

GRANTS/CONTINGENT AWARD REQUEST



To: Grants and Loans Office

Date: 3 / 9 / 2012

Project Manager: John Mathias

Phone Number: (916) 651-9525 ext.

Office: EFTO

Division: FTD

MS- 47

Project Title: Electricore Consortium Alternative and Renewable Fuel Truck Pre-Commerical Demonstration Program

Type of Request: (check one)

[X] New Agreement: (include items A-F from below) Agreement Number: Assigned by the G&L Office
Program: Advanced Medium- and Heavy-Duty Vehicle Technologies Pre-Commercial Demonstrations
Solicitation Name and/or Number: PON-10-603
Legal Name of Recipient: Electricore, Inc.
Recipient's Full Mailing Address: 27943 Smyth Drive, Suite 105, Valencia, CA 91355
Recipient's Project Officer: Ian Wood Phone Number: (661) 607-0261 ext.
Agreement Start Date: 6 / 30 / 2012 Agreement End Date: 6 / 1 / 2015

[ ] Amendment: (Check all that apply) Agreement Number: \_\_\_\_\_
[ ] Term Extension - New End Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_
[ ] Work Statement Revision (include Item A from below)
[ ] Budget Revision (include Item B from below)
[ ] Change of Scope (include Items A - F as applicable from below)
[ ] Other: (Specify) \_\_\_\_\_

ITEMS TO ATTACH WITH REQUEST:

- A. Work Statement
B. Budget
C. Recipient Resolution, if applicable. (Resolution may be requested in Special Conditions if not currently available.)
D. Special Conditions, if applicable.
E. CEQA Compliance Form
F. Other Documents as applicable
• Copy of Score Sheets
• Copy of Pre-Award Correspondence
• Copy of All Other Relevant Documents

California Environmental Quality Act (CEQA)

[X] CEC finds, based on recipient's documentation in compliance with CEQA:
[X] Project exempt: 15061 (b)(3) - common sense NOE filed: \_\_\_\_ / \_\_\_\_ / \_\_\_\_
[ ] Environmental Document prepared: Type NOD filed: \_\_\_\_ / \_\_\_\_ / \_\_\_\_
[ ] Other: Explain
[ ] CEC has made CEQA finding described in CEC-280, attached

Funding Information:

\*Source #1: \_\_\_\_\_ Amount: \$ 2,325,954.00 Statute: \_\_\_\_\_ FY: 10/11 Budget List #: 601.118c
\*Source #2: \_\_\_\_\_ Amount: \$ \_\_\_\_\_ Statute: \_\_\_\_\_ FY: \_\_\_\_\_ Budget List #: \_\_\_\_\_
\*Source #3: \_\_\_\_\_ Amount: \$ 0.00 Statute: \_\_\_\_\_ FY: \_\_\_\_\_ Budget List #: \_\_\_\_\_

If federally funded, specify federal agreement number: \_\_\_\_\_
\* Source Examples include ERPA, PIER-E, PIER-NG, FED, GRDA, ARFVT, OTHER.

Business Meeting Approval: (refer to Business Meeting Schedule)

Proposed Business Meeting Date: 5 / 9 / 2012 [ ] Consent [X] Discussion
Business Meeting Participant: John Mathias Time Needed: (5)

Agenda Notice Statement: (state purpose in layperson terms)

Possible approval of a [X] Grant / [ ] Contingent Award to...
Electricore, Inc. for \$2,325,954 to demonstrate a battery electric medium duty truck to match or surpass the performance of conventional diesel and natural gas vehicles.

**EXHIBIT A**  
Scope of Work

**TECHNICAL TASK LIST**

<b>Task #</b>	<b>Task Name</b>
1	Administration
2	Zero Truck Battery Electric Medium Duty Truck Demonstration

**KEY NAME LIST**

<b>Task #</b>	<b>Key Personnel</b>	<b>Subgrantee</b>	<b>Key Partner(s)</b>
1	Ian Wood	NA	NA
2	Mark Kachmarsky, Steve Pagano, Tedd Abramson	Zero Truck Corp.	SouthBay Truck Center City of Santa Monica SA Recycling Google Bosserman Aviation

**GLOSSARY**

*Specific terms and acronyms used throughout this scope of work are defined as follows:*

<b>Term/ Acronym</b>	<b>Definition</b>
ARFVT	Alternative and Renewable Fuel and Vehicle Technology
CPR	Critical Project Review
Energy Commission	California Energy Commission
FTD	Fuels and Transportation Division
OEM	Original Equipment Manufacturer
ZeroTruck	ZeroTruck Corporation

**Background**

Assembly Bill 118 (Núñez, Chapter 750, Statutes of 2007), created the Alternative and Renewable Fuel and Vehicle Technology Program (ARFVT Program). The statute, subsequently amended by AB 109 (Núñez, Chapter 313, Statutes of 2008), authorizes the Energy Commission to develop and deploy alternative and renewable fuels and advanced transportation technologies to help attain the state's climate change policies. The Energy Commission has an annual program budget of approximately \$100 million and provides financial support for projects that:

- Develop and improve alternative and renewable low-carbon fuels;
- Optimize alternative and renewable fuels for existing and developing engine technologies;
- Produce alternative and renewable low-carbon fuels in California;
- Decrease, on a full fuel cycle basis, the overall impact and carbon footprint of alternative and renewable fuels and increase sustainability;

**EXHIBIT A**  
Scope of Work

- Expand fuel infrastructure, fueling stations, and equipment;
- Improve light-, medium-, and heavy-duty vehicle technologies;
- Retrofit medium- and heavy-duty on-road and non-road vehicle fleets;
- Expand infrastructure connected with existing fleets, public transit, and transportation corridors; and
- Establish workforce training programs, conduct public education and promotion, and create technology centers.

The California Energy Commission issued solicitation PON-10-603 to provide funding opportunities under the ARFVT Program for projects to demonstrate and enhance market viability acceptance of near-term commercial applications of alternative technologies and alternative fueled vehicles for use in California's commercial goods movement, transit, and other sectors. To be eligible for funding under PON-10-603, the projects must also be consistent with the Energy Commission's ARFVT Investment Plan updated annually.

In response to PON-10-603, Recipient submitted application #3 including three projects. A single project to be led by ZeroTruck Corporation (ZeroTruck), entitled "ZeroTruck Corp: ZeroTruck Battery Electric Medium Duty Truck Demonstration", was proposed for funding in the Energy Commission's Notice of Proposed Awards revised March 8, 2012, and Electricore's application for this one project is incorporated by reference to this Agreement in its entirety.

**Problem Statement:**

Diesel trucks and buses on the road represent the largest source of toxic diesel emissions in California. These toxic diesel emissions are responsible for causing approximately 4,500 premature deaths and more than 38,000 asthma attacks annually in the state. Truck drivers, children, the elderly and those with compromised immune systems are especially vulnerable to the health risks of diesel pollution.

New zero-emissions technologies are being introduced to the marketplace, however, there is insufficient operational data available to buyers of new vehicles to understand the value proposition of different vehicle types. Demonstration of a statistically significant number of pre-commercial vehicles is required to educate the consumer, gain customer acceptance, and accelerate acquisitions of new zero-emissions vehicles.

**Goal of the Agreement:**

The goal of this Agreement is to demonstrate over a 24-month project period:

- The ability of battery electric medium duty trucks to match or surpass the performance of conventional diesel and natural gas vehicles (under similar defined duty cycles).
- The ability to charge the vehicle batteries without interruption of the vehicle's use requirements.
- Utilization of commercial, volume motor drives and other electric traction drive

**EXHIBIT A**  
Scope of Work

system components.

- Zero emission operation and high energy efficiency.
- Quantifiable environmental and economic benefits, based on actual in-use data.

**Objectives of the Agreement:**

The objective of this Agreement is to replace fossil fueled medium duty trucks with a branded ZeroTruck chassis as a viable and cost effective solution for fleets wanting to replace fossil fueled trucks with the same chassis and body type with all electric versions. This project supports those objectives through three targeted objectives:

1. Support - assisting fleet operators with 50% funding assistance to purchase zero emission electric trucks will “jump-start” the electric truck market
2. Commercialization – partnering with an established original equipment manufacturer (OEM) supply partner and using existing infrastructure commercialization will drive costs of electric drive components down resulting in increased market demand
3. Job Creation – manufacturing will create hundreds of jobs in the green sector at dealerships, factories, and parts suppliers

**TASK 1 ADMINISTRATION**

**Task 1.1 Attend Kick-off Meeting**

The goal of this task is to establish the lines of communication and procedures for implementing this Agreement.

**The Recipient shall:**

- Attend a “Kick-Off” meeting with the Commission Agreement Manager, the Grants Officer, and/or a representative of the Accounting Office. The Recipient shall bring its Project Manager, Agreement Administrator, Accounting Officer, and others designated by the Commission Agreement Manager to this meeting. The administrative and technical aspects of this Agreement will be discussed at the meeting. Prior to the kick-off meeting, the Commission Agreement Manager will provide an agenda to all potential meeting participants.

The administrative portion of the meeting shall include, but not be limited to, the following:

- Discussion of the terms and conditions of the Agreement, including the special terms and conditions
- Discussion of Critical Project Review (Task 1.2)

**EXHIBIT A**  
Scope of Work

- Match fund documentation (Task 1.6) No work may be done on any project until the documentation is in place for that approved project. Permit documentation (Task 1.7)
  - Discussion of subgrant agreements needed to carry out project(s) (Task 1.8)
  - Discussion of any amendments to this Agreement to include new technical tasks and subgrants, if the Commission makes additional funding available for additional projects (Task 1.9)
  - Discussion of responsibility to review and validate invoices submitted by subgrantees (Task 1.10).
- Discussion of each approved project and related administrative processes.

The technical portion of the meeting shall include, but not be limited to, the following:

- The Commission Agreement Manager's expectations for accomplishing the Recipient and Subgrantee tasks described in the Scope of Work
- An updated Master Schedule of Products
- Discussion of Progress Reports (Task 1.4)
- Discussion of Technical Products (Product Guidelines located in Section 5 of the Terms and Conditions, and Special Terms and Conditions).
- Discussion of the Final Report (Task 1.5)

The Commission Agreement Manager shall designate the date and location of this meeting.

**Recipient Products:**

- Updated Schedule of Products
- Updated List of Match Funds
- Updated List of Permits

**Commission Agreement Project Product:**

- Kick-Off Meeting Agenda

**Task 1.2 Critical Project Review (CPR) Meetings**

The goal of this task is to determine if the Recipient's project(s) should continue to receive Energy Commission funding to complete this Agreement and to identify any needed modifications to the tasks, products, schedule or budget.

CPRs provide the opportunity for frank discussions between the Energy Commission and the Recipient. The Commission Agreement Manager may schedule CPRs as necessary, and CPR costs will be borne by the Recipient.

**EXHIBIT A**  
Scope of Work

Participants include the Commission Agreement Manager and the Recipient and may include the Commission Grants Officer, the Fuels and Transportation Division (FTD) team lead, other Energy Commission staff and Management as well as other individuals selected by the Commission Agreement Manager to provide support to the Energy Commission.

**The Commission Agreement Manager shall:**

- Determine the location, date, and time of each CPR meeting with the Recipient. These meetings generally take place at the Energy Commission, but they may take place at another location.
- Send the Recipient the agenda and a list of expected participants in advance of each CPR. If applicable, the agenda shall include a discussion on both match funding and permits.
- Conduct and make a record of each CPR meeting. One of the outcomes of this meeting will be a schedule for providing the written determination described below.
- Determine whether to continue the project(s), and if continuing, whether or not modifications are needed to the tasks, schedule, products, and/or budget for the remainder of the Agreement. Modifications to the Agreement may require a formal amendment (please see section 8 of the Terms and Conditions). If the Commission Agreement Manager concludes that satisfactory progress is not being made, this conclusion will be referred to the Lead Commissioner for Transportation Energy for concurrence.
- Provide the Recipient with a written determination in accordance with the schedule. The written response may include a requirement for the Recipient to revise one or more product(s) that were included in the CPR.

**The Recipient shall:**

- Prepare a CPR Report for each CPR that discusses the progress of the Agreement toward achieving its goals and objectives. This report shall include recommendations and conclusions regarding continued work of the projects. This report shall be submitted along with any other products identified in this scope of work. The Recipient shall submit these documents to the Commission Agreement Manager and any other designated reviewers at least 15 working days in advance of each CPR meeting.
- Present the required information at each CPR meeting and participate in a discussion about the Agreement.

**Commission Agreement Manager Products:**

- Agenda and a list of expected participants
- Schedule for written determination

**EXHIBIT A**  
Scope of Work

- Written determination

**Recipient Product:**

- CPR Report(s)

**Task 1.3 Final Meeting**

The goal of this task is to closeout this Agreement.

**The Recipient shall:**

- Meet with Energy Commission staff to present the findings, conclusions, and recommendations. The final meeting must be completed during the closeout of this Agreement.

This meeting will be attended by, at a minimum, the Recipient, the Commission Grants Office Officer, and the Commission Agreement Manager. The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be two separate meetings at the discretion of the Commission Agreement Manager.

The technical portion of the meeting shall present an assessment of the degree to which project and task goals and objectives were achieved, findings, conclusions, recommended next steps (if any) for the Agreement, and recommendations for improvements. The Commission Agreement Manager will determine the appropriate meeting participants.

The administrative portion of the meeting shall be a discussion with the Commission Agreement Manager and the Grants Officer about the following Agreement closeout items:

- What to do with any equipment purchased with Energy Commission funds (Options)
- Energy Commission's request for specific "generated" data (not already provided in Agreement products)
- Need to document Recipient's disclosure of "subject inventions" developed under the Agreement
- "Surviving" Agreement provisions
- Final invoicing and release of retention
- Prepare a schedule for completing the closeout activities for this Agreement.

**Products:**

- Written documentation of meeting agreements
- Schedule for completing closeout activities

**EXHIBIT A**  
Scope of Work

### **Task 1.4 Monthly Progress Reports**

The goal of this task is to periodically verify that satisfactory and continued progress is made towards achieving the goals and objectives of this Agreement on time and within budget.

The objectives of this task are to summarize activities performed by the Recipient and subgrantees during the reporting period, to identify activities planned for the next reporting period, to identify issues that may affect performance and expenditures, and to form the basis for determining whether invoices are consistent with work performed.

**The Recipient shall:**

- Prepare a Monthly Progress Report which summarizes all Agreement activities conducted by the Recipient for the reporting period, including an assessment of the ability to complete the Agreement within the current budget and any anticipated cost overruns. Each progress report is due to the Commission Agreement Manager within 10 days of the end of the reporting period agreed to at the Kick-Off Meeting. The recommended specifications for each progress report are contained in Section 6 of the Terms and Conditions of this Agreement.
- Collect and submit monthly reports from each of subgrantee, which shall individually summarize the same factors described herein for each individual project.

**Product:**

- Monthly Progress Reports from Recipient and each subgrantee.

### **Task 1.5 Final Report**

The goal of the Final Report is to assess Recipient's success in achieving its goals and objectives, advancing science and technology, and providing energy-related and other benefits to California.

The objectives of the Final Report are to clearly and completely describe the project(s) administered by the Recipient project(s), including the purpose, approach, activities performed, results, and advancements in science and technology; to present a public assessment of the success of the project(s) as measured by the degree to which goals and objectives were achieved; to make insightful observations based on results obtained; to draw conclusions; and to make recommendations for further projects and improvements to the FTD project management processes.

The Final Report shall be a public document. If the Recipient has obtained confidential status from the Energy Commission and will be preparing a confidential version of the

**EXHIBIT A**  
Scope of Work

Final Report as well, the Recipient shall perform the following activities for both the public and confidential versions of the Final Report.

**The Recipient shall:**

- Prepare an Outline of the Final Report.
- Prepare a Final Report following the approved outline and the latest version of the Final Report guidelines which will be provided by the Commission Project Manager. The Commission Agreement Manager shall provide written comments on the Draft Final Report within fifteen (15) working days of receipt. The Final Report must be completed at least 60 days before the end of the Agreement Term.
- Submit one bound copy and an electronic copy of the Final Report with the final invoice.

**Products:**

- Draft Outline of the Final Report
- Final Outline of the Final Report
- Draft Final Report
- Final Report

**Task 1.6 Identify and Obtain Matching Funds**

The goal of this task is to ensure that the match funds planned for each project under this Agreement are obtained for and applied to this Agreement during the term of this Agreement.

The costs to obtain and document match fund commitments are not reimbursable through this Agreement. Although the Energy Commission budget for this task will be zero dollars, the Recipient and/or subgrantee may utilize match funds for this task. Match funds shall be spent concurrently or in advance of Energy Commission funds for each task during the term of this Agreement. Match funds must be identified in writing and the associated commitments obtained before the Recipient and/or subgrantee can incur any costs sought to be reimbursed.

**The Recipient shall:**

- Prepare a letter documenting the match funding committed to this Agreement and submit it to the Commission Agreement Manager at least 2 working days prior to the kick-off meeting. If no match funds were part of the proposal that led to the Energy Commission awarding this Agreement and none have been identified at the time this Agreement starts, then state such in the letter. If match funds were a part of the proposal that led to the Energy Commission awarding this Agreement, then provide in the letter a list of the match funds that identifies the:

**EXHIBIT A**  
Scope of Work

- Amount of each cash match fund, its source, including a contact name, address and telephone number and the task(s) to which the match funds will be applied.
- Amount of each in-kind contribution, a description, documented market or book value, and its source, including a contact name, address and telephone number and the task(s) to which the match funds will be applied. If the in-kind contribution is equipment or other tangible or real property, the Recipient shall identify its owner and provide a contact name, address and telephone number, and the address where the property is located.
- Provide a copy of the letter of commitment from an authorized representative of each source of cash match funding or in-kind contributions that these funds or contributions have been secured. For match funds provided by a grant a copy of the executed grant shall be submitted in place of a letter of commitment.
- Discuss match funds and the implications to the Agreement if they are reduced or not obtained as committed, at the kick-off meeting. If applicable, match funds will be included as a line item in the progress reports and will be a topic at CPR meetings.
- Provide the appropriate information to the Commission Agreement Manager if during the course of the Agreement additional match funds are received.
- Notify the Commission Agreement Manager within 10 days if during the course of the Agreement existing match funds are reduced. Reduction in match funds must be approved through a formal amendment to the Agreement and may trigger an additional CPR.

**Products:**

- A letter regarding match funds or stating that no match funds are provided
- Copy(ies) of each match fund commitment letter(s) (if applicable)
- Letter(s) for new match funds (if applicable)
- Letter that match funds were reduced (if applicable)

**Task 1.7 Identify and Obtain Required Permits**

The goal of this task is to obtain all permits required for work completed under this Agreement in advance of the date they are needed to keep the Agreement schedule on track.

Permit costs and the expenses associated with obtaining permits are not reimbursable under this Agreement. Although the Energy Commission budget for this task will be zero dollars, the Recipient shall budget match funds for any expected expenditures

**EXHIBIT A**  
Scope of Work

associated with obtaining permits. Permits must be identified in writing and obtained before the Recipient can make any expenditure for which a permit is required.

**The Recipient shall:**

- Prepare a letter documenting the permits required to conduct this Agreement and submit it to the Commission Agreement Manager at least 2 working days prior to the kick-off meeting. If there are no permits required at the start of this Agreement, then state such in the letter. If it is known at the beginning of the Agreement that permits will be required during the course of the Agreement, provide in the letter:
  - A list of the permits that identifies the:
    - Type of permit
    - Name, address and telephone number of the permitting jurisdictions or lead agencies
  - The schedule the Recipient will follow in applying for and obtaining these permits.
- Discuss the list of permits and the schedule for obtaining them at the kick-off meeting and develop a timetable for submitting the updated list, schedule and the copies of the permits. The implications to the Agreement if the permits are not obtained in a timely fashion or are denied will also be discussed. If applicable, permits will be included as a line item in the Progress Reports and will be a topic at CPR meetings.
- If during the course of the Agreement additional permits become necessary, provide the appropriate information on each permit and an updated schedule to the Commission Agreement Manager.
- As permits are obtained, send a copy of each approved permit to the Commission Agreement Manager.
- If during the course of the Agreement permits are not obtained on time or are denied, notify the Commission Agreement Manager within 5 working days. Either of these events may trigger an additional CPR.

**Products:**

- Letter documenting the permits or stating that no permits are required
- A copy of each approved permit (if applicable)
- Updated list of permits as they change during the term of the Agreement (if applicable)
- Updated schedule for acquiring permits as changes occur during the term of the Agreement (if applicable)

**Task 1.8 Obtain and Execute Subcontracts and Subgrant Agreements**

The goal of this task is for Recipient to identify any subcontracts required to carry out the tasks under this Agreement and to procure them consistent with the terms and

**EXHIBIT A**  
Scope of Work

conditions of this Agreement and the Recipient's own procurement policies and procedures. It will also provide the Energy Commission an opportunity to review the subcontracts to ensure that the tasks are consistent with this Agreement, and that the budgeted expenditures are reasonable and consistent with applicable cost principles.

The goal of this task is also for Recipient to execute subgrant agreements for each project under this Agreement, and to execute them consistent with the proposed goals, objects and tasks of each project as described in Recipient's application and with the terms and conditions of this Agreement including any special terms and conditions and other provisions required to be flowed down to subgrantees.

**The Recipient shall:**

- Prepare a letter documenting the subcontracts required to conduct this Agreement, and submit it to the Commission Agreement Manager at least 2 working days prior to the kick-off meeting. If there are no subcontracts required at the start of this Agreement, then state such in the letter. If it is known at the beginning of the Agreement that subcontracts will be required during the course of the Agreement, provide in the letter:
  - A list of the subcontracts that describes the anticipated maximum budget and general scope of work for each,
  - A description of the procurement process to be used, and
  - The schedule the Recipient will follow in applying for and obtaining these subcontracts
- Submit a draft of each subcontract and subgrant agreement that will include a budget with the information required in the budget details to the Commission Agreement Manager for review and approval, and incorporate any changes recommended by the Commission Agreement Manager.
- Submit a final copy of each executed subcontract and subgrant agreement.

**Products:**

- Letter describing the subcontracts needed, or stating that no subcontracts are required
- Draft subcontracts and subgrant agreements
- Final subcontracts and subgrant agreements

**1.9 Steps to Add Subgrantee**

The goal of this task is to provide an optional procedure that enables the Energy Commission and Recipient to amend this Agreement consistent with any revised Notice of Proposed Awards which may allocate funding for a project proposed by the Recipient but not funded under the original Agreement.

The Recipient shall:

**EXHIBIT A**  
Scope of Work

- Upon publication of any revised Notice of Proposed Awards, review and execute an amended Agreement proposed by the Commission.
- After execution of amended Agreement, Recipient shall carry out Task 1.8 to prepare a new subgrant agreement for the new project.

Products:

- Executed amended Agreement.
- Draft and final subgrant agreements.

### **1.10 Review and Validate Subgrantee Invoices**

The goal of this task to ensure that the Recipient is actively reviewing and validating all invoices submitted by any subgrantee for their compliance with the Payment of Funds provision (Terms and Conditions, Section 17.)

The Recipient shall:

- Review and validate all invoices for reimbursements from subgrantees for compliance with the Payment of Funds provisions in this Agreement.
- Confirm that subgrantee is meeting the match share requirements.

**Products:**

- Invoice accompanied by Recipient certification and sufficient backup documentation that the costs attributable to each subgrantee comply with all Payment of Funds provisions in this Agreement.

## **TECHNICAL TASKS**

Each technical task is for a single sub-grantee project. Subgrants executed by Recipient shall include sufficient detail as reflected in subgrantee's application to adequately reflect products proposed. Recipient will provide demonstration of products identified in each of the subtasks identified here.

### **TASK 2 ZeroTruck Battery Electric Medium Duty Truck Demonstration**

The goal of this task is to successfully administer an agreement with ZeroTruck designed to demonstrate the replacement of fossil-fueled medium duty trucks with the branded ZeroTruck chassis as a viable and cost effective solution for fleets wanting to replace fossil fueled trucks with the same chassis and body type with all electric versions. The agreement tasks should include tasks consistent with ZeroTruck's proposal submitted in the Electricore Consortium Alternative and Renewable Fuel Truck Pre-Commerical Demonstration Program.

**The Recipient shall:**

Revised 4/13/12

ARV-11-012  
Electricore, Inc.

**EXHIBIT A**  
Scope of Work

- Provide substantiation of the achievement of tasks in the project schedule in ZeroTruck's application as follows:
  - Submit ZeroTruck's Demonstration Plan
  - Submit Customer Feedback Report reflecting completed implementation of the Demonstration Plan
  - Submit s report including the compilation and analysis of ZeroTruck's data collection
- Submit a report summarizing the implementation and outcomes of ZeroTruck's Outreach and Commercialization efforts

**Products:**

- Demonstration Plan
- Customer Feedback Report
- Data Collection Report
- Outreach and Commercialization Report