

STATE OF CALIFORNIA - THE RESOURCES AGENCY  
BEFORE THE  
CALIFORNIA ENERGY COMMISSION (CEC)

In the matter of, )  
 ) Docket No. 13-IEP-1  
 )  
Preparation of the 2013 )  
Integrated Energy Policy Report )  
(2013 IEPR) )

**Cost of New Renewable and Fossil-Fueled  
Generation in California**

California Energy Commission  
Hearing Room A  
1516 9th Street  
Sacramento, California

Thursday, March 7, 2013

10:09 A.M.

Reported by:  
Kent Odell

COMMISSIONERS

Andrew McAllister, Lead Commissioner

STAFF

Ivin Rhyne, Project Lead

Also Present (\* Via WebEx)

Presenters

Richard McCann, Aspen Environmental

Karin Corfee, Navigant Consulting

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Public Comment

William Monsen

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Tim Tutt, SMUD

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Bill Marcus, JBS Energy, Representing TURN

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1

## P R O C E E D I N G S

1  
2 MARCH 7, 2013

10:09 A.M.

3 COMMISSIONER MC ALLISTER: My name is Andrew  
4 McAllister, Commissioner at the Energy Commission and  
5 Lead Commissioner of the 2013 IEPR.

6 This is a staff workshop, but I wanted to just  
7 welcome everybody here. And I see there are lots of  
8 people online, which is great, so welcome to you all as  
9 well.

10 And so, I'm just going to run the proceedings  
11 here but I wanted to make sure everybody felt welcome.  
12 Presumably, we can tell you where the restrooms are, and  
13 where the egress is, and all that kind of stuff, so for  
14 those of you in the room.

15 We're really looking forward to -- this is, I  
16 believe, the third workshop we've had getting going on  
17 the 2013 IEPR. Lots of real great substance in this  
18 workshop and coming up in future ones, so far we've had  
19 some great conversations. We're really looking forward  
20 to putting this document together.

21 And Ivin and his team are a central part of that  
22 so, thanks Ivin for putting everything together.

23 And thank you all for coming. We're really  
24 looking forward to your input.

25 MR. RHYNE: Thank you, Commissioner McAllister.

1           Again, my name is Ivin Rhyne and welcome,  
2 everyone, to the 2013 Staff Workshop on the Cost of New  
3 Renewable and Fossil Fuel Generation in California.

4           Just a few housekeeping items before we begin.  
5 This workshop is being recorded.

6           And for those of you not familiar with the  
7 building, the closest restrooms are located just outside  
8 the double doors and to the left.

9           There's a snack bar on the second floor, under  
10 the white awning.

11           And lastly, in the event of an emergency and the  
12 building is evacuated, please follow the employees to  
13 the appropriate exits. We'll reconvene at Roosevelt  
14 Park, located diagonally across the street from this  
15 building.

16           Please proceed calmly and quickly, following  
17 employees whom you are meeting with, meaning the  
18 employees here in the room, to safely exit the building.

19           We're going to get started here and it's  
20 actually wonderful to see such a crowd for cost, which  
21 is typically a very technical and in some ways mundane  
22 topic but, obviously, germane to a lot of folks.

23           And this is a staff workshop. We're going to  
24 try and be somewhat informal.

25           The workshop, itself, we're going to kick off

1 here with an introduction and get things rolling.

2 So, let's see, just give me a moment and we can.

3 So, we've got several topics to cover. First of all, I

4 want to talk just a moment about some of the key

5 concepts. We're going to give you an overview of the

6 project, itself, and then cover today's agenda as well.

7 First of all, the real question here that we're

8 trying to answer or at least take an attempt at is how

9 much does it cost to build new central station

10 generation in California.

11 And my economist training gets to leap straight

12 to the fore here and say it depends. It depends on a

13 number of things, location, technology, the operational

14 profile you're seeking, whether you want to just figure

15 out what it costs to build it or how much does it cost

16 to both build and operate.

17 The important piece here to understand is that

18 the question of how much does it cost presupposes, to

19 some extent, that you've decided which one you wish to

20 build.

21 There's a lot of information we're going to

22 share about a number of different technologies, their

23 component cost today, and the pieces that go into what

24 it costs to both own and operate those costs, but they

25 do not form the whole basis for decisions on which

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1 investments are made.

2           So, when it comes to attempting to estimate  
3 costs for planning, first we have to figure out what  
4 those costs are in context.

5           First of all, this project is about  
6 understanding the cost to build and operate a central  
7 station power plant. It's an estimate of cost for  
8 generation portfolios for planning purposes. And to  
9 some extent it can be used to anticipate possible  
10 investment decisions.

11           But as I just said, it's not the only basis on  
12 which those investment decisions are made.

13           When we talk to people who actually bankroll  
14 these projects, the people who do the lending, they're  
15 often talking about how much is the revenue versus the  
16 cost for any particular projects.

17           And in this investors typically use a discounted  
18 stream of both costs and revenues.

19           In this case we're taking those costs, which  
20 often fluctuate over the life, and turning it into a  
21 single cost value. You can think of it similar to the  
22 way your mortgage is structured in the sense that if you  
23 are paying the principal and interest you could,  
24 perhaps, structure your loan so that you paid less and  
25 less every year as you got closer to paying it off.

1           But instead, you turn the entire loan, both  
2 principal and interest into a steady stream of payments  
3 that doesn't change over the lifetime.

4           This is similar to what we're doing here. We're  
5 turning that potentially fluctuating cost into a stream  
6 of values. It results in the same lifetime cost as if  
7 we had allowed for each of the individual years to show  
8 those variations and it's usually expressed as a cost  
9 per unit of energy.

10           So, it's sometimes referred to as LCOE,  
11 levelized cost of energy, and it can be expressed, the  
12 units are often dollars per megawatt hour or cents per  
13 kilowatt hour.

14           So, the scope of this project is to understand  
15 and estimate the cost to build and operate new central  
16 station technologies over the next decade and we're  
17 really focused here on likely technologies inside of  
18 California.

19           There are a number of studies, both national and  
20 regional, that estimate the cost to build, for example  
21 anywhere in the United States, for some of these  
22 technologies or, perhaps, anywhere in the Western United  
23 States, when we look at planning purposes for the  
24 Western Electricity Coordinating Council.

25           This project, related to the 2013 IEPR, is

1 really focused on understanding what those technologies  
2 cost if they are built in California at some point over  
3 the next decade.

4           A caveat here is that there are a number of  
5 projects. We can look back at projects that were built  
6 last year, two years ago, five years ago. And while we  
7 attempt, as we'll talk about later on, to sample those  
8 projects, understand how much it did in fact cost to  
9 build them, those aren't the only ways to estimate what  
10 those costs will be in the future. And we'll talk about  
11 how we adjusted for that going forward.

12           We also took out a number of technologies from  
13 our 2009 report that were either in the development  
14 stage or were not considered likely to be built.

15           For example, California is not really in a  
16 position right now to -- it really hasn't expressed a  
17 preference, I should say, for building new nuclear power  
18 plants. Certainly, that's an option, but not really  
19 something that's very likely, and so we've removed the  
20 estimate of what a new power plant built in California  
21 costs.

22           As this project is something that we renew on a  
23 regular basis, we'll be constantly reevaluating which  
24 technologies are likely to be built and estimating those  
25 costs, as well.

1           Another important key and, really, one of the  
2 reasons why we're having a workshop and not simply  
3 releasing a number of documents online and asking  
4 everyone to take pot shots at it, is that stakeholder  
5 feedback really is key. This is a discussion forum, an  
6 opportunity for us to really look at, talk about, and  
7 understand the elements and components that go into  
8 estimating these costs.

9           Now, there have been -- in 2011 the Energy  
10 Commission held a workshop where we asked some very key  
11 stakeholders to come in who, themselves, either use or  
12 build levelized cost and cost-estimate values and tell  
13 us, well, what could we do better? What have we been,  
14 perhaps, doing wrong, what are we doing right, those  
15 types of things.

16           Well, one of the really interesting pieces of  
17 feedback was, you know, it's interesting to talk about  
18 the cost for any single developer, but what if -- what  
19 if we wanted to look at the system cost on a levelized  
20 basis for a new project?

21           For example, what if we wanted to build a new  
22 renewable plant that doesn't operate 24 hours a day?

23           Well, if you're a utility, you're obligation is  
24 to serve 24 hours a day, not 8 hours a day. And so  
25 there would be some additional, perhaps, costs that we

1 might want to think about under that scenario.

2           So, in looking at and scoping, working within  
3 budgets and limitations we decided in this iteration not  
4 to attempt to estimate that system-wide cost and simply  
5 stick with estimating what does it cost the owner of the  
6 plant to build and operate that over the cost.

7           One of the other things we did is we looked at,  
8 were asked to look at the debt service coverage ratio.  
9 This is an important financial indicator that tells  
10 those who lend money how much of that should come from  
11 borrowing and how much of that should come from equity.

12           And we were also asked to look at carbon and  
13 emissions costs.

14           One of the things we chose to do is kind of  
15 restructured the approach here and really focus on the  
16 component costs. We can talk about what that levelized  
17 cost or net mortgage payment really means, but until we  
18 talk about how many square feet the house is, and how  
19 many amenities, and what those cost as add-ons, a lot of  
20 people who might potentially use -- and, obviously, I'm  
21 speaking in analogy here. If we don't talk about the  
22 cost for with and without duct firing, for example, in  
23 combined cycles, if we're not talking about solar  
24 thermal with and without storage we lose some of those  
25 important discussions.

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1           And so, we're really focusing on and discussing  
2 component cost.

3           The focus of new cost of generation is in the  
4 iteration, and we'd really like to investigate doing  
5 more of those system costs in a future iteration.

6           We added the flag in the model results to talk  
7 about this debt service coverage ratio, DSCR. It's not  
8 something that we built in as an automatic change or a  
9 fix, but it's something that if you run the model and it  
10 falls below a certain level of DSCR, something that  
11 we'll talk about a little bit later, that pops up.

12           And we've also included carbon costs in the  
13 model consistent with those put out at the February 19th  
14 workshop that was held here, talking about the possible  
15 scenarios that will be run in a kind of coordinated  
16 modeling effort between all of the different divisions  
17 here at the Energy Commission for the IEPR.

18           Other changes that we're talking about in 2013,  
19 we're evaluating ranges using a tool called Analytica,  
20 and we've got some experts here in the room who will be  
21 coming up and talking about that. It's really an  
22 important element in that we can build ranges based on a  
23 lot of different reasons.

24           We can push things to extremes and see how high  
25 in a once-in-a-lifetime type of scenario, or how low

1 those costs might end up being. But, really, how do we  
2 understand what's likely?

3 We've also simplified the user interface so that  
4 those who end up actually using the model, rather than  
5 extracting the data from it, have an easier time. It's  
6 more straightforward. You go through and select "once"  
7 and push "execute" and it runs.

8 We've also improved the outputs, the immediate  
9 outputs that you'll see there on the front page of the  
10 model, itself.

11 And we've dealt with tax equity financing. This  
12 is an issue that Richard McCann, from Aspen  
13 Environmental, is going to be talking about. It  
14 actually becomes an important piece of how some of these  
15 renewable projects are financed and handled.

16 Finally, we would love to bore you with a number  
17 of tables and graphs, and just flood the screen with  
18 numbers, but sitting there in the room and perhaps at  
19 your desk somewhere, that can be very overwhelming and  
20 difficult to understand.

21 Really, the core of the cost work is about a set  
22 of numbers that we're talking through. And so, we've  
23 created a "Cost Data" handout that is available at the  
24 back of the room here, today, and it's also available  
25 online. So that those of you who want to take a look,

1 really the meat of those pieces are contained there.  
2 And so you'll see several of those numbers reflected  
3 here today, as well as there will be a lot of  
4 material -- there is, I should say, a lot of material  
5 both in graphical and tabular form that will allow you  
6 to look through, really kind of dig in, understand and  
7 ask questions.

8           And, really, it's important that you do ask  
9 questions. Giving us feedback is really how we make  
10 this project better and so we really want to be at a  
11 point where we are able to incorporate that feedback,  
12 grow, improve, and do something that's really of value  
13 to you as stakeholders, to the Commissioners, and  
14 decision makers here in the State.

15           So, with that we've reached kind of the end of  
16 my opening comments and the overview.

17           We're going to launch right in to the first  
18 major section, which is to talk about the financial  
19 estimates and issues, some of this stuff that gets a  
20 little bit tricky, that DSCR stuff.

21           As well as after that we'll move into the  
22 renewable cost estimates and methods.

23           We're going to -- after each portion of the  
24 workshop, major portion I should say, we're going to  
25 pause and we're going to ask for public comment. So,

1 our next really opportunity for public comment is going  
2 to come after the renewables cost estimates. So, if you  
3 have questions, other than just clarifying, feel free to  
4 hold onto those and after the renewable section we'll  
5 ask for that.

6 Then after renewables we're going to break for  
7 lunch, hopefully right around noon, and we're going to  
8 come back about one o'clock.

9 After that we'll move into talking about the  
10 fossil fuel type generation, natural gas.

11 And then we'll wrap up the day with discussions  
12 on the probabilistic approach using the Analytica tool  
13 and what that has helped us generate in terms of the  
14 ranges of potential levelized costs once you allow for  
15 the possible variations, and all of those component  
16 costs that we're going to spend the day talking about.

17 And so with that I'll turn over the podium to  
18 Rich McCann, from Aspen Environmental, and ask him to  
19 talk through the financing assumptions.

20 MR. MC CANN: Good morning. I'm Richard McCann.  
21 I'm with Aspen Environmental Group.

22 And I want to say this is all -- even though  
23 you'll hear a lot from me today, I'm actually just the  
24 front man for a lot of team effort which involved a lot  
25 of individuals and firms. And you'll hear from most of

1 the firms that assisted us in this project.

2           The first one up is Bill Monsen, who's from MRW.  
3 He actually did most of the lion's work on this -- the  
4 lion's share on this particular financing section and  
5 he's available to answer questions on this when we get  
6 done with the section.

7           So, I'm just going to walk through the slides  
8 that we have and present to you the assumptions that we  
9 used based on the data we gathered for financial  
10 assumptions for the model.

11           So, first off I'm just going to walk through a  
12 brief introduction of what we've done with the model.  
13 I'm going to talk about the methodology for gathering  
14 and updating the data we had developed for the model.

15           I'm going to summarize the findings and  
16 highlights that we have for financing of renewables.

17           And then I'm going to do the same thing talking  
18 about the gas-fired power plants.

19           As you may well understand, the financial  
20 parameters are key for calculating a levelized cost of  
21 energy for each of the power plants, whether you have a  
22 five percent weighted cost of capital or a ten percent  
23 can make a big difference, particularly for capital-  
24 intensive types of technologies like the renewables.

25           Financing has become increasingly complex in

1 response to tax policies and market conditions. There's  
2 the tax incentives that are offered by State and Federal  
3 government. They greatly influence the types of  
4 financial structures that these power plants are using.

5           And the market conditions have changed as both  
6 the end response to the financial crises of 2008 and to  
7 how power purchase agreements, and bids into the  
8 marketplace have changed.

9           In this particular model we relied much more on  
10 detailed survey and data collection than we did in  
11 previous versions of the model. We had used generalized  
12 financial assumptions, but we found that they were not  
13 particularly targeted for specific technologies, and  
14 that there were ranges that we were hearing about that  
15 we wanted to explore more. So, we created this new task  
16 of looking at, interacting more, much more with the  
17 financial community.

18           And then we now are able to enter financial  
19 parameters that now vary by technology for this reason.

20           The methodology that we used for gathering data  
21 from the various financial institutions, which Bill led  
22 that effort. They spoke with five different types of  
23 institutions that were geographically diverse, had  
24 different market focuses. And they all requested  
25 confidentiality so, to a large extent, we have masked

1 it. As to the extent we can, we've masked their  
2 responses, but the findings are still quite useful.

3 We provided them a list of questions prior to  
4 calling them so that they had a better idea of what sort  
5 of issues we were interested in. And then we compiled  
6 the survey results to summarize those findings.

7 We then cross-checked the results with findings  
8 from other sources, such as NREL's finance tracking  
9 initiative, Bloomberg's data, and a series of webinars  
10 by Chadbourne and Parke that have information, as well,  
11 on financing trends.

12 And then we reviewed the publicly available PPAs  
13 from the PUC database to calculate average escalation  
14 rates for the power purchase prices which drive our  
15 merchant power plant, LCOEs.

16 The findings, the key findings and highlights  
17 that we had for all of these technologies, there were a  
18 number of interrelated assumptions on interest rates,  
19 leverage ratios, debt service coverage ratios, and the  
20 term or tenor of the debt.

21 The quality of project sponsors affected the  
22 type of financing that we saw. Of course, as the  
23 quality or the size, to a large extent, of the sponsored  
24 increased, the costs of debt would decrease.

25 There were questions about accepting merchant

1 risk. That is, having your debt term run longer than  
2 the power purchase agreement. That was quite rare.  
3 Most of the time the power purchase agreement actually  
4 sets the horizon, the time horizon for the debt on the  
5 project.

6           And the size of the project can really influence  
7 financing costs. As the project size increases, the  
8 perception of risk also increases and in large part  
9 because it becomes a greater share of the portfolio of  
10 the individual financiers.

11           And interesting result is that Japanese and  
12 Canadian banks are quite active in the U.S. market in  
13 financing these projects.

14           For renewables, the wind and solar projects are  
15 considered less risky than biomass and geothermal  
16 projects, and in large part because of the technology  
17 and fuel source risks that they perceive.

18           That biomass, for example, has a cost associated  
19 with the acquiring the biomass to burn in their boilers,  
20 that solar doesn't have, for example.

21           Lenders are structuring their debt to account  
22 for the technology risks of solar projects. One of the  
23 risks for solar projects is that the costs are dropping  
24 so rapidly for particular projects that the timing of  
25 when you sign your PPA and the construction period that

1 you have for the project can actually present a risk for  
2 those solar projects.

3 Resource uncertainty can affect the financing  
4 costs, as well. So, they will typically use P99 or 99th  
5 percentile forecasts for setting their minimum one-year  
6 debt service coverage ratios.

7 This is particularly important for wind where  
8 the year-to-year variation in output can be rather  
9 significant.

10 And then tax credits are an increasingly  
11 important part of the financing packages for these  
12 projects. There's not only the project sponsors who are  
13 investing in these, but they often turn to outside  
14 parties to invest in the tax -- gaming the tax credit  
15 returns, as well.

16 The tenor or term for the debt for renewable  
17 projects is getting much shorter as a result of bank  
18 balance sheet risk from long-term debt.

19 So, before the debt terms could be quite close  
20 to the length of the PPAs, which are 20 to 25 years, but  
21 for more recent debt, the debt tenors have been  
22 substantially shorter.

23 And there are other sources of long-term debt  
24 that may allow for hybrid structure. So, a project  
25 could have four or five different types of debt

1 instruments that are actually financing the project.

2           So, the results from the survey, we find that  
3 we -- the way we incorporated this information, we  
4 started with the Board of Equalization Capitalization  
5 Study Model as the way of estimating the various  
6 financial parameters, using the information that we got  
7 from the survey.

8           We used the LIBOR swaps spreads as a proxy for  
9 the cost of debt. Bill, what's that -- LIBOR stands for  
10 London Interbank Overnight Rate. That's right. So,  
11 that's been in the news recently. that is something  
12 that has become of particular interest in the news at  
13 this point.

14           There's also the tax efficiency structuring for  
15 the equity, itself. And it's used to maximize the tax  
16 credits and other incentives.

17           In many of these cases, the project sponsors are  
18 firms that are not large enough to absorb all of the tax  
19 credits in the amount of time that's required, so they  
20 have to bring in other, larger institutions that can  
21 actually use the tax losses on their books, and they  
22 become partners in the projects for that reason.

23           Wind typically uses a partnership flip structure  
24 in their financing for tax efficiency. And other  
25 technologies typically use sales lease back structures,

1 and that has to do with the types of tax credits they  
2 use and the amount of return -- the amount of revenue  
3 that they gain during the year compared to their annual  
4 costs.

5           The results of our survey, this gives you a  
6 quick overview of the types of information that we got;  
7 the debt service coverage ratios on an average basis for  
8 the tenor of the debt and the minimum one-year levels  
9 that are for each of the technologies, and the typical  
10 leverage on the projects that were reported by  
11 investors, along with the pricing over the LIBOR, and  
12 the typical tenors of terms of the debt by technology.

13           You can see that there's some ranges by the  
14 technologies. An interesting aspect is that the wind  
15 debt tenors are significantly longer than they are for  
16 the biomass and geothermal projects.

17           And you can see the relative risks that are  
18 perceived by investors in these projects.

19           Now, one of the interesting things that we also  
20 found out about this, in looking at this, that many of  
21 the debt term, debt instruments are interest-only debt  
22 repayment, with a large balloon payment at the end of  
23 the debt.

24           We didn't have much information on the  
25 projects -- on the debt financing of the projects after

1 the end of this initial period, so I'm going to talk a  
2 little bit about how -- what we ended up doing is that  
3 we found -- used the assumptions for the project bonds  
4 in order -- which have, typically, a life that's similar  
5 to the length of the PPA, in order to do -- to model the  
6 financing of these renewable projects.

7           And so we made some adjustments based on that to  
8 these various costs that we found in the survey.

9           For gas-fired generation, we found that the debt  
10 costs were somewhat higher than for the renewables in  
11 large part. We think, or we were told to a certain  
12 extent that was because the projects are typically  
13 larger than the renewables projects that are being  
14 financed out there.

15           The tenors for the gas projects are typically  
16 also shorter than for the renewables and that, we  
17 understand, is likely due to differences in the terms  
18 for the PPAs. That is renewables often get 20- to 25-  
19 year PPAs, where the gas-fired PPAs are ten years or  
20 less.

21           And some of the lenders are willing to take a  
22 small amount of the merchant risk. That is taking on  
23 some of the debt load after the end of the PPA. And a  
24 portion of the project output may also be uncontracted  
25 and that they will take on some of that risk associated

1 with that, as well.

2           So, for the gas-fired plants here's the results  
3 that we had in terms of the minimums and maximums on  
4 average, and minimum debt service coverage ratio, the  
5 amount of leverage that we see on these projects, and  
6 the pricing over LIBOR, along with the tenor of the  
7 debt.

8           In the financing by the investor-owned utilities  
9 and the public-owned utilities, we relied on the Board  
10 of Equalization Capitalization Study for models and  
11 inputs for the IOUs.

12           We derived ranges for the inputs into that model  
13 from WECC Utilities and National Data, and we applied  
14 this to all technologies on the assumption that the IOUs  
15 would invest in any of these projects out of its pool of  
16 entire investment capital.

17           For publicly-owned utilities, we assumed that  
18 they were 100 percent debt financed, and we typically  
19 used highly-rated public bond rates that were publicly  
20 available to input that into our model.

21           We took these findings and we applied them to  
22 the cost of generation model. We incorporated tax  
23 equity financing as an important component to the  
24 renewables.

25           This is a new feature since 2009 because in the

1 2009 model we were basically able to use the IRS Tax  
2 Grants as their financing mechanism for the tax credits.  
3 That's no longer available, so we've now incorporated  
4 much more detail about tax equity financing.

5           And there's a page in the model, if you look at  
6 it, a page, I believe, called "Renewables" that has the  
7 formulas for the way we handled the tax equity  
8 financing.

9           And then we reported the debt terms that don't  
10 cover the entire project life. But we decided to rely  
11 on the long-term project bonds in the renewable  
12 financing, to the extent possible, so that you will see  
13 debt terms that are longer than some of the ones that we  
14 have in this particular presentation.

15           Here are the financial parameters by cost case.  
16 So, we show the mid, high and cost case assumptions.  
17 You can take a look at these tables.

18           Where it says "Variable" in the table, those are  
19 technology-dependent assumptions and those are shown in  
20 this table, which has the equity share, the cost of  
21 equity for the different components of equity, tax and  
22 developer equity shares, and the debt with the cost of  
23 debt.

24           And then the weighted average cost of capital  
25 that's implied by each of these on the far right.

1           And with that, we're open for questions.

2           MR. HATTON: Hello, my name's Curt Hatton from  
3 PG&E. I was wondering what assumptions you made in  
4 terms of ITCs and PTCs going forward? Did you assume  
5 they continue at today's rates or did you assume  
6 changes, for example 2017, or what the assumption was?

7           MR. MC CANN: So, what we did in the model is we  
8 have three sets of assumptions that we use in the model,  
9 the low cost, the mid case cost, and the high cost case.  
10 And we have different ending assumptions for each one of  
11 these cases.

12           For example, in the high cost case, we assume  
13 that they end at the end of the legal time period. So,  
14 typically, around 2017 there was a change in the law, in  
15 December, which actually makes it so that it's the  
16 online date, not the -- or the date of initiation of  
17 construction, not the online date, so that extended the  
18 deadline for these projects in many cases. We have that  
19 change in there.

20           For the mid case, I can't remember if we  
21 ended -- I believe in the mid case we assumed the end of  
22 the -- again, the end of the tax credits at the legal  
23 deadline.

24           And for the low cost case, we assume that they  
25 extended on to the end of our time horizon, past 2022

1 for our model.

2           So, that was the kind of analysis that we did.  
3 You can run mixes of assumptions in the model in order  
4 to come up with different assumptions. That's one of  
5 the flexible things that you can do in the model.

6           Any more questions?

7           So, with that, we're going to move to discussing  
8 the solar technology cost development. And in doing  
9 this, we retained two firms to do the work. Previously,  
10 in previous cost-of-generation models we were hearing  
11 back that our assumptions and ranges that we were  
12 getting from the models were too narrow, in large part  
13 because we were reflecting the perspective of a single  
14 firm, rather than multiple firms.

15           So, we changed this approach in two ways, two  
16 important ways. The first being that we get the range  
17 of having two firms doing the work and the second one is  
18 that we relied much more on publicly available data,  
19 which also increased the range of estimates that we got.

20           And so I'm going to now turn this over to Karin  
21 Corfee, of Navigant, to do her presentation for how  
22 Navigant developed their costs.

23           And then, after that, I'm going to turn it over  
24 to Itron to do their presentation, as well. Myles  
25 O'Kelly from Itron will do that.

1           So, with that, I will turn it over to Karin.

2           MS. CORFEE: Hi. Can everybody hear me okay?

3           My name is Karin Corfee. I'm with Navigant  
4 Consulting and I'm based in San Francisco, California.  
5 And I'm pleased to be here today to present research  
6 findings on solar cost of generation or, more  
7 importantly, installed cost for solar.

8           Uh-oh, bear with us just for a moment, please.

9           All right, so apologize for the delay.

10          Navigant looked at, basically, PV system cost  
11 projections for crystalline systems with tracking, as  
12 well as fixed axis film systems. And then we also  
13 looked at CPS systems for parabolic trough, with and  
14 without storage, and for power tower with and without  
15 storage.

16          And the size ranges that we looked at were, for  
17 PV, 20 megawatt and 100 megawatt, and for both the  
18 crystalline with tracking and the fixed axis thin film.

19          And for parabolic trough we looked we looked at  
20 250-megawatt systems, and for power towers, 100-megawatt  
21 systems.

22          So, now we're going to look at the PV system  
23 cost projects. And I do apologize for this.

24          But this is a graph that basically shows the  
25 cost trends for the ground-mounted crystalline PV

1 arrays. On an installed basis, on a dollar-per-watt,  
2 peak watt DC. And as you can see, we're looking and  
3 we're projecting the cost to decline from \$3.50 per peak  
4 watt to about \$1.50 per peak watt in 2025.

5 The higher cost trends, which are depicted by  
6 the red lines, are the 20-megawatt system. And the  
7 lower trend lines are for the 100-megawatt system.

8 And this is our cost trends for the thin film,  
9 fixed axis systems, ground mounted, and this is 20-  
10 megawatt for the red and 100-megawatt for the blue.

11 And, you know, the cost for the thin film, fixed  
12 axis, are basically projected to be slightly lower,  
13 primarily due to the lack of tracking systems.

14 Now, how do we derive these? We looked at the  
15 various sources, it's very well-documented within this  
16 PowerPoint presentation at the very end, in the  
17 appendix.

18 But for the component prices we looked at SEPA  
19 price bulletins and, really, leveraged the most recent  
20 data that we could.

21 This is a key difference from the last time  
22 around that we did cost-of-generation research where we  
23 were constrained, we could only use published data and  
24 there was an inherent lag time in that, for obvious  
25 reasons, and it created problems primarily for solar PV

1 because cost trends were declining so rapidly during  
2 that period of time.

3           So, I think we kind of adjusted our approach  
4 this time around and we were able to leverage more  
5 recent data.

6           From a capacity factor standpoint we used SAM  
7 modeling, which is an NREL-based model. And the  
8 tracking systems, we are projecting almost a 26 percent  
9 capacity factor, and for the fixed thin film systems  
10 about a 20 percent capacity factor and that's at a  
11 probability of 50.

12           The on-site transformer and transmission costs  
13 were derived from the IOU estimates and we netted out  
14 inflation in those estimates.

15           And then the low-cost projections were based on  
16 the SunShot DOE aggressive goals and then the high were  
17 based on an article by a fellow at NREL, by the name of  
18 Goodrich.

19           All right. So, this particular slide just  
20 depicts the relative cost of the various components and  
21 this is for both the high and the low, for both the 100-  
22 megawatt and the 20-megawatt systems.

23           And as you can see, the bulk of the price is due  
24 to modules and on-site transformer and transmission  
25 costs.

1           And next I'd just like to go on to the CSP price  
2 projects. And I do apologize for having to rotate these  
3 every time.

4           But as you can see, the parabolic trough costs  
5 are projected to decline much more slowly than PV costs.  
6 And again, just to remind you, the higher the blue lines  
7 are for the 100-megawatt systems and the red are for  
8 250-megawatt systems.

9           And our assumptions are documented here, as well  
10 as in the back, at the appendix. But we really looked  
11 to the recent DOE loan guarantee projects for the bulk  
12 of our assumptions, as well as NREL, and Black and  
13 Veatch recent studies.

14           Capacity factors with storage we're looking at  
15 43 percent, without storage we're looking at 27 percent.  
16 And this is California-specific research and I think  
17 that's important to note that all of our research really  
18 was looking, specifically, at the California  
19 marketplace.

20           We were assuming 10 hours of storage, using  
21 molten salts. And the maintenance projections we're  
22 using the SEGS plant and the study by Sandia National  
23 Labs.

24           So, for the power tower costs we -- basically,  
25 you know, they have much wider uncertainty bands and you

1 can see that with storage and without storage --  
2 obviously, when you have storage the costs are much  
3 higher.

4           And the costs associated with our research was  
5 really, again, looking at the DOE recent loan guarantee  
6 projects and we also look at NREL's SAM Model  
7 assumptions, and estimates to derive our costs.

8           The capacity factors for power tower were  
9 estimated to be 31 percent with storage, 40 percent  
10 without storage. And the component cost breakdowns, we  
11 looked and we leveraged studies done by NREL, and Black  
12 and Veatch, and Sandia on power tower technology road  
13 map.

14           Again, we modeled a 10-hour storage  
15 configuration. And the projections on the low side, we  
16 looked at various studies, and on the high side I can't  
17 recall right now, but I'd be happy to answer that  
18 question should anybody ask. And it's all very well  
19 documented in our research.

20           The cost breakdown, again, you'll see that with  
21 storage and without storage the field costs are a very  
22 large component of the total cost, as well as the  
23 indirect cost, including the contingency.

24           And that really concludes our research. But I  
25 will say that we do have, at the end of this slide deck,

1 a very detailed synopsis of our data sources for each of  
2 the technologies, as well as the low, mid and high cost  
3 projections.

4           So, with that I'd just open it up to questions.  
5 And I should also say that I have -- you know, the folks  
6 that helped with this research are based -- I have  
7 Graham Stevens on the phone, he did the CSP research,  
8 he's based in Idaho, Jay Paidipati is based in Colorado,  
9 and then Dr. Shalom Goffri, who's based in our San  
10 Francisco office.

11           So, we're certainly available to answer any  
12 questions anybody might have, should you want to contact  
13 us directly. Our contact information is within the  
14 slide deck.

15           COMMISSIONER MC ALLISTER: Karin, so just a  
16 quick question. So, I was a little surprised that the  
17 storage costs for the CSP weren't bigger, which is a  
18 pleasant surprise, actually.

19           And I'm just kind of wondering if anybody on  
20 your team could comment on where that technology is at  
21 the moment and sort of what -- yeah, sort of how -- I  
22 mean, obviously, it adds value on the benefit side,  
23 particularly with capacity, and matching system loads,  
24 and all that. So, I'd be interested and maybe you could  
25 comment on that part of the CSP equation.

1 MS. CORFEE: Sure. Graham Stevens led the CSP-  
2 related research and so I'm going to defer to Graham,  
3 and he's on the phone, I understand. Can we unmute?

4 Graham, bear with us for just a moment. Graham,  
5 do you know which caller ID you are by any chance?

6 Oh, goodness.

7 MR. STEVENS: Can you hear me, Karin?

8 MS. CORFEE: Yeah, we can hear you, Graham.

9 COMMISSIONER MC ALLISTER: It looks like he's  
10 27.

11 MS. CORFEE: Yeah, there you go.

12 MR. STEVENS: Sorry. The storage date came from  
13 the estimated costs in a number of the DOE loan  
14 guarantees, as much as possible. And then from, you  
15 know, a variety of studies.

16 And, obviously, storage costs are in flux and  
17 it's a very new technology, and it hasn't been firmed  
18 up, so we tried to capture sort of the variability  
19 associated with, you know, much higher potential costs  
20 in those high and low scenarios.

21 But as I said, you know, storage is not a -- you  
22 know, it is just on the verge of becoming commercial so  
23 those cost estimates are certainly less reliable at this  
24 point, until they get to be more commercial and well-  
25 founded.

1 COMMISSIONER MC ALLISTER: Okay, thanks.

2 MS. CORFEE: Are there any other questions?

3 All right, well, thank you very much.

4 MR. MC CANN: So with that I am now going to  
5 turn it over to Miles O'Kelly from Itron. Which,  
6 hopefully, this will work, I'm going to drag down this  
7 icon to Miles and now change the presenter, yes.

8 MR. O'KELLY: Hello, this is Miles O'Kelly.  
9 Can you hear me?

10 MR. MC CANN: Yes.

11 MR. O'KELLY: You can, okay, very good. and do  
12 you see my screen or are you seeing just the slides?

13 MR. MC CANN: We're just seeing the slides.

14 MR. O'KELLY: Great, okay. Let see if I can  
15 actually move it. It looks like I can, very good.

16 This is Miles O'Kelly with Stephan Barsun. We  
17 worked together on developing the costs for photovoltaic  
18 and concentrating solar power, or solar thermal, as  
19 you'll see it described here.

20 And Stephan is not available at the time, so  
21 I'll do this for you. The costs we have developed here,  
22 like Navigant, are for new plants and we forecasted  
23 installed costs going forward.

24 These are unit costs, dollar for megawatt of  
25 electric net output. And we developed low, mid and high

1 cost outlooks through 2030.

2           This is all secondary research based on other  
3 studies, both academic and industry studies, and no  
4 primary research on costs. Many of the same sources  
5 that you just saw a moment ago from Karin's presentation  
6 were used in looking for costs.

7           These studies included currently operating and  
8 planned costs for plans now, as you have mentioned,  
9 forthcoming plants.

10           And in addition, then, the cost recognized the  
11 growth in the technology over time and the growth in  
12 installed plant capacity.

13           All of the costs also took into account two of  
14 California's siting, and in terms of levelized costs of  
15 energy the solar performance that would be typical for  
16 Southern California, primarily.

17           Among the primary sources here was, again the  
18 aggressive goals of the 2012 SunShot study. The Black  
19 and Veatch study, with NREL, was very valuable. And  
20 updated plant costs from EIA, and several other sources  
21 that we used to try to bring together as many  
22 perspectives on what the expectations were for costs  
23 going forward.

24           The commercial embodiments that we foresee in  
25 the future were -- or that were used, for that matter,

1 in the different studies included large photovoltaic  
2 systems from 2 to 500 megawatts of capacity, modules  
3 fixed or modules tracking. The tracking, as mentioned,  
4 will increase the cost of the plant and, therefore, the  
5 unit cost.

6 It also includes increases to capacity factor,  
7 but does not add to the capacity, itself.

8 Likewise, in the concentrated solar thermal,  
9 commercial embodiments would range from 50 to 230  
10 megawatt electric with single steam turbines driving  
11 those. They could include the troughs or towers, and it  
12 could include the thermal energy storage options where,  
13 like tracking on PV, the storage increases the cost and  
14 the capacity factor of the plant, but it does nothing to  
15 increase the capacity, itself.

16 So, the plants that we considered as the  
17 commercial embodiments going forward were 100 megawatts  
18 each for the photovoltaic, one fixed, one tracking.

19 The most operational projects currently are only  
20 in the 2- to 60-megawatt range, so that there are not  
21 many at this point that are operational at that 100-  
22 megawatt level.

23 Overall, worldwide, there are about 6,000 plants  
24 now, many in Europe, with capacities on the order of 60  
25 to 100 megawatts.

1           And these planned plants that we included  
2 considered some that were, again, up to 500 megawatts,  
3 ten times larger than what we're seeing now.

4           And in terms of plant capacity, much of the  
5 total plant capacity, 10 percent of it, comes from these  
6 very large plants.

7           On the concentrating solar thermal technologies,  
8 we considered three different plants, two troughs, 150  
9 and 200 megawatts, one without storage and one with six  
10 hours of storage, so it could operate at six hours at  
11 full capacity using that storage.

12           A third was the 230-megawatt tower plant and  
13 that would have 11 hours of storage.

14           Worldwide there are only about 50 trough plants  
15 operating and six tower plants that are commercially  
16 operating, so the numbers that we could reference from  
17 the studies were relatively small compared to  
18 photovoltaic systems.

19           And as Karin mentioned, thermal energy storage  
20 is something of a new advance for concentrating solar  
21 thermal. It's going to increase the cost, but it will  
22 lower the levelized costs because of the great increase  
23 of capacity factor that results.

24           The other assumption we have with these  
25 concentrating solar thermal is that there's no natural

1 gas backup boiler, as actually exists in some cases of  
2 operating plants today.

3 As far as their performances for the fixed array  
4 photovoltaic systems, from the high-cost side we had a  
5 lower annual capacity factor of just 21 and on the low-  
6 cost side we had a better performing system at 25.3  
7 capacity factor. Again, this would be Southern  
8 California, primarily, as our location.

9 The tracking array clearly does better with its  
10 capacity factor ranging from 27 on the high cost side,  
11 down to -- or up to 31.5 on the low cost side for  
12 performance.

13 For concentrating solar thermal, without  
14 storage, in the 20 to 29 percent annual capacity factor  
15 range, adding storage on the troughs raised that up  
16 substantially so, 41 percent on the high cost, 43  
17 percent on the low cost range.

18 Tower is getting up even higher with 11 hours of  
19 storage, ranging up as high as 62 percent as an annual  
20 capacity factor.

21 These capacity factors we developed using the  
22 NREL's SAM model, System Advisory Model.

23 COMMISSIONER MC ALLISTER: Can I ask a question,  
24 quickly, on that? The range for the tower with greater  
25 storage, with 11 hours of storage, seems really wide.

1 What's the upper limit on that or what's the sort of  
2 thinking behind, or your understanding of why that range  
3 is large, and what the factors -- sort of how you get up  
4 to 62 percent, which is pretty phenomenal?

5 MR. O'KELLY: Oh, the idea there is that the 62  
6 percent capacity factor is what might be allowed.  
7 Again, this is based on the secondary research from our  
8 studies that 62 percent could be reached with an 11-hour  
9 storage system based on the estimates from the System  
10 Advisory Model.

11 COMMISSIONER MC ALLISTER: Okay.

12 MR. O'KELLY: Now, if you ask me what are the  
13 total hours per day, I don't have that readily  
14 available. But clearly, if you look at this on a 24-  
15 hour basis, you're looking at a substantial part of the  
16 day.

17 But the models that -- or excuse me, the  
18 research that we considered in looking at these things,  
19 we had to actually develop 11 as our standard reference  
20 point. A number of the systems, and with cost, et  
21 cetera, had 14 hours, some had 9. It was important in  
22 putting together the numbers to take into account both  
23 the different levels of storage that might be used, as  
24 well as the different levels of solar field that would  
25 be appropriate for those levels of storage.

1           One of the important aspects and the difficult  
2 aspect in considering the subcomponents of concentrating  
3 solar thermal was recognizing that there are different  
4 solar field sizes that are chosen for different storage  
5 capacities.

6           So, across the different studies we came to a  
7 resolution of using 11 hours of storage, and I believe  
8 the solar field factor was 2.5, but I'd have to check  
9 back on that.

10           I hope that answers your question.

11           COMMISSIONER MC ALLISTER: Yeah -- no -- thanks.  
12 So, you're looking at this whole -- the field storage as  
13 a system and you would make -- in order to achieve 62  
14 percent I'm understanding you would sort of make a  
15 different balance, presumably, based on really going for  
16 a higher capacity factor.

17           MR. O'KELLY: Yes, clearly, the 62 percent  
18 capacity factor would have the larger field that would  
19 be charging that storage system during the same hours  
20 that full capacity was being generated from a steam  
21 turbine.

22           COMMISSIONER MC ALLISTER: Great, thanks very  
23 much, that's good.

24           MR. O'KELLY: The other cost forecast key  
25 assumptions for PV -- or going forward the cost

1 trajectories for modules and inverters would follow  
2 learning curves. This is generally the approach used in  
3 most of the studies, looking at learning curves in terms  
4 of aggregate capacity and the decline in cost that's  
5 associated with aggregate installed capacity.

6           The other assumption was that the aggressive  
7 goals in the SunShot study for balance of systems were  
8 optimistic, but not unreasonable. And the understanding  
9 there, too, was if their aggressive goals were reached  
10 early on that subsequent cost reductions would be rather  
11 small.

12           In looking now just at the PV plant, when we  
13 consider the rudimentary breakdown of cost components,  
14 they're the modules, power conditioning, inverters,  
15 balance of system, including non-inverter hardware, and  
16 non-hardware, and the other costs, soft costs and so  
17 forth.

18           Well, if we look at those, here for example  
19 you'll see in the year 2010 to 2011 the dominant  
20 component for the PV system cost is the module. And  
21 here you'll see, from left to right, two sets of  
22 comparison bars and that the module cost dropped  
23 substantially in just this short period. It's module  
24 costs and their costs going forward in the future that  
25 are largely driving down the cost of the PV plants.

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1           The other costs, as you'll see other cost  
2 components here, they will change with time but,  
3 clearly, the lion's share is in the module and that also  
4 is where the lion's share of the decline is happening.

5           Here is an example of the learning curve for PV  
6 modules. And PV has not strictly adhered to these  
7 learning curves as cumulative installed capacity has  
8 gone up over time.

9           There was that period in the early 2000's  
10 when -- and you can see this in the black dots as they  
11 flatten out prior to the left of 2009, when module costs  
12 had gone up due to silicon shortages.

13           And now they have fallen down, you'll see in  
14 2012, below the black learning curve that was developed  
15 based on the historical trends.

16           Our expectation is that module cost will  
17 continue to follow these learning curves, you know,  
18 going into 2030.

19           And while modules, the prices are now below the  
20 learning curve, again we believe that they will -- may  
21 continue that way but essentially follow the trend of  
22 the learning curve.

23           There could be corrections in the future, it's  
24 hard to foresee. But in large part, cumulative volumes  
25 will impact the -- fill that learning curve.

1           And on the low side the presumption is the low  
2 cost side -- or excuse me, the low growth side was just  
3 10 percent per year in a cumulative installed capacity,  
4 20 percent on the moderate after 2016, and 25 after 2016  
5 for the high growth, again, impacting the slope of the  
6 learning curve.

7           It's also important to consider, and this was  
8 important in determining what was the commercial  
9 embodiment of the capacity, that the scale economies  
10 impact PV plant unit costs. But if we look here at some  
11 costs over time -- excuse me, over accumulated  
12 capacities, as you increase the system size in the lower  
13 right-hand curve you'll see that beyond about 20  
14 megawatts to 100 megawatts the unit costs per plant  
15 don't change substantially, so that there economies of  
16 scale begins to fall off in terms of its importance to  
17 the total plant cost, somewhere above 20 megawatts.

18           So, these are fixed costs forecasts for PV  
19 systems out to 2030, so at the high cost case over three  
20 and a half dollars per watt. And the low cost side  
21 starting just above \$2,500 per kilowatt, falling down  
22 even below \$1,000 per kilowatt by 2030 and again, this  
23 is on the low cost case.

24           And the mid-range you can see is between one and  
25 \$1,500 per kilowatt.

1           The higher costs for the one-axis tracking array  
2 do not decline as swiftly on the high side. They do  
3 start out higher, reach down to \$1,000 per kilowatt in  
4 2030, on the low cost case, and this is largely with the  
5 aggressive goals of the SunShot Study that we believe  
6 are, at the same time, reasonable.

7           On the high side the costs do fall below \$3,000  
8 per kilowatt by 2030.

9           Looking now to concentrating solar thermal, the  
10 key assumptions there were that thermal energy storage  
11 increasingly will be adopted to improve the economic  
12 performance of the systems, and we have storage included  
13 in two of the commercial embodiments.

14           Solar field sizes, as I mentioned, are increased  
15 to be able to charge those thermal energy storage  
16 systems at the same time that the plant is actually  
17 generating at capacity, so it can use that storage in  
18 later hours.

19           So, several of the studies described,  
20 specifically, their future plants as using dry cooling.  
21 Again, this is increased cost, capital cost, but  
22 decreases operational costs in terms of water  
23 consumption in the future.

24           The individual plants would have individual  
25 steam turbines, as opposed to multiple steam turbines.

1 This also helps reduce the unit cost because of the  
2 declining costs of very large steam turbines, and no  
3 natural gas backup for boilers for the systems.

4 The subcomponents for concentrating solar  
5 thermal differed substantially from one study to the  
6 next and it was difficult to strictly compare costs from  
7 one study to the next because of where they would  
8 include, for example, the steam generation system, in  
9 the power block or not.

10 These components here are a higher level of  
11 aggregation, but the most important of these include the  
12 solar fields. For parabolic troughs, those are the  
13 linear reflectors that the pipes pass through. For the  
14 power systems it's the heliostats, the reflectors that  
15 focus the light atop the tower.

16 Key transfer fluid is another substantial cost.  
17 The power block, where the steam generation occurs in  
18 the power generation, thermal storage systems that  
19 balance this system, and then soft costs that include  
20 development, et cetera.

21 To get a better idea of how these components  
22 weigh in on the total cost on this chart shows  
23 components and the levelized cost of energy. They  
24 apply, also, to the installed cost.

25 And you'll see that the solar field, in orange,

1 in each case is a substantial portion of the largest  
2 portion of each of the levelized costs here.

3 Beginning in 2015 you'll see in the trough and  
4 tower where the introduction of thermal storage, in  
5 light blue, occurs. And going forward from 2015 to 2020  
6 you'll see that the cost of thermal storage also comes  
7 down, along with the cost of the solar field, but the  
8 solar field remains a very large component of the cost.

9 Among the soft costs you'll see two, in the  
10 light green the indirect cost of construction and  
11 financing.

12 You'll see here that the thermal energy storage  
13 begins in 2015. Our commercial embodiments consider the  
14 storage as starting with our forecast period. And this  
15 graphic is from the SunShot study.

16 So, these are our installed costs for the tower  
17 with the thermal energy storage out to 2030, all  
18 beginning in the range between seven and ten thousand,  
19 about \$8,500 per kw.

20 The decline begins to -- in 2020, a faster  
21 decline for the towers with storage, dropping down below  
22 \$2,000 per kilowatt in 2030.

23 TES is short for thermal energy storage here.

24 If we look, now, to trough with storage they,  
25 too, are beginning up in the area of seven to over eight

1 thousand dollars in 2010, and not having quite the  
2 decline that we see as for the towers after 2020.

3 But on the low cost side we do see a more rapid  
4 decline. This, again, makes use of the aggressive goals  
5 with the SunShot study.

6 And, finally, here are the troughs without  
7 storage. A much lower first cost, installed cost, in  
8 the \$4,000 per kw range. Not so substantial a decline  
9 with time, relative to the others, but, again, you don't  
10 see the changes that are occurring here with the  
11 declining costs presumed for thermal energy storage.

12 And I'll take questions, if there are any.

13 MR. MC CANN: Well, Max Henrion's walking up to  
14 the podium to ask a question.

15 MR. HENRION: Yes, I'm Max Henrion from Lumina  
16 Decision Systems. And I have a question that I  
17 understand may be a little challenging, which is in  
18 thinking about the low, medium and high projections that  
19 you provide how extreme do you consider the low and high  
20 to be.

21 MR. O'KELLY: I believe I'm unmuted, but I'm not  
22 hearing anything in the background. So, if there are  
23 questions, I cannot hear them.

24 MR. MC CANN: Can you hear me?

25 MR. HENRION: Shall I repeat that question?

1           MR. SCHLOSBERG: Dave Schlosberg from Light  
2 Source. I'd actually wanted to ask a question from the  
3 Navigant folks, but I'll ask you the same question.  
4 What assumption are you making --

5           MR. MC CANN: Hold on just a second here, we've  
6 got cross-talking.

7           MR. HENRION: Let me know if you'd like me to  
8 repeat that question.

9           MR. MC CANN: Try, Max.

10          MR. HENRION: Okay, let me know, can you hear  
11 me, now?

12          MR. O'KELLY: I can hear you, yes. This is  
13 Miles.

14          MR. HENRION: Excellent, thanks so much. This  
15 is Max Henrion from Lumina Decision Systems. And I have  
16 a question which I understand may be a little bit  
17 challenging, which is in thinking about the low, medium  
18 and how projections how extreme do you consider the low  
19 and high? Are they sort of absolute ranges, or one in  
20 99 percent, or 10 and 90 percent percentiles? You know,  
21 how would you think about them or is that a fair  
22 question?

23          MR. O'KELLY: I think that's a fair question,  
24 yes. And I would not consider them to be one in 99  
25 percent. I would probably lean more toward the 90 and

1 the 10 percent.

2           The low cost case clearly looks for  
3 technological advances and declining costs across the  
4 board, across many subcomponents. It's largely  
5 dependent, of course, upon the growth, the learning  
6 curves and the absolute growth in installed capacity,  
7 and so forth. Economic conditions may or may not allow  
8 for that, you know, between now and 2030.

9           So, on the low cost side not -- I wouldn't say  
10 that's a one percent change, but I would think there's a  
11 10 percent chance.

12           The high cost, on the other hand, I would  
13 believe that's certainly more reasonable to hit, but  
14 what we're hoping for is something that's less expensive  
15 and so the value that it provides can occur.

16           So, I would say probably 10 and 90 on the short  
17 side.

18           MR. HENRION: Thank you.

19           MR. MC CANN: Just a second. I think David  
20 Schlosberg has a question. Yes, you're on now.

21           MR. SCHLOSBERG: I was asking, trying to ask the  
22 Navigant folks, but I think it's appropriate here, too.  
23 The assumptions are on the working fluid and if that  
24 working fluid in the tower for a CST tower is the same  
25 as the storage medium that can drive a lot of

1 implications for cost, for configuration, and it's not  
2 stated clearly in either of the presentations what the  
3 assumption is for the tower working fluid.

4 MR. O'KELLY: The difference -- I can -- unless  
5 Karin wants to jump in, I can speak to some degree to  
6 the various studies in considering potential changes in  
7 direct steam production, for example, as opposed to  
8 making -- in the tower making great use of transfer  
9 fluid.

10 There are different technologies, also potential  
11 for storage for going forward, and these would -- and  
12 also changes in the heat transfer fluid production and  
13 manufacturer, itself.

14 Well, that subcomponent and its changes over  
15 time, changes in costs over time were not addressed  
16 thoroughly across -- in any particular study. You're  
17 right that the heat transfer fluid can become a  
18 substantial part of the cost. To a certain degree it is  
19 a consumable, and so it's part of operation and  
20 maintenance cost.

21 But both in the tower and trough configurations  
22 the use of storage -- I have not specified here whether  
23 that will be the fluid or an exchange media, for  
24 example.

25 Whether -- how that makes a difference, I think

1 in the future, will depend upon what technological  
2 advances take place with regard to using that route as  
3 opposed to a liquid storage system.

4 And maybe someone else from Navigant can comment  
5 on that, too. I'm not sure who their right person would  
6 be.

7 MR. MC CANN: Just a moment, Karin Corfee's  
8 coming to the mic.

9 MS. CORFEE: I would defer to Graham Stevens,  
10 who's on the line, who did RCSP research. Graham, do  
11 you want to comment on that?

12 They're trying to unmute you right now.

13 MR. STEVENS: How's that, can you hear me?

14 MS. CORFEE: Yeah.

15 MR. STEVENS: Okay, so with regards to the power  
16 tower, obviously, there are really not that many  
17 technologies that are in the marketplace. And so  
18 Navigant's kind of base case was against the DOE loan  
19 guarantees that are becoming commercial and coming  
20 online.

21 And then we just simply tried to capture the  
22 variability in configuration, you know, with heat  
23 exchanger fluid being one of them, storage being others.  
24 You know, dry cooling versus wet cooling, you know, that  
25 a large number of variables and potential

1 configurations, especially in tower technology, and we  
2 tried to capture those variations within our relatively  
3 wide range of estimates on the high and the low side.

4 So, that's kind of the basis for Navigant's  
5 estimates.

6 MS. CORFEE: Thanks, Graham. Does that answer  
7 your question?

8 MR. SCHLOSBERG: It answers the question of how  
9 you developed your ranges and what this information  
10 means. I think, especially in the near term, some of  
11 the configuration assumptions and the cost assumptions  
12 are heavily reliant on what the plant is that you're  
13 thinking about. And depending on how you configure that  
14 plant it will drive a dollar per watt, it will drive an  
15 hour of storage, it will drive a lot here.

16 But I think to the point as you go out in time,  
17 the technology, as it develops, it's more uncertain  
18 where those cost reductions come from and you cannot be  
19 certain.

20 So, I think that having a band of ranges is not  
21 getting too focused on the specific technology as you go  
22 out in time that this is probably accurate.

23 MS. CORFEE: Yeah, I think you're absolutely  
24 right and thanks for the comment.

25 MR. MC CANN: Okay. A comment from the speaker.

1           MR. PIETRUSZKIEWICZ: Yes, my name's John  
2 Pietruszkiewicz from Black and Veatch. I have a  
3 question, I guess both to Navigant and Itron.

4           But the question goes to the methodology that  
5 was used to do all of this forecasting over time with  
6 respect to -- we talked a lot about learning curves here  
7 and I'd like to know a little -- have a little  
8 elaboration on how those learning curves were used,  
9 whether they apply to all the components in the cost  
10 buildup or not, or whether they apply to one component,  
11 like PV modules, and whether the learning curves -- you  
12 know, as the information is displayed there are abrupt  
13 changes in those learning curves so was there -- what  
14 methodology and approach was used to define those abrupt  
15 changes?

16           And part of this question goes to the whole  
17 concept of a learning curve, that the theory of the  
18 learning curve has to be based on some constant level of  
19 encouragement or incentive of price reduction.

20           And, in fact, those encouragements do change  
21 over time so at one point in time all the encouragement  
22 might be going to R&D, and then it might be going to  
23 demonstration, then it might be going to deployment.  
24 And so different types of encouragement might provide  
25 different changes in the speed of the learning curve.

1 So, I'd just like to hear a little bit about the  
2 methodology and approach.

3 MR. MC CANN: Go ahead, Miles.

4 MR. O'KELLY: At Itron we did not develop  
5 learning curves from a series, a time series of beta  
6 costs, and so forth. This was strictly secondary  
7 research.

8 So we were looking at, in most cases, where  
9 learning curves were used we were looking at work  
10 prepared by others. And while the learning curve may  
11 well apply to various components of the different types  
12 of systems, it was clear that on the PV side module-to-  
13 module costs were perhaps most appropriately  
14 demonstrated to be influenced by learning curves.

15 As you point out, it's true that the different  
16 factors can influence the actual costs, without regard  
17 to strictly the aggregate accumulation of capacity.

18 But we did not develop learning curves for the  
19 different subcomponents. Those may have been inherent  
20 in some of the costs that we used in developing, as far  
21 as inflection points and the cost curves go.

22 What we also did was fundamentally extract, from  
23 the research of others, times, years, and costs that  
24 would be appropriate about that time, and then between  
25 those points interpolate using something of a gradual

1 progression from one year to whether it's five or ten  
2 years thereafter.

3           Few of the studies had individual costs for  
4 individual years. And bringing all of these different  
5 studies together led us to coming up with costs that may  
6 have been from one specific study, and another cost ten  
7 years later might be from a different study. But we  
8 tried to bring, align those in terms of the commercial  
9 embodiments that we're envisioning.

10           MS. CORFEE: And this is Karin Corfee. I'm  
11 going to ask Graham to chime in on this question with  
12 respect to CSP.

13           MR. STEVENS: Am I on mute again, or no?

14           MS. CORFEE: Yeah, you're unmuted now.

15           MR. STEVENS: Can you hear me? Okay, great.

16           Yes, so on the CSP side what we did was we  
17 started with the kind of current costs embodied by the  
18 DOE loan guarantees and then we took a wide scan through  
19 the literature on what projected declination rates were  
20 projected for these various, you know, CSP and tower  
21 technologies. I'm sorry, trough and power tower  
22 technologies.

23           And so it's kind of a reflection of what's out  
24 in the literature and there are varying methods of  
25 literature, learning curves, you know, expert

1 experience, et cetera, that are used to make these sorts  
2 of projections. So, this is sort of reflective of the  
3 current thinking in the literature from our numbers  
4 perspective.

5 MS. CORFEE: And then, Shalom Goffri, are you  
6 available to answer on the PV side? We're looking for  
7 which caller you are.

8 No, we're not seeing. Okay, I will say on the  
9 PV side we really did leverage existing literature and  
10 research and the aggressive scenario was the SunShot.  
11 And the SunShot, you know, does show a slowdown in the  
12 decline of module prices once you reach grid parity.  
13 So, once the module prices reach a dollar a watt then  
14 there's dramatic slowdown in price declines thereafter,  
15 so, embedded within that are the learning curves.

16 MR. MC CANN: And with that I believe I have a  
17 question from Edison.

18 MR. KUBASSEK: Yeah, I've got to catch a flight  
19 so I'd like to make some just general comments on the  
20 scope of the study, where we might take it next.

21 So, thank you, Mr. Rhyne, for providing the  
22 opportunity to comment on your effort to publish and  
23 update to the cost of generation model and report.

24 These resources are really valuable for industry  
25 stakeholders by providing a publicly available set of

1 cost assumptions that we often refer back to.

2 I also want to commend your effort to seek  
3 feedback on the inputs and the methodology. These kind  
4 of interactions are essential to ensuring that the  
5 resulting estimates are reasonable, consistent with  
6 recent industry experience, are appropriately  
7 represented, and reflect the changing needs of its  
8 users.

9 Now, as you referred to in your opening  
10 comments, despite their ubiquitous nature, levelized  
11 cost numbers are often misinterpreted and used to  
12 justify arguments or claims of relative cost  
13 effectiveness.

14 In May 2011, I, along with my colleague, Mr.  
15 Carl Silsbee, represented SCE at an IEPR workshop on  
16 levelized cost modeling. At the workshop we provided  
17 five recommendations that were aimed at adjusting the  
18 levelized cost framework in such a way to enable the  
19 kinds of comparison that people naturally want to make  
20 when they look at these numbers.

21 So, I'd like to just revisit those briefly. The  
22 presentation is available on the CEC's 2011 IEPR  
23 webpage. And then I'll discuss some additional  
24 recommendations or things to think about as you're going  
25 forward with this project.

1           So, first, levelized costs should be calculated  
2 on a real, rather than nominal basis. A real approach  
3 holds constant the payments in real terms, rather than  
4 nominal terms, which allows resources with different  
5 economic lives to be more easily compared.

6           Second, resources should be compared on an equal  
7 capacity value basis. So, in other words, the estimated  
8 cost of a kilowatt from one resource should provide the  
9 same capacity benefit as a cost of a kilowatt from any  
10 other resource in the study.

11           This reflects a difference in qualifying  
12 capacity within the RA framework.

13           So, we suggested a cost adjustment to bring all  
14 resources up to basically providing the same level of  
15 capacity benefit.

16           Third, the levelized cost of intermittent must  
17 take generation resources, should consider the  
18 interaction between their expected generation profiles  
19 and the associated time-dependent patterns and market  
20 prices.

21           So, for instance, many, or most I believe, solar  
22 systems actually peak at production at noon, depending  
23 on the angle of the array, while market prices during  
24 the summer will tend to peak later in the day.

25           This issue has also been noted by economist Paul

1 Joskow in his paper at the 2010 Berkeley Energy  
2 Institute Electricity Policy Conference.

3 Fourth, the levelized cost of intermittent  
4 resources should consider the associated costs of  
5 integrating those incremental resources. What exactly  
6 those costs are have remained elusive. Nevertheless, we  
7 encourage staff to explore how those might be included,  
8 especially as ongoing research into that area is being  
9 conducted in the public face.

10 And, finally, dollar-per-megawatt hour numbers  
11 should not be compared when resources have vastly  
12 different capacity factors. This was an important issue  
13 for a number of participants at the May 2011 workshop.

14 And as I looked forward and reviewed these  
15 presentations that you'll give, I did notice, Mr. Rhyne,  
16 that you didn't put a CT right next to a CCDT.

17 But as you'll recall, our approach was slightly  
18 different. We actually came up with what we called the  
19 screening curve approach, where we plotted levelized  
20 cost and dollar-per-kilowatt year terms as a function of  
21 capacity factor, which had an added benefit of  
22 reflecting that fundamental resource decision between  
23 peaking, intermediate and baseload generation which  
24 could be useful for users who aren't familiar with what  
25 we're doing here.

1           So, these methodology issues aside, we have a  
2 few additional areas that we'd like to encourage the  
3 Energy Commission to explore.

4           First, as we move to an environment where a  
5 specific resource's flexibility attributes are  
6 increasingly important, it would be useful to look at  
7 how different gas-fired generation system designs, with  
8 different flexibility attributes, what their cost  
9 difference might be.

10           This would help us estimate differences in build  
11 outs that have different levels of flexible generation  
12 in them.

13           Second, we'd like to see the Energy Commission  
14 explore the difference in cost between constructing  
15 solar photovoltaic systems in urban rooftop settings  
16 versus ground mount rural settings.

17           Stakeholders have been interested, hey, where do  
18 we -- where is the best to place these resources. You  
19 know, the difference in land costs and system upgrade  
20 costs, transmission upgrade costs all kind of comingle  
21 together there and it would be useful to explore that.

22           And then, finally, generation costs are only one  
23 piece of the system planning puzzle. Any given set of  
24 resource build out scenarios will have an associated set  
25 of necessary transmission and distribution investments.

1 And we encourage staff to think about how to incorporate  
2 this into the cost of generation report as an  
3 educational resource for its many different users.

4 So, thank you again for the opportunity to  
5 provide input into the process. SCE looks forward to  
6 submitting further comments on the workshop and the  
7 final report. And we look forward to continued  
8 collaboration with the Energy Commission on the cost of  
9 generation model report. Thank you.

10 MR. RHYNE: So, this is Ivin Rhyne again. First  
11 of all, thank you, Mr. Kubassek for the really  
12 thoughtful comments and input. More specifically, just  
13 thank you for taking the time to be an active  
14 participant in the process, not just today, but as you  
15 mentioned at least two years ago, when we talked about  
16 this in May of 2011.

17 You've mentioned several inputs, some that  
18 you've talked about before and I think I may have  
19 mentioned during my opening that we really take those  
20 very seriously.

21 Our ability to address them are limited in two  
22 ways. First of all, the transition from talking about  
23 levelized cost to build a single power plant, under a  
24 set of particular assumptions is itself a difficult  
25 task. Extending that really a true apples-to-apples

1 cost comparison in which we're not just talking about  
2 the cost of the plant but, also, the cost of any  
3 additional resources to equalize the generation profile,  
4 so to speak, is itself several orders of magnitude more  
5 complex. Not an unworthwhile task and certainly not  
6 something that we aren't interested in. We, in fact,  
7 are very interested in talking about those because we  
8 agree, to some extent, that there is sometimes confusion  
9 in how these numbers are used, what are they good for.

10           So, we're certainly going to take that under  
11 advisement and would like to continue to receive  
12 feedback from you and any other stakeholders who have  
13 input on that.

14           I would also mention that you talk about  
15 screening curves and that's actually a function that  
16 we've been very careful to make sure is there in the  
17 tool, itself. Although, you would have to download,  
18 it's a rather large file and it can be difficult to use.  
19 But in the report we'll make sure that we put some of  
20 that information in there so that it's more easily  
21 accessible to those who don't want to necessarily  
22 navigate the full model. And, certainly, that's  
23 appropriate.

24           And the other thing is that I really want to  
25 emphasize that we, as a staff, really agree that

1 incorporating other elements of the investment decision  
2 is the key to keeping the levelized cost and the cost  
3 component pieces that we're studying in their proper  
4 context, because the system itself, and the decisions  
5 associated with those systems are built on more than  
6 simply brute economics. In other words, it's not just a  
7 payback to any particular investor but, in fact, it's  
8 meant to be a public good as the fact that the Public  
9 Utilities Commission, the Energy Commission, and a  
10 number of regulatory agencies are involved in making  
11 sure that it stays a public good.

12 So, elements like the environmental benefits, as  
13 well as other pieces, are a part of that decision and  
14 it's something that we want to make sure is properly  
15 held in its place so that the cost doesn't become the  
16 one and only thing we ever talk about.

17 Because, certainly, that's not the only way that  
18 these decisions are made and we certainly agree in that  
19 respect.

20 So, we look forward to your written comments and  
21 we certainly look forward to continuing to work with you  
22 and any other stakeholders on this issue.

23 MR. KUBASSEK: Thank you very much.

24 COMMISSIONER MC ALLISTER: I want to just chime  
25 in here, too. So, thanks very much for your comments

1 and your participation in this.

2           And I think on the sort of energy versus  
3 capacity issue there's a lot going on in that front  
4 right now. We've had the Resource Adequacy Summit with  
5 the three agencies and a lot of interested stakeholders,  
6 in San Francisco last week.

7           And I think the demand side capacity issue is  
8 coming into this mix in very interesting ways and is  
9 very topical right now, and could very well affect where  
10 that demand resource, and other demand side resources,  
11 certainly the storage discussion is key to that as well,  
12 and not just co-located with generation, but also just  
13 independently, you know, distributed storage and other  
14 types of storage at all scales.

15           So, I guess the point being that, you know,  
16 we -- this is a little bit broader than what Ivin is  
17 talking about, just specifically the cost of generation  
18 modeling within the IEPR forecasting discussion. But,  
19 you know, it could be that the marginal capacity costs  
20 of different generations, renewables and otherwise, may  
21 actually be impacted pretty significantly by where we  
22 can -- where we end up going with the demand side  
23 flexible capacity.

24           So, I think this is a really interesting  
25 discussion and I think the IEPR's a good forum for it

1 and, really, sort of broadly constituted, you know, not  
2 just in this forum, but in other IEPR forums, like the  
3 demand response discussion we're likely to have and  
4 we're going to have later in the year, I believe May  
5 22nd is the workshop date, we can start -- we can dig  
6 into these issues in a number of ways, so I'm looking  
7 forward to that.

8 MR. MC CANN: So with that, I will take back  
9 control, I hope. Ah, there we are.

10 So, I'm going to talk, briefly, about how we  
11 took the information that Navigant and Itron provided to  
12 us and merged it into a dataset in which we could  
13 provide mid, high and low cases.

14 So, as I mentioned early in introducing this, we  
15 wanted a breadth of estimates, a little bit different  
16 than what we had done in the previous cost of generation  
17 models in which commenters had said that our estimates  
18 were too narrow and didn't capture a wider range of  
19 potential outcomes.

20 What we found when we did merge the data was  
21 that Itron and Navigant's mid-cost cases were relatively  
22 close to each other, confirming that, but that the  
23 bounding cases, the highs and lows in some cases were  
24 substantially different, so that we felt like we were  
25 capturing the full range of potential outcomes.

1           We also, in merging this information, tried to  
2 make sure that our highs and lows were consistent with  
3 each other. So, for example, we used the high  
4 assumptions for both the variable and fixed O&M or we  
5 used the highs and the lows for the storage and capital  
6 costs for the thermal, solar thermal projects.

7           In terms of findings, looking at both estimates  
8 it looks, it appears that tracking PV may be ready to  
9 overtake fixed PV in terms of cost on an LCOE basis, but  
10 that the fixed PV has a higher potential upside benefit.  
11 That is that the low-cost outcomes are potentially  
12 better for the fixed PV setups.

13           We also found, looking at the solar thermal  
14 estimates, that the projects with storage up to 10 to 11  
15 hours could be cost effective against conventional  
16 resources by the end of this decade.

17           And that for 20-megawatt solar plants that the  
18 interconnection costs could soon become close to half of  
19 the cost of the projects out by 2030.

20           These tables summarize the various factors of  
21 the solar technologies. This is the mid-cost case and  
22 you can look across it to see the capacity, the capacity  
23 costs that we -- instant capacity costs, the O&M  
24 components, the plant-side losses, which are mostly  
25 conversion for PV from DC to AC, the various capacity

1 factors associated with each one of these scenarios, and  
2 the degradation rate for the solar projects in terms of  
3 output from year to year.

4 The next table shows the high-cost cases for  
5 each one of these technologies.

6 And, finally, we show the low-cost case for each  
7 technology.

8 And those are -- you can look at each one of the  
9 handouts in order to see these numbers in detail.

10 And with that, I'm going to then move on to  
11 discussing our estimates that we developed for the  
12 renewables.

13 What we were doing in this section is updating  
14 the values and performance parameters that we have for  
15 biomass, geothermal and wind. So, we did drop, for  
16 example, ocean wave technology, from the 2009 estimate.  
17 I believe there were a couple of other technologies.  
18 The coal IGCC technology was dropped, as well.

19 In this particular area what we were looking at  
20 is we, essentially, were going into this project looking  
21 at doing minor updates to the 2009 COG data, but then as  
22 we got into the research it became apparent that the  
23 perspective on many of these technologies had changed  
24 since 2009 and that there was, in fact, more substantial  
25 updating than we had originally foreseen.

1           We also, in looking at the cost estimates we  
2 found that the cost forecasts for these technologies are  
3 generally more stable than the cost estimates for solar,  
4 mostly because these technologies are more mature.

5           But they are also, the cost estimates are a  
6 function of location and different expectations by the  
7 various forecasters.

8           Our methodology for updating this was to rely on  
9 secondary sources, largely NREL surveys and consultant  
10 studies that they had collected. But we did compare  
11 these results to less-detailed studies.

12           For example, one area was geothermal. There's  
13 many estimates out there for geothermal. The problem is  
14 that they don't distinguish between binary flash and dry  
15 steam in those studies, and we needed to be able to  
16 distinguish by technology source in doing these  
17 estimates.

18           The NREL studies, mostly, were able to give us  
19 those important distinctions.

20           We reconciled the sources to make them  
21 comparable with each other. We used our 2009 values if  
22 we had no new information.

23           And we only forecasted going forward changes in  
24 wind costs because the forecasts were largely not  
25 available for the other technology sources.

1           Looking at wind, the wind costs rose and then  
2 decreased in 2009 in large part because of various  
3 changes in demands for wind turbines.

4           The wind case, if you look at our trend for the  
5 mid case, it reflects a move toward the lower cost case  
6 estimates over time.

7           One of the interesting findings is that it's  
8 much more common to see 100-meter towers now, beyond the  
9 current 80-meter height standard.

10           The class five sites have largely been developed  
11 and there's much more development of class three  
12 standards, they've become much more dominant. And so  
13 we've dropped the class five estimates and moved to  
14 class three estimates.

15           Station usage was significant on wind projects  
16 in the studies, which was a bit surprising and it's  
17 something that we had not seen in previous studies.

18           And another one is that the European -- there's  
19 been a couple of European studies that have shown that  
20 there's degradation in a wind farm output over a period  
21 of time, about .3 percent per year.

22           Here are forecasts of wind class three cost  
23 forecasts. So, you can see relatively stable, the mid-  
24 cost case shows a decline and convergence towards the  
25 low-cost case over time.

1           And here is our forecast of the class four  
2 costs, again showing the mid-cost case moving downward  
3 over time.

4           I'll present the cost tables at the end,  
5 comparing the different technologies.

6           Moving to biomass, we focused on fluidized bed  
7 boiler systems that are the utility scale.

8           Biogas technologies are typically still at the  
9 DG scale. And that's an important make in all of our  
10 studies is that we're looking at utility scale, not DG  
11 scale technologies.

12           Our revised values reflect numbers that are  
13 consistent with what you would find for a mature coal  
14 plant boiler technology. Boiler technology's been  
15 around for more than a century and so there are small,  
16 incremental changes, but you're not going to have large  
17 changes in the technology going forward.

18           And biomass plants are typically less than 50  
19 megawatts due to fuel collection and transport costs.

20           And this is particularly important in the west  
21 where there are areas where the amount of biomass that  
22 is available, particularly in the Rocky Mountain region,  
23 in order to collect something large enough to fuel a 50-  
24 megawatt plant or either coal-firing of coal plants  
25 would involve large transportation costs.

1           For geothermal we looked at binary and flash  
2 technologies. An interesting outcome is that the binary  
3 technology has no GHG emissions because it's a closed  
4 system. Whereas flash has an amount of GHG emissions,  
5 but less than what you would find with dry steam, like  
6 at the geysers' plants.

7           Well exploration and drilling costs are the  
8 largest cost variable in this and there is also a long  
9 development stage, up to seven years, seven to eight  
10 years for these projects.

11           One of the things in looking at these costs, the  
12 well exploration failure rate can have a significant  
13 effect on the cost of geothermal projects.

14           There's also significant well pumping loads and  
15 other O&M costs associated with geothermal. And again,  
16 the geothermal projects are typically less than 50  
17 megawatts to match the resources that are available.

18           Summarizing the mid-cost cases, this table shows  
19 the biomass, geothermal and wind costs. Again, the  
20 instant cost, the various O&M costs, the losses, the  
21 capacity factors that are assumed with those cases, heat  
22 rates where applicable, the annual degradation rates in  
23 both capacity and heat rate, and the CO2 emissions per  
24 pounds for megawatt hour for each of the technologies.

25           Here's our high-cost cases as you can see here,

1 and then our low-cost cases. And all of these, again,  
2 are included in the presentation report for your review.

3 And with that we'll take any questions on the  
4 renewables.

5 MR. TUTT: Good afternoon, Tim Tutt from SMUD.  
6 And the one question that I had relates to the issue of  
7 biogas. And I agree that it's mostly, when developed  
8 and used on site, a DG kind of technology, not a central  
9 station technology.

10 But I would encourage the Energy Commission not  
11 to lose sight of the issue of biomethane that's able to  
12 be used in large, combined cycle power plants. It has  
13 been a growing use for renewable power in California in  
14 the past. And as we open up in-state sources of  
15 biomethane in the next couple of years it's going to  
16 continue to be there.

17 So, somewhere, and I mean, obviously, it doesn't  
18 affect a specific power plant cost, except for in the  
19 natural gas side, in a sense, but somewhere that cost  
20 should be captured and catalogued. Thanks.

21 MR. MC CANN: One of the useful things that we  
22 can do with this model, for example, is to take in a  
23 forecasted biomethane gas prices and input that into the  
24 model to run in a, for example, combined cycle plant and  
25 see what the cost difference is compared with the

1 greenhouse gas allowance. So, the model has that  
2 flexibility to do that analysis very quickly. So,  
3 thanks.

4 MR. RHYNE: And, actually, Tim and any other  
5 stakeholders listening online, I would encourage if you  
6 have some source that you would like to see us use in  
7 terms of prices for biomethane going out into the  
8 future, certainly submit that into the record because we  
9 would certainly consider running some values that  
10 include biomethane and talking about that in our report,  
11 if it's something of interest to a wide variety of  
12 stakeholders. So, that's certainly something we will  
13 consider.

14 All right, so we've reached that point in the  
15 day when everyone is starting to look rather tired, and  
16 we have reached about the midpoint of our agenda for the  
17 day.

18 It's about five minutes after 12:00 and I'm  
19 going to look towards the dais over here whether or not  
20 a return at one o'clock is appropriate.

21 So, we'll break for lunch and we will try and  
22 start at -- yeah, we'll start back after that.

23 Richard, I think, has one last thing to share.

24 MR. MC CANN: Yes. For those of you who are  
25 interested in commenting, when you call back in please

1 sign in so we can identify you. We often have just  
2 numbers here and we can't identify people by their  
3 number. So, thank you.

4 MR. RHYNE: And with that we are out for lunch.  
5 Thank you all very much. We'll see you back in an hour.

6 (Off the record for the lunch break  
7 at 12:07 p.m.)

8 (Reconvene at 1:08 p.m.)

9 MR. RHYNE: All right, so it's a little after  
10 1:00 and I'll ask everyone in the room to find your  
11 seats. We're going to go ahead and get started.

12 So, the second half of the day is dedicated to  
13 dealing with another two major topic areas. The first  
14 is fossil fuel-fired generation and the second is the  
15 estimation of levelized costs and ranges of levelized  
16 costs estimates as developed through the Analytica Cost  
17 Tool.

18 So, our next set of slides is very short and  
19 that's because it's common to all fossil-fired  
20 generation -- all natural gas-fired generation, I should  
21 say, which is in order to estimate the cost of operation  
22 over the lifetime of any of these plants, it's important  
23 to also include the cost of fuel, as that's a major  
24 component of any of these plants.

25 So, we have to use gas price assumptions from

1 somewhere and our best option is to use them from a  
2 source that is publicly vetted and in some ways open to  
3 the public to participate in.

4           And our choice in this case is to use those  
5 generated by the Energy Commission's Natural Gas team.  
6 And that is the mid case, which was presented on  
7 February 19th, at the Energy Commission, for a workshop,  
8 that those estimates are available on our website.

9           And then to generate high and low price values.  
10 Now, we could have used the high and low cases  
11 associated with that. However, as noted at the February  
12 19th workshop, the band that was initially generated,  
13 and those are preliminary prices, the band that was  
14 originally generated is very narrow. In fact, more  
15 narrow than the history suggests we should be looking.

16           And so for the purposes of the model which is  
17 used to create the cost of generation estimates the --  
18 we used a procedure wherein we took the EIA's forecast  
19 out over a number of years and compared it to the actual  
20 gas price trend that was recorded for Henry Hub, and  
21 then calculated the errors, both high and low,  
22 associated with that forecast.

23           And then adjusted those prices to a burner tip  
24 price, which is to say the price that's delivered to the  
25 gas plant is not just a Henry Hub commodity price, but

1 it's actually the price of the commodity, plus the price  
2 to transport and deliver.

3           And so just very quickly, there's an actual  
4 wellhead price in this slide that is the red line, and  
5 then you'll see it numbered by years, the EIA forecast  
6 values up through 2008. And this is a methodology that  
7 was used in the 2009 forecast and is being reconstructed  
8 here.

9           So, as you can see, the actual wellhead price  
10 includes values that are within some band of a number of  
11 these EIA forecasts. We have a number of forecasts that  
12 are higher. Some, as you can see, in the mid to late  
13 1980's, '85, '86 and '87 we have a few that in  
14 retrospect look very accurate, for example 1990, but  
15 that themselves deviated for some period of time from  
16 the actual wellhead price.

17           And then we have a number of wellhead price  
18 forecasts that run well below the actual values, those  
19 from the mid '90s onward.

20           And so what this does is it creates a band and a  
21 probability band around which we can then expand from  
22 any reference case that's taken.

23           And so what we did is we took the reference  
24 case, as provided at the February 19th workshop by the  
25 CEC's Natural Gas team, and applied the high and low

1 price bands that the -- essentially, moving that out to  
2 the 90th percentile high and the 90th percentile low, so  
3 that we could come up with a range.

4           And as you can see, that range actually diverges  
5 over time and that's what you would expect to see with a  
6 real world forecast in terms of the uncertainty and  
7 complexity of the system that actually compounds on  
8 itself over time.

9           And so, our forecast becomes less and less  
10 reliable as you go further and further out into the  
11 future.

12           What this does is it gives us a reasonable range  
13 of high, mid and low natural gas prices which can then  
14 be fed into the cost of generation model to help create  
15 the high, mid and low cases that are run through that  
16 model.

17           And then we would use those through Analytica to  
18 create the bands of uncertainty which you'll see later  
19 on in the day.

20           So, creating this gas price forecast is just one  
21 piece. And as you saw with the renewables, there's a  
22 wide variety of assumptions that are necessary to  
23 calculate these costs.

24           Now, I am going to ask you to think way back to  
25 this morning. We will pull forward a little bit, think

1 of the financial assumptions that were shared this  
2 morning. There were financial assumptions for natural  
3 gas and there were financial assumptions for renewables.  
4 We spent the morning talking about renewables. So, we  
5 have a number of financial assumptions, a set of fuel  
6 price assumptions.

7           And now Richard McCann, from Aspen  
8 Environmental, is going to go ahead and share the  
9 results of our gas-powered plant survey so that you can  
10 understand that methodology and how we came up to  
11 estimate which prices we did. So, I'll turn it over to  
12 Richard.

13           MR. MC CANN: Thank you, Ivin. This is Richard  
14 McCann. Welcome back. Let me find my section.

15           So, this -- in this section we're going to talk  
16 about how we develop the natural gas plant capital and  
17 operating costs.

18           Will Walters of Aspen, who I hope is online  
19 somewhere, down here towards the bottom, yes, is  
20 available to answer questions, as well. He supervised  
21 the admission and collection of the survey data that is  
22 used in doing this analysis, and Will is on the phone.

23           So, what we have done is that we completed a  
24 survey previously, in 2006 that we used in the 2007 IEPR  
25 model. And in that survey we were focused on the new

1 combustion turbine and combined cycle plants that had  
2 been built largely since 1997 and even more so since  
3 2000, that were in existence.

4           The types of plants that were surveyed were CEC  
5 jurisdictional plants, plants that had to go through the  
6 AFC process to get a siting permit. They were both  
7 simple cycle or combustion turbines and combined cycle  
8 plants with the steam turbine configuration. And these  
9 are not cogeneration plants, so these are solely  
10 electricity generation plants.

11           The information that we requested was --  
12 included capital costs. And we've updated those since  
13 the 2006 survey. We relied on the 2006, pre-2006 data  
14 for plants built earlier. And the operating costs for  
15 plants that had been operating for more than one year.

16           Our survey sample had about 47 plants, with  
17 roughly 17,000 megawatts of capacity. There were 29  
18 project owners. Of those, the simple cycle projects  
19 represented -- there were 22 simple cycle projects that  
20 represented about 3,000 megawatts and there were about  
21 25 combined cycle plants, representing about 14,000  
22 megawatts.

23           The ownership breakdown was 30 projects that  
24 were merchant plants, four that were investor owned, and  
25 13 that were municipally owned plants. And you can see

1 in the parentheses the breakdown of technology type.

2 We had various operating cost requests that we  
3 sent out for 19 simple cycle and 24 combined cycle  
4 plants, and we had additional capital cost requests  
5 beyond what we had collected previously for simple cycle  
6 and combined cycle, as well.

7 In our capital cost request we asked for the  
8 total installed cost of the project, the breakdown of  
9 the gas turbine type and model information.

10 The same sort of information for the steam  
11 turbines, where it was applicable, obviously not  
12 applicable to combustion turbine, inlet air treatment  
13 type and the costs associated with that, cooling  
14 equipment type and cost.

15 Water treatment cost and whether it was zero  
16 load discharge.

17 Site footprint and land costs and then the total  
18 construction costs with site prep, linear utilities'  
19 costs, licensing and permitting costs, and various air  
20 pollution control and offset costs were required.

21 Here's a sample of the survey form that we asked  
22 the operators to fill out. They could also request that  
23 their data be maintained as confidential, and I'll talk  
24 about that in a second, so they could check off various  
25 components that were to be maintained as being

1 confidential. And you can see how we identified the  
2 information that was sent out. We did this both by e-  
3 mail and then with phone call follow up.

4 In our operating cost requests we looked at  
5 annual costs, again, over the time period from 2006 to  
6 2011, operating hours, with start and stop hours, and  
7 the number of starts, duct burner fuel use where  
8 applicable, their annualized gas price, water  
9 consumptions and costs per acre foot, staffing and  
10 personnel costs, ongoing costs of various miscellaneous  
11 items, maintenance costs, and then their definition of  
12 fixed versus variable costs.

13 And again, you can see the operating cost survey  
14 form that we submitted, quite similar again to what we  
15 did in 2006. And, again, they could also request that  
16 their information be held confidential.

17 We got a really high survey response rate given  
18 that these were not -- the answers were not compelled  
19 for the owners of these projects. We got an 85 percent  
20 response rate. We got 81 percent of the project owners.  
21 So that what we had is the larger owners were more  
22 likely to respond.

23 We got 90 percent response rate from all  
24 merchant projects, 100 percent from investor owned, and  
25 69 percent from muni projects.

1           For simple cycled combustion turbines we got a  
2 91 percent response rate. For combined cycle projects  
3 it was 80 percent.

4           For capital cost estimates we got a 75 percent  
5 response rate for simple cycled and 83 percent for  
6 combined cycle.

7           And for operating costs we got higher response  
8 rates, 89 percent for simple cycle and 79 percent for  
9 combined cycle.

10           And this compares to the 2007 response rate  
11 where we got 100 percent, but that was basically in 2007  
12 there was a mechanism for us to be able to compel a  
13 response from these individual projects.

14           So then we brought in the data, collected it,  
15 and compiled it. We wanted to make sure that the data  
16 that we developed was adequate for cost of generation  
17 purposes. We didn't find any major flaws in the data  
18 that we collected.

19           Even though there were some minor data problems,  
20 we found -- we didn't find that there were significant  
21 issues. There appeared to be some anomalies in the duct  
22 firing fuel use reporting, but overall we found that the  
23 data was adequate for our model use.

24           So, to develop estimates for heat rates and  
25 capacity factors we were able to rely on publicly

1 available data in the QFER, which is the Quarterly Fuel  
2 and Energy Report data that the Energy Commission  
3 maintains on individual power plants.

4           And so, we derived weighted averages for the  
5 heat rates and capacity factors based on 2002 to 2011  
6 data.

7           Some of this data, if you see the thermal  
8 efficiency of gas-fired generation reports that the  
9 staff issues, there's some minor differences between  
10 what we have estimated in the model and what they have.  
11 The two major reasons for those differences are that we  
12 dropped partial first-year operation in our analysis  
13 because we were looking for full year estimates. And we  
14 also used planned capacities for the projects, rather  
15 than the actual capacities reported by the projects in  
16 large part because we are doing a planning exercise so,  
17 if anything, we would be using estimates that correlated  
18 with the planned capacity amounts that are being  
19 reported by developers.

20           From the QFER data you can see the heat rates  
21 that we derived by different technologies for the low,  
22 mid and high cost cases.

23           For the combustion turbines the heat rates  
24 ranged from 9,980 BTUs per kilowatt hours to 11,890.  
25 The rationale behind the bounding cases of low and high

1 is that we picked the 10th and 90th percentile points in  
2 the distribution from the QFER data.

3           You can see the ranges for the combined cycle  
4 plants as well, ranging from 7,030 to 7,480 BTUs per  
5 kilowatt hour. Slightly lower heat rates for the H  
6 Frame efficient, highly efficient combined cycle plants.

7           And you can see, similarly, for the advanced  
8 technology combustion turbines that we had a drop in the  
9 comparable heat rate.

10           For the capacity factors we showed a range from  
11 3 to 7 percent for the older technology, LM-6000 CTs and  
12 a range of 4 to 11 percent for the advanced CT  
13 technology.

14           For the combined cycle plants we saw, actually,  
15 a much bigger range than we had seen previously in the  
16 2009 data, when we were looking at it. It was ranging  
17 from 40 to 71 percent for the typical Frame F combined  
18 cycle plant. A bit higher for the H Frame technologies,  
19 ranging from 55 to 90 percent and this reflects a wider  
20 range of operating environments that these power plants  
21 are running in these days.

22           One notable thing, also, the model has different  
23 capacity factors for the combustion turbines, depending  
24 on ownership.

25           An interesting finding is that for the investor-

1 owned utilities they're combustion turbines are actually  
2 running around one percent on the capacity factor,  
3 whereas the publicly-owned combustion turbines are  
4 actually running at about seven and a half percent  
5 capacity factor. So, there's an operating -- that's an  
6 example about how the operating environment apparently  
7 changes the operational profile of a combustion turbine  
8 quite a bit.

9           We have a summary of our survey. These are  
10 averages that we derived from the power plant survey.  
11 The instant cost numbers include some permitting costs  
12 that we calculated externally, so that they don't come  
13 directly from the survey.

14           You can see the ranges of these costs. The  
15 combustion turbine costs are higher than they are for  
16 the combined cycle plants because what we found in  
17 California is that aero-derivative combustion turbines  
18 are the dominant type of technology and that these are  
19 more expensive than the cost-per-kilowatt for combined  
20 cycle plants.

21           This is different than, perhaps, other places in  
22 the country where they have Frame F CTs, instead.

23           We also derived fixed costs and variable costs  
24 for these power plants based on the data that we  
25 collected.

1           And this particular table shows the capacity  
2 factor for the combustion turbine for the publicly-owned  
3 utility scenario.

4           There's the heat rate estimates that we derived.  
5 We also had degradation rates for the capacity and heat  
6 rate that, actually, we derived from 2009 and used those  
7 values again. And the CO2 emission factors per megawatt  
8 hour are shown on the far right.

9           These are the high-cost cases, the high cost in  
10 these cases for operating parameters were either chosen  
11 as the 10th and 90th percentile or the maximum/minimum  
12 if the percentiles were outside the bounds of the  
13 surveys that we saw. So, we were bounding, basically,  
14 within what we got from the survey.

15           And then you can see the low-cost cases, as  
16 well, for these various technologies as compared to the  
17 individual technologies.

18           You can see that there's a larger range around  
19 the combustion turbines than there is around the  
20 combined cycle plants on this.

21           And with that we conclude.

22           The online question was?

23           MR. RHYNE: Repeat when the survey was  
24 conducted.

25           MR. MC CANN: The survey was conducted last

1 fall, so we began this survey in about September -- or  
2 August or September and then collected the data over the  
3 fall, compiled it in January.

4 MR. RHYNE: So, are there any questions or  
5 comments for myself or Dr. McCann regarding fossil fuel  
6 generation? Yes?

7 MR. PIETRUSZKIEWICZ: This is Jon  
8 Pietruszkiewicz of Black and Veatch, again.

9 The question I'd like to ask is about the gas  
10 turbines versus the combined cycles. I think it's clear  
11 that the aircraft derivatives are more expensive than  
12 the industrial frames, but the idea that they're more  
13 expensive than the combined cycles is new to me and the  
14 fact that they've doubled -- the average gas turbine  
15 price has essentially doubled in the last couple of  
16 years, according to this data.

17 So, I'd just like to have a little more  
18 elaboration on that.

19 MR. MC CANN: When we first did this study in  
20 2006 we were somewhat surprised by those results. And  
21 then they've continued to show up in our survey. When  
22 we look at the survey responses the numbers haven't  
23 really moved much in those relative ratios between those  
24 projects, they've remained the same in California.

25 Maybe it's different than the rest of the

1 country, but in California the combustion turbines are  
2 costing more per kilowatt than the combined cycle  
3 plants. It's a surprising result. I mean, people have  
4 taken issue with that. But as the best we can tell,  
5 it's because of the dominance of the aero-derivatives in  
6 this State.

7 MR. MARCUS: Hi, I'm Bill Marcus. I'm with JBS  
8 Energy, representing TURN this afternoon.

9 And I want to point out that the numbers that  
10 you are putting together here are -- end up being used  
11 in unexpected places and, therefore, need considerable  
12 documentation and vetting. In particular, the PUC has  
13 been using them for some of the utilities for marginal  
14 cost, and revenue allocation, for the calculation of the  
15 cost effectiveness of demand response, and those types  
16 of things.

17 So, when I'm sitting here looking at combustion  
18 turbines are more expensive than combined cycles, I have  
19 to ask the question what is the real cost of capacity,  
20 being the least cost of reliability in the State of  
21 California.

22 And mechanically plugging some numbers in at the  
23 PUC may well get you the wrong answer.

24 The other things that I think need to be  
25 documented more clearly, you know, in terms of use by

1 the PUC and in other venues, are some of the costs  
2 related to operations and maintenance, insurance. Like,  
3 I've got to say, the insurance numbers people have used  
4 for generation have been extremely high by comparison to  
5 the utilities and in the past.

6 So, I would just encourage everybody to, you  
7 know, sharpen their pencils, get some documentation  
8 together, be very careful because, you know, maybe some  
9 other people are putting more weight on these numbers  
10 than perhaps the Energy Commission, itself, is.

11 And with that I'll -- I'll probably make a few  
12 more written comments on the 21st. Thank you.

13 MR. RHYNE: Just to that point, we had some  
14 choices to make with regard to how we gathered the data.  
15 But we certainly are well aware of the fact that these  
16 numbers are used and in sometimes unexpected ways. So,  
17 we'll certainly take to heart the admonition to keep the  
18 pencil sharp and make sure that this is well documented,  
19 as well documented as some of the confidentiality  
20 requests would allow us to do so.

21 MR. HATTON: Hello, Curt Hatton, PG&E. I had a  
22 couple of questions, the first one being on  
23 interpretation.

24 So, when I see the category labeled "generation  
25 turbine 49.9 megawatts" in your discussion you talked

1 about that a lot of that may have been driven -- the  
2 cost have been driven by the fact that a lot of them  
3 were aero-derivatives.

4           Was the actual cost, though, based upon a  
5 combination of some were aero-derivatives and some were  
6 not, or is this meant to be just indicative of the cost  
7 of an aero-derivative?

8           MR. MC CANN: Virtually, every CT that's been  
9 built in California is aero-derivative. So, the  
10 survey -- I'm not actually even sure there is a non-  
11 aero-derivative CT that has been built in California,  
12 because we never found a frame out, so that's really the  
13 basis for these cost estimates.

14           And then what we have is actually a scale  
15 economy. We calculated the scale economy moving from 49  
16 to 100 megawatts in that analysis.

17           MR. HATTON: My other question was, as far as  
18 the survey it's my understanding that they were -- a lot  
19 of the plants were built in different years. What  
20 methodology did you use to move the cost from one year  
21 to another? For example, you know, how much inflation  
22 there was, or if it was in a time when perhaps turbines  
23 were very expensive, or very inexpensive. Did you take  
24 into account those variables?

25           MR. MC CANN: We didn't adjust for the different

1 turbine cost estimates. We did use the GDP deflator to  
2 bring the costs to a common level, the construction cost  
3 numbers.

4 We don't have a good cost index for the -- for  
5 example, the individual components of the various power  
6 plants.

7 So, I believe, I have to look at which GDP  
8 deflator we used for that.

9 MR. HATTON: The other question I had, for  
10 example on combined cycle, they can be dry cooled or wet  
11 cooled. Did you modify or how would interpret, when I  
12 see combined cycle 2CTs, is that a dry-cooled facility  
13 or is it a wet-cooled facility? And when you came up  
14 with your average cost did you modify anything for that?

15 MR. MC CANN: We looked at the cost differences  
16 for the cooling technologies and we found that there  
17 really wasn't a statistical difference between the cost  
18 of the plants based on the cooling technology that was  
19 used. It was -- in part, that's why we have the high  
20 and low bounds.

21 But the fact is that there wasn't really any one  
22 factor driving the plants towards the high or low bounds  
23 that we could find in the data that we had.

24 MR. HATTON: So then, I guess from your answer  
25 there, you did not make a specific -- any changes based

1 upon whether a plant was or was without dry cooled --

2 MR. MC CANN: Right.

3 MR. HATTON: -- but you looked at the ranges and  
4 you thought that the high and low ranges that you came  
5 up with captured those differences?

6 MR. MC CANN: Yes, it did. And as I said, we  
7 couldn't put our thumb down on what that cost difference  
8 was in the data that we had. When we dug, we could not  
9 find a statistical validity for their difference.

10 MR. HATTON: The other question I had was on the  
11 new frame, the H combined cycle you had a large range of  
12 capacity factors and I was wondering what sort of drove  
13 those because it's my understanding there's not a lot of  
14 those actually in operation so --

15 MR. MC CANN: No, and that's actually the range  
16 that came from the operations of that plant over the  
17 time that it's been operating, it's had that kind of  
18 range from year to year.

19 MR. HATTON: Okay, thank you.

20 MR. RHYNE: We had an online question about  
21 which of these plants in the survey fall under baseload  
22 generation versus peaking generation?

23 And to the extent that those labels are valid  
24 anymore, we could say broadly that most of the combined  
25 cycles operated largely as closer to baseload, although

1 many of them are beginning to slip down into something  
2 like load tracking rather than pure baseload or pure  
3 peaking. And then most of the simple cycles, the  
4 combustion turbines operating in peaking type roles  
5 although, again, it's not entirely valid to lump them  
6 into a single category in that regard simply because the  
7 choices for operation, as Richard mentioned, do vary by  
8 ownership type.

9           And so, for example, we see that the publicly-  
10 owned utilities seem to be operating their combustion  
11 turbines for a larger percentage of the time than the  
12 investor-owned utilities. And that's one of the factors  
13 involved.

14           So, hopefully, that addresses the question.

15           So, we have another online question about how  
16 certain elements of the survey can be found?

17           The surveys that are not labeled as confidential  
18 are available under the docket as IEPR -- I believe it's  
19 1C that the docket number that these -- so, it's the  
20 2012 IEPR update docket, 12-IEP-1C. You can visit our  
21 website and the surveys that were collected, that are  
22 publicly available are collected there.

23           So, if you're interested in taking a look at  
24 that source data, it is available.

25           Those that requested confidentiality and were

1 granted are not available there and will remain  
2 confidential.

3 Are there any other questions or comments here  
4 in the room?

5 MR. MARCUS: Very quickly on the combined cycle  
6 issues. One of the major concerns of the Energy  
7 Commission is clearly what is it going to cost to get  
8 flexibility for renewable integration, meeting RAMP, all  
9 of these types of things.

10 And I'm wondering whether this project has  
11 investigated that cost both for newly constructed  
12 combined cycles and for items that could be retrofit  
13 onto existing combined cycles to improve their  
14 flexibility, such as auxiliary boilers, changes to  
15 reduce minimum capacity, those types of things.

16 MR. RHYNE: That's an excellent question. It  
17 is, unfortunately, a bit outside of the scope of this  
18 particular project to attempt to do that particular  
19 investigation.

20 One of the things that we have seen that is  
21 indicative of, I think, the need perhaps for more  
22 analysis along those lines is along the lines of what  
23 Dr. McCann was saying in terms of we see a larger  
24 operating, a wider operating range in terms of capacity  
25 factors for these combined cycles than we have

1 previously.

2           And we're also seeing, I think, a higher number  
3 of start and stops, if I recall correctly from the data.  
4 I would have to go back and look at that again.

5           But both of those seem to indicate that  
6 flexibility is becoming more highly valued. It's  
7 showing up in the operational profile. And whether or  
8 not there are cost-effective options for kind of doing  
9 better at getting that built into the generation  
10 infrastructure is, as I said, a little bit outside the  
11 bounds of this particular project.

12           Okay, any more questions in the room or online?

13           No. And then with that, I will shift from  
14 talking about all of these component costs and I'll  
15 emphasize, again, that these component costs are  
16 available as a handout here. I believe we might have  
17 used up the last ones here in the room, but they're also  
18 available online.

19           So, most of these tables and many, many more  
20 tables, along with many more graphs being explicit about  
21 the values that go into this are available as part of  
22 the documentation for this workshop.

23           But we're going to shift, now, to talking about  
24 levelized cost, how that was calculated, and one of the  
25 tools that was used to do so in conjunction with the

1 actual levelized cost model.

2           We have Dr. Max Henrion with us today, who under  
3 contracted helped put together a tool using the  
4 Analytica software package, that allows us to look at  
5 the results from a levelized cost model in a more  
6 probabilistic and, we think, more defensible and robust  
7 way.

8           So, I'll ask Dr. Henrion to join me here at the  
9 podium and we can turn the microphone over to him.

10           MR. HENRION: Thanks so much, Ivin. I  
11 appreciate the chance to present this today.

12           This is more in the nature of describing the  
13 tool and then Ivin will be showing some of the results  
14 using that, after this.

15           So, do I click this to make it go forward?

16           Okay, so ACAT, which is kind of a hyper acronym,  
17 Analytica COG Analysis Tool, is essentially a way to  
18 take this cost of generation spreadsheet and do a wide  
19 arrange of sensitivity analysis and also uncertainty  
20 analysis on Monte Carlo that is easy to do within Excel  
21 by itself.

22           And some of you may be very familiar with range  
23 sensitivity analysis and Monte Carlo, others not so  
24 much, so I'll kind of give you a brief introduction to  
25 what it's up to, first, the range sensitivity and then

1 the Monte Carlo.

2 So, as we've seen, there's been a huge amount of  
3 effort to estimate low, mid and high values for each of  
4 the parameters, both financial parameters, and technical  
5 parameters, cost parameters for each of the  
6 technologies.

7 And so one of the questions is, you know, how  
8 much do each of these parameters, how much difference do  
9 they make to the results?

10 You know, which is the source of uncertainty  
11 that we should be worrying about the most?

12 And so we do a range sensitivity analysis to  
13 explore that.

14 There's, of course, as we've also seen,  
15 uncertainty in the natural gas prices. Here are the  
16 low, mid and high values that Mr. Rhyne already  
17 presented, I think.

18 And so, range sensitivity produces this graph,  
19 sometimes called a tornado graph for reasons that might  
20 be obvious. So, down the left of the graph we list the  
21 various variables that affect the -- where we're looking  
22 at their effect on the levelized cost of energy.

23 And in this case, this example is a 100-  
24 megawatt, single access PV plant. And, actually, we're  
25 looking at what the predicted costs are for 2020.

1           And we're saying what if we take the overnight  
2 capital cost as the one at the top, and vary it from its  
3 low value to its high value, keeping all of the other  
4 parameters at mid value, so that's what range  
5 sensitivity is doing.

6           And then we're saying as we do that variation we  
7 get a bar. You know, red going down to the low value,  
8 blue going up to the high value, and then we vary the  
9 variables by the width of that bar, the width of that  
10 sensitivity. And that's what makes it look like a  
11 tornado somewhat.

12           And we can see right away, probably not a big  
13 surprise, that the overnight capital cost is by far the  
14 largest contributor of uncertainty for a PV plant,  
15 followed by capacity factor, fixed plant losses.

16           And at the very bottom, no big surprise, fuel  
17 price. Well, there isn't any fuel price.

18           Here's a similar slide, a range sensitivity  
19 plot, or tornado chart for a 200-megawatt natural gas  
20 turbine, again in 2020.

21           Here we can see, reflecting what Dr. McCann was  
22 just mentioning, the uncertainty about the capacity  
23 factor. It turns out that this the largest contributor  
24 to uncertainty about the levelized cost of electricity  
25 for the gas turbine, followed by the capital cost.

1           So, these kinds of charts are just a way to get  
2 insight into which of these uncertainties really matter  
3 and how much relative to the other ones.

4           So, this is one way to think about the  
5 uncertainty and this is just a user interface of this  
6 ACAT tool. I'm not going to say too much about it, just  
7 to say that it works with a spreadsheet.

8           The Analytica software that implements this is  
9 sometimes tagged beyond the spreadsheet, but this is  
10 just to show that it can play nicely with Excel if it  
11 needs to. And in this case the Analytica tool is  
12 essentially running the spreadsheet, loading in numbers  
13 for some of the key uncertain parameters, you know, low,  
14 high or random, as we all see, generating the results.  
15 And then it can also put the results back into a  
16 spreadsheet.

17           So, Monte Carlo simulation is a way to represent  
18 the uncertainty probabilistically in each of these  
19 parameters. And in this version there's a couple of  
20 simple options.

21           So, for each, low, medium and high value, the  
22 yellow, blue and red on these charts, we can fit either  
23 a uniform distribution or a triangular distribution.

24           The uniform is set -- both of them are set so  
25 that they treat the low and high as a 10 percentile and

1 a 90 percentile. So, there's a 10 percent chance that  
2 the actual value will be less than the low value and a  
3 10 percent that it will be larger than the high value,  
4 which is why I was very happy that the -- when I asked  
5 the question earlier on about what the low and high for  
6 the PV and the CSP were interpreted and he suggested  
7 that 10 and 90 is about right.

8 Now, we hadn't rehearsed that, by the way.

9 (Laughter)

10 MR. HENRION: So, or we can fit a triangular  
11 distribution, in which case we're taking the mid value  
12 to be the mode or the peak of that triangle. And just  
13 to make an important point here, the mode is not  
14 necessarily equal to the median and you'll see later why  
15 that might be significant.

16 And so we sample randomly from each of these  
17 distributions for each of the uncertainty quantities,  
18 use COG -- for each of these samples, load these sample  
19 values into COG and get the corresponding LCOE, and  
20 repeat that, in this case I think 1,000 times, to build  
21 up a probability distribution over the LCOE.

22 And just to say, you know, there's different  
23 ways to visualize the uncertainty. The probability  
24 density functions are perhaps most familiar.

25 And underlying that, as I explained, the Monte

1 Carlo is generating a thousand sample values and we're  
2 just showing a hundred here. And we're estimating the  
3 probability density function from those thousand  
4 samples.

5 Or we can look at a cumulative probability  
6 distribution curve, saying what's the probability that  
7 the real value is less than X.

8 Or we can use these probability bands, sometimes  
9 called two key box plots, or college scarves, because of  
10 the light and dark blue.

11 I got into an argument with a friend of mine who  
12 went to Oxford, and I went to Cambridge. Oxford and  
13 Cambridge have light and dark blue, so that's the origin  
14 of that name.

15 Anyway, so the point is that actually, I think,  
16 although that's perhaps not such a familiar view, in  
17 many ways that's, perhaps, an easier one to  
18 understanding when you're combining -- when you're  
19 comparing multiple distributions.

20 So, here's an example of changes in levelized  
21 costs looking at the density function. The red is a  
22 combined cycle, 800-megawatt, and the blue is solar PV.

23 And here's looking at those same distributions  
24 as box plots or scarf plots.

25 And the full range goes from 1 to 99 percent.

1 The kind of light blue goes from 10 to 90, and the dark  
2 blue is 25 to 75 percent.

3 So, this is apparently telling us something a  
4 bit interesting, which is that it looks like the costs  
5 might increase between 2012 and 2020 for the gas,  
6 because of high gas prices, and this is actually  
7 including the RTC, so the expiring RTC explains the PV  
8 change.

9 But again, we aren't certain about that. If you  
10 look at the ranges of the distributions, it's also  
11 possible it could be a reduction.

12 So, I will now hand over to Mr. Rhyne to  
13 actually show some more of the results from this.

14 MR. RHYNE: Thank you, Dr. Henrion.

15 Our next piece here is to talk about the actual  
16 levelized cost estimates and ranges as they were  
17 generated through a combination of the cost of  
18 generation model, which uses the component cost inputs  
19 as we've talked through most of the morning and part of  
20 this afternoon on, and the probabilistic approach as  
21 described by Dr. Henrion.

22 And I think it's -- before I show these, it's  
23 good once again to emphasize that these numbers should  
24 be used with great care. First of all, because they are  
25 to be taken as draft and preliminary in the sense that

1 they will be revised based on input from this workshop  
2 and other stakeholders, but also because it can be very  
3 tricky to estimate the correct value of cost appropriate  
4 to the use you are seeking.

5           And I would encourage anyone, who wants to use a  
6 component of this, or the levelized cost values,  
7 themselves, to either contact someone who understands  
8 these values or to reach out to someone, either here at  
9 the Energy Commission or the PUC, someone who really  
10 understands levelized costs and how they are used.

11           So, the idea that there is no one cost  
12 associated with any of these technologies or any of  
13 these projects leads us naturally to understand what is  
14 the reasonable range of cost.

15           I can build two identical gas plants in  
16 different parts of the State, under different ownership  
17 criteria, perhaps even at just different times of the  
18 year and they will cost something very different, and  
19 it's important to understand what is that reasonable  
20 range.

21           And so our previous model, the one that was  
22 released in 2009, introduced high and low values, but  
23 they applied them all simultaneously, such that we ended  
24 up with a very wide range of values but we had no way of  
25 determining which -- how broad that range was actually

1 plausible.

2           We ended up looking at subsequent efforts where  
3 we took only one, perhaps the most important value,  
4 meaning the one that was the largest driver of levelized  
5 cost, and varying only that one to create a more narrow  
6 band.

7           And this present effort, obviously, uses the  
8 probabilistic approach as described in Analytica.

9           So, this table, and I apologize, we're not going  
10 to spend a whole lot of time on it, we're going to show  
11 you what these are side by side.

12           So, we calculated highs and lows for the  
13 simultaneous, everything to the high and everything to  
14 the low, and then only varying the most important.

15           And what we came out with was a range, and I'm  
16 not sure if you can see this, but the mid cost value was  
17 represented here in red, and that range is represented  
18 in the light blue.

19           And so what we end up with is, as you can see on  
20 the left-hand graph, the range, if everything is pushed  
21 to its highest high and its lowest low, is quite broad  
22 for all of these technologies as they're laid out here.

23           But if we vary only the one that is assumed to  
24 be the largest driver of levelized cost, it narrows the  
25 band significantly.

1           Now, that is something of an arbitrary choice,  
2 however. If we vary only one, is it also possible  
3 that -- are there interactions with other cost  
4 variables? How do we know that that's, in fact, the  
5 right approach?

6           Well, the short answer is that we don't and  
7 which is why we reached out for expert help in this  
8 regard.

9           And so we did this again, and this time we ran  
10 that analysis using Analytica. And this is a comparison  
11 of our single value high and low versus the  
12 probabilistic range of values. And I'll show you what  
13 those -- and, actually, Max showed some of them in terms  
14 of the box plot there. You can see them all here and it  
15 was very similar.

16           And this is important to understand because with  
17 regard to costs it is often only one or two factors that  
18 swamp everything else.

19           And so as we run through and use the mode and  
20 the triangular distribution for most of the factors that  
21 we showed you, we end up with a range of values that are  
22 the 10th and 90th percentile.

23           Now, I apologize, this is a little bit difficult  
24 to read. They are presented online and you can look a  
25 little more closely at this.

1           But, really, it helps us understand why, or I  
2 should say how big a band are we really looking at here?

3           And so in using that we're able to have some  
4 degree of confidence. It's roughly 90 percent certain  
5 that a combined cycle, or a CT, or utility-scale solar  
6 PV project is going to fall somewhere in that band  
7 given -- given that you accept that our initial cost  
8 input values are, themselves, accurate and that our  
9 process for developing probabilistic approach is also  
10 the correct approach. Both of which, by the way, we are  
11 wide open to stakeholder feedback if you believe we've  
12 got those values or this approach incorrect.

13           It's important, we've done -- I believe our team  
14 has done a great deal of good work in terms of coming up  
15 with that, but we are a limited number of minds  
16 chiseling away at a rather complex problem.

17           And so we believe that the results end up  
18 looking better and more realistic when all of those of  
19 you who are participating today, both in person and  
20 online, participate as well.

21           And so this table takes a look at how the  
22 Analytica tool varies the -- when we run this, we come  
23 up with a value that is not necessarily identical. The  
24 mid value, if we take --

25           I'm sorry, let me back up a little bit. Our

1 traditional approach is to take all of the values that  
2 we have come up with, set them all at the mid case and  
3 call that the reference, that's the middle.

4 Analytica, by using the probability distribution  
5 approach, allows us to begin to see whether or not that  
6 was in fact the correct way. And in some cases we end  
7 up with some numbers that are very close to what we  
8 would have come up with in the mid, but in other cases  
9 we get some divergences.

10 And this is -- this table we're going to show  
11 you in this format here.

12 So, what we did is we took and ran the cost of  
13 generation model at the mid case, and then we took the  
14 median value, derived from the Analytica tool, and  
15 compared the tool to see just how large the levelized  
16 cost difference is.

17 And in some cases you can see that the COG value  
18 was higher and in some cases the Analytica tool showed a  
19 higher median value. That has to do with the fact that  
20 the mode of a distribution, meaning the most frequent  
21 value, is not necessarily the same as what we would  
22 think of as the median for any one of those cost  
23 factors.

24 So, once we run those altogether and we run them  
25 upwards of 2,000 times, and we allow all of those

1 different factors to vary along the probability  
2 distributions that we showed you, we end up with median  
3 values out of Analytic that vary, to some extent, from  
4 the middle case values of the cost of generation model.

5           And what we end up with here is a set of  
6 levelized costs and the actual -- the full table of  
7 levelized costs for mid case, and this is for 2013, is  
8 again on this slide here and we would ask everyone to  
9 take a look at it.

10           But, really, it's important to say focusing on  
11 levelized cost is beginning to look at the horse in the  
12 wrong direction. We would ask you to look more closely  
13 at the cost components, the inputs associated with each  
14 of these individual technologies where your specialty,  
15 where your expertise, where your particular interest  
16 lies and help us get that right.

17           If you have an understanding of probabilistic  
18 approaches, take a look at how we did that, as well.

19           I think somebody earlier talked about  
20 documentation. We absolutely believe in documentation.  
21 We also believe in feedback. Those things will help us  
22 get this better.

23           And once we get those corrected, the levelized  
24 cost will be whatever the levelized cost is because that  
25 calculation is standard. It's not a difficult

1 calculation to make once you have all of the pieces in  
2 place. It's about getting those pieces right.

3 And so at the end of the day if the values of  
4 the cost of generation mid cases vary greatly from the  
5 Analytica case that's fine, we think that's an  
6 appropriate value once we get all of the input pieces  
7 correct.

8 So with that, we come to the close of the  
9 section focused on levelized cost and the Analytica  
10 tool.

11 Before we move on to closing this out and  
12 opening it up to broader comment, I'm going to ask if  
13 there are any questions for myself, for Dr. McCann, or  
14 for Max Henrion about the levelized cost estimates or  
15 the probabilistic approach.

16 MR. MARCUS: Can you just briefly describe how  
17 you set the discount rate for purposes of calculating  
18 the levelized cost of energy?

19 MR. MC CANN: So, the discount rate that's in  
20 there from the developer or owner's perspective, so we  
21 used the weighted cost of capital based on the after-tax  
22 rate for the combination of equity and debt in the  
23 model.

24 MR. RHYNE: Okay, any other questions here in  
25 the room, or comments?

1 MR. TAYLOR: This is a question about the LCOE.

2 MR. RHYNE: I'm sorry, could you state your name  
3 just quickly for the record?

4 MR. TAYLOR: I am George Taylor.

5 This is a question about the LCOE calculation.  
6 When you're doing that for a source, such as wind, that  
7 requires another primary source to be available to  
8 balance it, do you take into account that by introducing  
9 that variable source you have reduced the total average  
10 output per year of the primary sources and, therefore,  
11 you have reduced their ability to recover capital?

12 Because what one could argue is that if you  
13 wanted to be able to take a weighted average of the  
14 costs on your last slide, when you put up those LCOEs,  
15 if you were to take those columns and attempt to do a  
16 weighted average of what it would cost to construct a  
17 system with a certain generation mix, according to the  
18 calculations I've done, if you don't take into account  
19 the fact that the variable sources take away  
20 operating -- not operating hours, but the average level  
21 of output for the dispatchable sources, then when you  
22 add those up you're not able to recover all the capital  
23 and so, therefore, you underestimate the weighted  
24 average cost of all the sources when they're mixed  
25 together.

1 Does the question make sense?

2 MR. RHYNE: It does make sense. The short  
3 answer is each of these are calculated as though they  
4 are the only project, rather than a full mix.

5 We don't attempt to do that and that actually  
6 gets, to some extent, to the system question raised --  
7 the system cost, sorry, question raised by Mr. Kubassek  
8 from SCE, which is to say that there are other  
9 intricacies involved when you attempt to mix these  
10 together into a larger picture.

11 MR. TAYLOR: Right.

12 MR. RHYNE: And I don't necessarily disagree at  
13 all with what you're saying with regard to having to be  
14 very careful about adjusting for the changes in capital  
15 recovery based on the lower capacity factors.

16 It's difficult, however, at this point to  
17 ascribe a change in capacity factor to any one solar or  
18 other renewable project, simply because it's a drop in  
19 the larger California-wide bucket, if you understand  
20 what I'm saying.

21 So, this project, I think as we go forward, in  
22 the next iteration, would be very interested in hearing  
23 more from stakeholders, like you, on how we might  
24 appropriately capture more of those broader system  
25 effects and the costs associated with them.

1           MR. TAYLOR: Okay, let me follow up with you  
2 afterwards. That would be fine.

3           MR. RHYNE: Good.

4           MR. TAYLOR: But just to say one comment about  
5 that, I don't think the mathematical case that I'm  
6 pointing to here actually depends on the capacity factor  
7 of any of the variable technologies. It actually just  
8 depends on how many megawatt hours of generation have  
9 been replaced from the primary sources.

10           Because for each one of those that's replaced  
11 that is a capital recovery, you know, megawatt hour that  
12 cannot be actualized by the original source. So, I  
13 think it's independent of the capacity factor.

14           I think it occurs any time there's a variable  
15 source which must be paired with a primary dispatchable  
16 source but, yet, it takes away the operating, the  
17 average operating output of that source, so that was the  
18 question.

19           MR. RHYNE: I would hesitate to jump  
20 wholeheartedly into that only because it's also  
21 dependent to some degree on the change in demand over  
22 time.

23           And so as demand grows there is a need to meet  
24 that new demand, so it's not a full-fledged replacement  
25 if demand is also growing.

1           So, it's the rate at which renewables come  
2 online and you have to net out the amount that would  
3 have been necessary to meet new demand.

4           And so there is -- it actually does become a  
5 matter of capacity factor once you account for that, as  
6 well.

7           And we can certainly have more of this  
8 conversation at another time. And this is actually  
9 exactly the kind of technical conversation that we  
10 absolutely want to encourage more of.

11           MR. TAYLOR: Okay, thank you.

12           MR. RHYNE: We have an online question.  
13 Apparently, I wasn't very clear in that the use of  
14 distributions in the Analytica COG Analysis Tool we use  
15 the triangular distributions, rather than the uniform  
16 distributions for the variables.

17           And I don't recall, I don't think we used the  
18 uniform distribution for anything in particular.  
19 Although, it looks like Dr. Henrion's nodding his head  
20 in approval, so I didn't get that one wrong.

21           So, yes, so that's what we did.

22           Are there any other questions with regard to the  
23 levelized cost here in the room, or online?

24           All right, so seeing none of those, we'll move  
25 on to closing.

1           Our next steps here -- actually, I'm sorry, I'm  
2 going to pause there before we go into this.

3           So, we have built into the schedule, now, kind  
4 of an open period. We've asked along the way for  
5 questions and comments. I know that we have at least  
6 one person who has some broad comments to share, so I'm  
7 going to invite Ms. Chase Kappel to come to the podium,  
8 please, and share her comments.

9           MS. KAPPEL: Hi, my name is Chase Kappel. I'm  
10 here today on behalf of Pathfinder Renewable Wind Energy  
11 and Zephyr Power Transmission.

12           Pathfinder is developing 3,000 megawatts of wind  
13 generation and associated mitigation land in Wyoming.  
14 and Zephyr is developing a transmission project that  
15 will enable the high-value, Wyoming wind generation to  
16 be delivered to California.

17           I realize today is very focused on in-state  
18 sources, and the cost components, and cost estimates for  
19 those sources.

20           But in general we want to make the comment now,  
21 kind of early in this IEPR process, that we would like  
22 to see this -- we'd like to see IEPR also expand its  
23 consideration to projects that deliver to California and  
24 are not simply in California because there are renewable  
25 projects outside of California that are capable of

1 providing needed diversity among the renewable projects  
2 at competitive prices.

3 In particular, wind generation from Wyoming is a  
4 cost-effective option for California, even when taking  
5 into account the costs of long-distance transmission.

6 Wyoming wind generation, in particular, has a  
7 comparatively high capacity factor for wind of 49  
8 percent, which looking at some of the in-state capacity  
9 factors is very high.

10 And integration of Wyoming wind generation  
11 provides geographic diversity to the intermittent  
12 renewable resources in-state. And by that we mean that  
13 the Wyoming wind substantially increases the reliability  
14 of California's wind portfolio.

15 In other words, on high heat days California may  
16 have lower in-state wind generation, but Wyoming would  
17 not.

18 And also, we would like to introduce into this  
19 docket a couple studies that further discuss the  
20 contributions of the out-of-state wind -- of the out-of-  
21 state wind resources.

22 The first of these is "Wind Diversity  
23 Enhancement of Wyoming and California Wind Energy  
24 Projects."

25 This is a University of Wyoming study that was

1 done by their Wind Energy Research Center. And this  
2 report focuses on the importance of diversity in wind  
3 resources and specifically considers the benefits of  
4 combining Wyoming and California wind resources.

5 And then the other report is a WECC report, it's  
6 the 10-year Regional Transmission Plan. This report is  
7 specifically intended to assist decision makers in  
8 considering the costs of out-of-state resources, and  
9 considering where to build new transmission.

10 And among other conclusions, this plan concludes  
11 that there is a total cost saving in using long-distance  
12 transmission to access remote renewable resources in  
13 comparison to just a local renewable generation  
14 portfolio.

15 So, those are my brief comments. And I'm not  
16 sure how I could introduce these into the docket. If  
17 you would like simply paper copies, or if I could e-mail  
18 you, or if someone on the staff links our electronic  
19 versions of these reports.

20 MR. RHYNE: So, any docket -- anything you'd  
21 like to go to the docket, there's an e-mail address here  
22 at the end of my presentation. Actually, I'll just go  
23 to that.

24 So, there's an e-mail address for the docket at  
25 energy.ca.gov. You'll just note the docket number, 13-

1 IEP-1B -- 1 bravo.

2           And just if you'll cc myself, as well, it has my  
3 e-mail address on there and we'll make sure that that  
4 gets into the docket.

5           MS. CHASE: Great. Thank you.

6           MR. RHYNE: Thank you.

7           Are there any other public comments here in the  
8 room?

9           MR. TAYLOR: So, once again, I'm George Taylor  
10 and I'm a PG&E customer in the Bay Area.

11           The other question I'd ask you, when you're  
12 calculating the LCOE for a variable source do you take  
13 into account whether that source saves 100 percent of  
14 the fossil fuel that would have been consumed by some  
15 primary dispatchable source to produce the same number  
16 of megawatt hours, or do you assume that it saves 100  
17 percent of the fuel that would otherwise have been  
18 consumed?

19           MR. RHYNE: That's actually a very good  
20 question. We calculate the cost to the generation  
21 developer. And what that means is that we're not  
22 attempting to calculate the avoided costs associated  
23 with unburned fuel that would have been necessary from  
24 other sources.

25           If we were calculating for the utility, that

1 might be more appropriate, but in this case that's not  
2 what we're attempting to capture here.

3 MR. TAYLOR: So, if I were looking at this from  
4 the point of view of a customer, and I was trying to use  
5 your numbers to go back and estimate what the wholesale  
6 price of electricity should be in my market, or that my  
7 provider would face, I can't use your numbers to do that  
8 because you're not taking into account the full system  
9 costs. You're only taking into account a subset of  
10 those costs; is that right?

11 MR. RHYNE: Well, it would -- in order to  
12 calculate a wholesale cost, and I'm going to be very  
13 careful here because I don't want to go too far afield,  
14 calculating a wholesale cost on any given day is about  
15 understanding what is available on the system, what it  
16 costs to pay for that existing, and then what additional  
17 pieces must have been added.

18 This work is about capturing the cost of those  
19 net additions to the system. It is not an attempt to go  
20 backward and capture how much did it cost to build a  
21 plant say five years ago, that is currently operating  
22 and providing the system.

23 So, it would be necessary to estimate the cost  
24 of continuing to pay down that investment, plus any new  
25 investment, plus the operational cost, plus anything

1 else that might be appropriate in that particular  
2 calculation.

3           So, using this would only be one small piece of  
4 that larger calculation.

5           MR. TAYLOR: So, I understand your answer there  
6 is related to capital costs, but I was actually asking  
7 about fuel consumption, which is not related to past  
8 history, that's a current question.

9           So, what you're saying is that your report, if  
10 it were being viewed by a policymaker, a policymaker  
11 would have to understand that you are not presenting the  
12 full cost of each of the technologies that society has  
13 to bear, or the customers have to bear, you're only  
14 presenting a portion of that cost and you're leaving  
15 some of the rest of it out. And that cost would be  
16 borne by me, as a customer, but that's not being  
17 addressed by your report. The fuel issue is what I'm  
18 addressing.

19           MR. RHYNE: I'll say that's a qualified yes.

20           MR. TAYLOR: Okay.

21           MR. RHYNE: In the sense that to capture the  
22 full social cost, borne by everyone, is much more than  
23 just the cost of any individual project.

24           MR. TAYLOR: Right. Do you have the information  
25 or do you think there is information available here, in

1 California, that would tell us what the fuel savings are  
2 of the various intermittent technologies that were  
3 listed?

4 MR. RHYNE: There are a number of places where  
5 that specific topic is discussed, and that really  
6 becomes a question of avoided cost. That is often  
7 discussed at the California Public Utilities Commission.

8 And there are, I'm almost certain, studies that  
9 would touch on that topic, although I can't recall any  
10 of them just off the top of my head.

11 MR. TAYLOR: Okay, thank you.

12 MR. RHYNE: All right, any more questions or  
13 comments here in the room?

14 Seeing none, any more questions or comments  
15 online?

16 COMMISSIONER MC ALLISTER: Actually, can I -- I  
17 wanted to actually address that question because I feel  
18 like it's -- certainly, the implication is that is not a  
19 very relevant and vital question. I'm thinking of this  
20 in terms of, say, the Renewable Portfolio Standard  
21 where, you know, there are very clear compliance  
22 mechanisms in which -- you know, that every year, every  
23 compliance period the Public Utilities Commission will  
24 look at the investor-owned utilities, the Energy  
25 Commission will look at the publicly-owned utilities and

1 gather data about the overall -- you know, the source of  
2 all their -- you know, every kilowatt hour that they  
3 sell, essentially, to determine the percentage that  
4 comes from renewables.

5           And so, the projections in the studies going  
6 forward, and a lot of the interaction between the  
7 utilities and the regulators and, you know, all the  
8 stakeholders involved certainly do those calculations to  
9 figure out what the overall resource mix is.

10           But that's a -- so understanding what the  
11 situation is and where we're going I think is happening  
12 in a number of different forums and is very much built  
13 into the system at this point.

14           Asking the question of does an individual  
15 project offset, you know, sort of how many kilowatt  
16 hours of different types of generation is offset by a  
17 particular project is actually, I think, probably a more  
18 difficult thing to determine and does really depend on  
19 the dispatch.

20           And maybe I'm mischaracterizing your question.

21           So, I think that there's sort of the macro view  
22 in where we're going, and I'm pretty comfortable with  
23 where we're going there. The tracking individual  
24 kilowatt hours for different projects is a little bit  
25 more -- in a market-based system is a little difficult.

1           MR. TAYLOR: Could I just clarify? I didn't  
2 want to suggest that it was important to look at  
3 individual projects. I was actually asking about  
4 information that would address the entire generation  
5 mix, the big picture.

6           So when you aggregate everything, which I think  
7 is partly what LCOE reports typically do, when you try  
8 to aggregate everything I think it's important to ask  
9 yourself what is the big system effect? When you're  
10 finally done what have you paid for in terms of  
11 facilities and how much have you changed the fossil fuel  
12 consumption picture by investing in another kind of  
13 facility.

14           And so, to clarify, I wanted to ask it at the  
15 high level.

16           COMMISSIONER MC ALLISTER: Yeah. And that's  
17 right I think that's happening in the various planning  
18 exercises.

19           You know, on the other side you know the fossil  
20 fuel guys are out there -- you know, with all this new  
21 procurement of renewables, the fossil fuel guys that are  
22 out there with their traditional plants, the plants that  
23 used to operate, you know, at a certain capacity factor  
24 and now are actually less demanded, you know, that  
25 squeezes their margins in a different direction.

1           So, it's a fairly complex sort of question when  
2 you talk about specific plants.

3           MR. MARCUS: Hi, I'm Bill Marcus, again. If I  
4 can just amplify on this, I think we've got two  
5 different sets of tools here.

6           And the Energy Commission, in this particular  
7 study, is using the levelized cost of energy, which is a  
8 screening and planning tool.

9           And there are production simulation models that  
10 simulate the system, which are the dispatch tools which  
11 would answer the questions we were just having in  
12 incredible granularity and also incredible  
13 confidentiality.

14           Because these models are now expensive and the  
15 utilities, they're commercially sensitive, utilities  
16 won't run them. Other people, market participants will  
17 run them, and nobody wants anybody to see anything that  
18 could possibly affect the near-term price.

19           And it's a little frustrating for me, as an  
20 intervener, not to be able to see some of this stuff.

21           But I think we've got two different tools here  
22 and I understand the concern of the PUC and the Energy  
23 Commission for both of them. And I think that's some of  
24 the policy on renewable integration is can we do this  
25 better?

1           And that's not a discussion for this workshop,  
2 but can we do this without building large numbers of new  
3 gas plants? And I think that's going to be probably one  
4 of your most critical policy efforts in this IEPR.

5 Thank you.

6           MR. RHYNE: So, we've reached the point where I  
7 think we're about ready to close.

8           Before we do, however, I want to acknowledge  
9 someone who's been silent through this particular  
10 workshop, but whose work actually has been speaking  
11 volumes, whether anyone realizes it or not. Joel Klein,  
12 my associate and co-worker here, at the Energy  
13 Commission, actually has really done the lion's share of  
14 the work with regard to keeping this particular project  
15 on track.

16           He has been more than just helpful, he's been  
17 really the person pushing the ball forward and I want to  
18 thank him, personally, for his hard work on this  
19 particular project.

20           As well as the rest of the project team, Aspen  
21 Environmental, Dr. Max Henrion from Analytica, Itron,  
22 Navigant. There were a number of people from a wide  
23 variety, both inside and outside the Commission.

24           And I want to thank the Commissioner, as well,  
25 for supporting this work as we've gone forward.

1           As you can see on the screen, the moment of  
2 release is at hand. However, I will ask that you  
3 provide comments. If you have comments, if you've  
4 thought about things that you didn't share, if you  
5 shared something that you think really just needs to be  
6 captured in words, please submit that by March 21st.

7           And you can mark that just with a docket number.  
8 An e-mail, if it's just that simple, will suffice. If  
9 you'll just send it to the docket at energy.ca.gov, with  
10 a carbon copy to myself, the e-mail is there.

11           If you have some other piece, perhaps a study  
12 that you'd like to enter into the docket, that is  
13 hardcopy, you can mail that the old-fashioned way, again  
14 marking it with the docket. And the physical address is  
15 located there at the bottom of the screen.

16           I want to thank everyone, both online and in the  
17 room for participating.

18           And before we go, I'll ask the Commissioner if  
19 he has any last-moment comments before we do?

20           COMMISSIONER MC ALLISTER: Yeah, I leave it to  
21 Ivin, you should be -- you're the fearless leader of  
22 this activity and I'm really just the fly on the wall  
23 today. So, I really appreciate all the interaction and  
24 look forward to having your written comments on the  
25 record. And thanks for those of you in the room for

1 coming today. I know it's not easy to get here and  
2 participate in an all-day workshop.

3 And folks out there in the World Wide Web thank  
4 you as well for participating.

5 So, thanks again, Ivin and staff, and  
6 congratulations on a good event.

7 MR. RHYNE: Thank you very much. And with that  
8 we close out our workshop. Have a wonderful day. Drive  
9 safely.

10 (Thereupon, the Workshop was adjourned at  
11 2:25 p.m.)

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