC really looks forward, you want to make  
8 sure that CARB or some type of incentive funding remains  
9 there out of AB 118 and I think you also, though, want to  
10 make sure that we don't forget about demonstration,  
11 assessment, validation and new development of technologies.

12 And we heard a lot of it here today. I thought  
13 some of the presentations were really quite excellent and  
14 they're people we work with pretty consistently.

15 We need to push forward the next generation of  
16 technologies when it comes to electrically-drive  
17 accessories, plug-in capability, optimizing hybrids with  
18 engines, optimizing energy storage or improving it, but also  
19 combining low carbon fuels with hybrids.

20 There are a variety of areas in which we need to  
21 continue to push the ball forward.

22 And as part of a continuum that we've argued for on  
23 the far end, early production, deployments, getting  
24 incentives there is vitally important, but we can't forget  
25 kind of the middle and the front pieces of this, which is to

1 move product continually from R&D right through  
2 commercialization which is, frankly, where the United States  
3 has been very weak.

4           We're very good, usually, just on periodic R&D,  
5 we're not so good at making sure we consistently move it  
6 through to market, and I think CEC funds can really help  
7 fill that gap.

8           Now, we've heard some of the options today. Where  
9 would we really recommend that funds be invested as the CEC  
10 is looking for a portfolio of investments here in this  
11 space, I think could not agree more that the heavy duty  
12 tractor segment is really a blossoming area. There is a  
13 tremendous opportunity for growth and for fuel reduction and  
14 carbon reduction here, we think this is the next area that  
15 definitely needs pre-production seeding, as well as some new  
16 technology.

17           Class A hybrids in particular, but as we look at  
18 regional heavy haul in California, goods movement around  
19 ports and elsewhere, this is a critical area of new  
20 technology, and it is pretty close on the cusp, pretty much  
21 all of the truck makers now have some offering into early  
22 production in smaller class A, we need to push up the  
23 heavier Class A. And we do see some people working on these  
24 technologies now, Navistar, and ArvinMeritor, among others.

25           The reefer units, being able to use the onboard

1 electrical power to power other accessories aboard the  
2 vehicles, as well as the electrified accessories we'd like  
3 to see under the hood. This is a critical area, really a  
4 rich area for investment.

5           We've heard today, already, from several folks  
6 there is a lot of competition we would like to see spurred  
7 in the plug-in space, as well as the hybrid space, so we  
8 think there are a number of folks who are out there, who  
9 really need to move into this next level.

10           There's some innovative look at energy storage  
11 bodies, another way of reducing energy used at a truck in a  
12 worksite.

13           And then new competitors who are starting to move  
14 into the space and we've heard from many of these and the  
15 new partnerships that have come out of some of them.

16           So without taking too much time on that, the other  
17 thing that I would just suggest, I know we're dealing with  
18 electric drive here today, but I would not want you to  
19 forget hydraulic hybrids, because I think what we don't want  
20 to do as a State is pick the total winners, what we want to  
21 do is spur innovation. I think there's some tremendous  
22 energy savings innovation going on in the hydraulic space as  
23 well in hybrids. This is another area where I would really  
24 encourage the Energy Commission staff to pay great attention  
25 in their investment decisions.

1           We've laid out a roadmap in our Hybrid Truck Users  
2 Forum, our national program, really looking at hybrids and  
3 high-efficiency trucks, and how do we really make  
4 commercialization happen as opposed to talking about it?

5           But clearly, as we're looking forward, it's both  
6 driving up the volumes, and the platforms, and vocations  
7 that make sense, adding new ones to that, as well as  
8 starting to add in on that bottom level some of the new  
9 enhancements and capabilities that we need to be funding,  
10 both in development and demonstration, and in pre-production  
11 deployments, and many of these things we've heard about  
12 today.

13           Again, combining the optimized engines with  
14 hybrids, plug-in modes of all types, hybrid and battery  
15 electric, low carbon fuel integration, electrified  
16 components and the like.

17           Put a different way, if we were to look at where  
18 some of these dollars out of the total 118 portfolio could  
19 go, we clearly do believe that putting a nice chunk into  
20 incentives to drive the market is really one way to help  
21 pull new technology through, but we think it's smart to put  
22 a nice piece of the portfolio into these technologies.

23           I've gone through several of them now, but there  
24 are opportunities to do expansions of pre-production  
25 deployments today, ready to go, as we would have to the

1 stimulus folks "road ready," beyond shovel ready. And I  
2 think there are a lot of technologies we've heard about here  
3 today that are really fitting and deserving of being  
4 considered.

5           So in summary, again, we really would encourage,  
6 CARB and CEC, as they're looking at their total portfolio,  
7 to look at a multi-year vision, look at technologies, both  
8 for investment, as well as to help move into the market on  
9 commercialization.

10           What we're doing now and what we hope to see  
11 launched with CARB is a nice start to it, but I think there  
12 is a lot more to be done, and I think we want to consider  
13 this as something that we can't just invest in for one year,  
14 we have to consistently invest in over a series of years for  
15 a smart portfolio.

16           And so I rushed through that, but I certainly would  
17 invite everybody here to attend the HTUF National  
18 Conference, where we'll talk about a lot of these issues.  
19 It's coming up in Atlanta, Georgia.

20           This year we're very proud to have a number of  
21 users who are the hosts of our event. This will be in  
22 Atlanta, at the end of October.

23           So I took that as quickly as I could but, thank  
24 you, and happy to answer any questions.

25           MS. BAROODY: Thank you very much. Any questions?

1           Pilar, do we still have online attendance, WebEx?

2           MS. MAGANA: Uh-hum.

3           MS. BAROODY: Any questions online? Hello, any

4 questions?

5           MS. MAGANA: Yeah.

6           MS. BAROODY: There are questions, okay.

7           Can you unmute it so we can hear them?

8           MS. MAGANA: They just - they typed it in.

9           MS. BAROODY: They typed it in.

10          MS. MAGANA: It's from Jeff Fisher.

11          MS. BAROODY: Okay. Do you want to use a mike,

12 Pilar, please?

13          MS. MAGANA: It's unmuted, Jeff Fisher.

14          MS. BAROODY: Okay. Do you want to use the mike?

15          MR. FISHER: Can you hear me?

16          MS. BAROODY: There he is. Yeah, Jeff, go ahead.

17          MR. FISHER: I guess my question was related to the

18 Navistar presentation, where they say they're the only CARB

19 certified hybrid. And I was wondering how other

20 manufacturers are delivering hybrids and selling hybrid

21 trucks in California they're claiming they're the only one

22 that's CARB certified and yet, Bill Van Amburg just showed a

23 multitude of suppliers?

24          MS. BAROODY: Who would like to answer that? Can

25 you just come and just say your name and -

1           MR. GOSBEE: Yes, certainly, Darren Gosbee, from  
2 Navistar. Yeah, the part I emphasized about being CARB  
3 certified with our hybrid school bus and with our hybrid  
4 medium duty trucks is really because by being CARB certified  
5 we qualify for various incentives and backed by CARB. And  
6 being the only one certified, we are the only one that  
7 qualify for those incentives.

8           MR. FISHER: Okay, I got it.

9           MR. GOSBEE: Okay.

10          MS. BAROODY: Okay, thank you very much.

11          Any other online questions? No, okay.

12          Well, let's move on, now, to the Port of Los  
13 Angeles, Chris Cannon. Hi Chris.

14          MR. CANNON: Thank you for inviting the Port of Los  
15 Angeles to speak today. We're coming at the end of what's  
16 been a long day, so I'm going to try to go as quickly as I  
17 can.

18          The reason we wanted to come today is to really  
19 encourage the State and other stakeholders to enter into and  
20 be a part of partnerships to develop Class A electric, all-  
21 electric vehicles.

22          We're involved at the port with a lot of heavy  
23 duty, obviously, industrial activity and so the Class 8  
24 vehicles offer an opportunity for substantial emissions  
25 benefits and we think the State would be wise to get

1 involved in that, as well as all the other wonderful  
2 projects that have been talked about today.

3           So just to kind of give you -- set the context of  
4 where we are at, at the port, what you see are -- I don't  
5 need to get into the technical details of that, if you just  
6 look at that blob down at the right-hand corner there, that  
7 is the amount of health risk and toxic air emissions that  
8 were identified floating above the port complex and the area  
9 around it where people live. It was identified by the State  
10 of California that these are particulate emissions and the  
11 resulting health risks that derive from that, and this was  
12 identified early in this decade, it's been around for along  
13 time, obviously.

14           And so as a result of that, we were -- we were in a  
15 crisis. We had, you know, these toxic air emissions and the  
16 community in the area was outraged, they wouldn't allow any  
17 development to go through, they used the environmental  
18 process to essentially stall all of the expansion efforts  
19 that were going on at the port and demanded that something  
20 be done.

21           And the Port listened and responded, and came up  
22 with a historic thing for ports, and that's a clean air  
23 action plan. And I think it was a five-year plan and it was  
24 developed to control emissions from ships, harbor craft,  
25 trucks, cargo handling equipment and locomotives, and the

1 overall emissions reductions targets were in the 50 percent  
2 range. And for trucks, we hope to reduce emissions by as  
3 much as 80 percent.

4 And it worked, at least it has so far. It began  
5 last October and we banned pre-89 trucks. This January  
6 we're going to be banning everything older than 2003, that  
7 doesn't have a retrofit.

8 We spent a lot of our own money, \$44 million, to  
9 help put 2,200 trucks on the road, and then there's a bunch  
10 more that will be - that were purchased privately, and right  
11 now we've got more than 5,000 trucks doing 60 percent of our  
12 drays, we're meeting our emissions benefits and thank God we  
13 can begin to do some development.

14 So what we did was we said well, okay, we've got an  
15 opportunity here, we're starting to make emissions benefits  
16 so we shouldn't stop, we should look for additional  
17 opportunities for emission reductions for our truck  
18 operations, as well as other operations at the ports.

19 And there's different categories of truck  
20 operations and, again, just to sort of give you an idea of  
21 our thinking and the kinds of things that we've been doing  
22 to reduce truck emissions, we've got all these trucks that  
23 run around on our terminals, they're called the yard trucks,  
24 they move the containers after they've been taken off of the  
25 ships, they move the containers around on the terminal yards

1 and get ready to place them either on trucks to depart the  
2 terminals or even on trains from our on-dock rail yard.

3           So, obviously, there's emissions from those, they  
4 idle, they stop, they start, there's plenty of opportunities  
5 there.

6           And then the drayage operations, for those of you  
7 who don't know the term, drayage just refers to the movement  
8 of these containers from our terminals to either railheads  
9 or warehouses.

10           And so we've got different types of drayage, we've  
11 got the real short-haul drayage, where you go five-mile  
12 trips, and back and forth, and back and forth from our  
13 terminals to the local railheads, and so those are really  
14 short.

15           And we've got medium distance drayage, where they  
16 go downtown from our port, or maybe local warehouses, and  
17 then the regional and longer distance, which come out toward  
18 the Inland Empire and beyond.

19           So we said to ourselves, where's the best  
20 opportunity to reduce emissions? Yard trucks, we thought  
21 were an excellent idea. They're off-road vehicles, they  
22 operate exclusively on the terminals, the emissions are all  
23 localized, as I said, and so we felt they were strong  
24 candidates for zero emission vehicles, and so we began to  
25 look for opportunities to do that.

1           Also, for very short drayage, as I said, they're  
2 limited range, they do lots of stopping and starting.  
3 They're right in that little blob area that you saw, all of  
4 those short-haul drayages occur in that area and that's  
5 where people live. So again, strong candidates for zero  
6 emissions.

7           Medium distance, 25 to 50 miles, that clogs up the  
8 highways, the emissions along the highways have impacts, and  
9 so they are definitely candidates for either the low  
10 emission vehicles that Cummins and others were talking about  
11 earlier today, or zero emission vehicles.

12           And then, finally, the regional and longer distance  
13 of 50 or more miles, these have impacts on goods movement  
14 corridors, the 10, the 60, et cetera, they cause emissions..

15           Due to the longer distances and less infrastructure  
16 for alternative and zero emission vehicles, the low emission  
17 diesels will continue to play a role, but we believe there  
18 still is even an opportunity for some of the regional  
19 drayage for zero emission vehicles as well.

20           So what did we do? We began investigating this.  
21 We funded the first all-electric dray truck, it's a Class 8  
22 yard truck. We worked with Balqon. It uses lithium ion  
23 battery technology. This is something we'd like to continue  
24 to work on and we'd like to encourage the CEC and others to  
25 begin to look at this type of work and even work with us,

1 because we think this is a good project..

2 We are now working with UC Riverside, the CE-CERT  
3 people. They're very interested in goods movement emissions  
4 and the impacts from that.

5 And we've asked them to get involved, to give this  
6 some real technical foundation. They can validate duty  
7 cycles, they can refine some of the truck technology along  
8 the lines, what was talked about with the super truck DOE  
9 effort, and even assess the potential for alternative uses.

10 I mean, we're not trying to just create something  
11 that works just for the Port, we'd like to work with the  
12 community to do things that work for others. There's all  
13 kinds of opportunities for urban use of these kinds of  
14 vehicles, refuse trucks and other types of short haul  
15 delivery.

16 We're in the process, with the top picture there,  
17 is Vision Industries, that's one of the trucks that we're  
18 starting to have a discussion with, and then the bottom one  
19 there is the Balqon truck that I've talked about before.

20 The two trucks there, the Vision Industry Truck  
21 is -- well, the Balqon truck is the one we talked about  
22 already, it has a 100-mile range, we actually did the yard  
23 truck.

24 Now, we're asking Balqon to start working with an  
25 on-road truck. It has a 100-mile range under load, it can

1 complete at least one full, eight-hour shift. It really is  
2 a candidate for that real short, five-mile, very, very short  
3 drayage haul, and so this is something we're working with,  
4 we've talked about -- we've talked with the CE-CERT folks.

5           And we'd sure like to have an opportunity to work  
6 with the California Energy Commission to work with this kind  
7 of technology.

8           The one at the top there is hydrogen fuel cell, so  
9 that has a battery but it also -- the fuel cell continuously  
10 recharges the battery, gives it a lot longer range, 400  
11 miles and it, too, is very promising for us in the medium  
12 haul, as well as some of the regional drayage opportunities.

13           It also has a lot of spin-off uses for other types  
14 of urban movements.

15           We're already working with CE-CERT on these -- to  
16 work with these two. We're looking to work with other  
17 participants in Southern California.

18           Right now you have a unit cost of \$250,000, but  
19 we'd like again to work with the CEC to further develop this  
20 and begin to deploy and test these in the Southern  
21 California area here, with some of our drayage operators, as  
22 well as other heavy industrial people who are interested in  
23 Class 8 vehicles.

24           So again, I went fast because I know you guys are  
25 tired and want to go home, but I would love to talk with any

1 and all of you at any time. The Port of Los Angeles is  
2 very, very interested in electric vehicles and we're very  
3 pleased to have already been able to reduce a lot of  
4 emissions from our Port and we'd like to continue to do so.

5 So thank you very much.

6 MS. BAROODY: Thank you very much, Chris.

7 Well, it's amazing, it's 4:30, we're actually on  
8 time after all that's happened today, so congratulations to  
9 everybody.

10 Staff have any comments they want to make, Tim,  
11 Peter, Charles?

12 MR. OLSON: Yeah, I'd just like to invite people to  
13 participate in the other workshops, if you're interested in  
14 this, the other workshops that we're conducting. We do not  
15 have a date, yet, for the other part of the electric drive,  
16 so that will be the charging station, utility role, some  
17 other -- probably some other discussion of off-road and  
18 other types of unique electric drive technology.

19 And again, this is very valuable for us, having  
20 this kind of information to help us determine things like  
21 the technology status, where things stand in the development  
22 stream, the cost, the cost information that will be helpful  
23 in defining how much incentive money we set aside.

24 Part of this is also we've asked the Air Board  
25 staff to participate in this, we will continue to have

1 discussions with them about how we allocate our funding from  
2 AB 118, and there are other sources, too.

3           So, for example, I think it's probably worth  
4 looking at can we combine some of our funding with, say,  
5 Prop. 1-B money on some of these projects, and to also know  
6 what other sources of investment are out there, including  
7 matching, not just depending on the federal stimulus.

8           So very helpful to us, this is kind of our first  
9 blush series of workshops. We expect, if you're interested  
10 in this, we've already made some comments about this  
11 earlier, if you're - if you're open to meeting with us one-  
12 on-one, where we can get into some more of the details, that  
13 would be very valuable, too.

14           The timeframe, as Leslie went over, this is the  
15 first stage. I think we're looking at a draft report  
16 sometime in November, probably, for this next round of  
17 funding.

18           But the other thing that's important here is this  
19 workshop and a series of workshops in September are very  
20 opportune for us because we're still allocating money from  
21 the first round and going through the process of  
22 solicitation, so this is very helpful for our current money,  
23 too.

24           And appreciate your interest in providing that  
25 information and attending.

1 MS. BAROODY: Thanks, Tim.

2 MR. WARD: I'd also like to thank everybody for  
3 coming. It's an interesting day that we've had. We  
4 obviously had a little bit of a slow down early on with the  
5 technical problems but I noticed during that period of time  
6 there was an awful lot of networking going on. So please  
7 understand, we didn't play it that way, but I think there  
8 was a very good outcome because of that.

9 I do think that we will benefit from all the  
10 information you've provided today and the information you  
11 can provide to our docket.

12 As we go forward with the draft of the investment  
13 plan, we will be holding two advisory committee meetings for  
14 the process.

15 As we develop and adopt our investment plan, I  
16 encourage you all to stay tuned. If you're not signed up  
17 with our List Serve, it's easily done on our website, on the  
18 lower right-hand corner, and I'd encourage you all to be  
19 prepared to attend advisory committee meetings in  
20 Sacramento, as well, because the advisory committee meeting,  
21 I think that's helpful for the Commissioners who will be in  
22 attendance, and our Advisory Committee Members, that we'll  
23 hear from you as well, so that does help support anything  
24 that we go forward with in this investment plan.

25 But again, thank you all very much for coming. And

1 all of those that were on the phone, that stuck it out all  
2 day, appreciate your involvement and participation as well.

3 MS. BAROODY: Thank you.

4 MR. WARD: Thanks again.

5 MS. BAROODY: Yeah, thanks again to everybody for  
6 making the effort to be here, for the excellent  
7 presentations.

8 And again, I want to thank South Coast Air Quality  
9 Management District for the use of this great facility.

10 And Paul, our AV guy, and Pilar, you did a great  
11 job this morning through the pressure.

12 So thanks again.

13 (Whereupon, at 4:30 p.m., the Workshop  
14 was concluded.)

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