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Commissioner Andrew McAllister
Chair Robert Weisenmiller
California Energy Commission

Scientific Leadership of EPIC

Friends,

Earlier today I cosigned with Peter Miller of NRDC comments urging EPIC to continue support of the research centers established by PIER while I was Chairman of the Commission's R&D Committee.

Now I realize that I should also use this opportunity to urge you to continue the codirector scheme, which I introduced.

With its \$80 million budget I wanted to grow PIER into a world class R&D institution. For that you need a prominent director with an established record of leadership of R&D programs and there was no provision for such a person.

My solution was an IJE (Interjurisdictional exchange), a handy four-year arrangement for exchange of personnel between agencies including the UC system and the CSU system.

We started off with Terry Surles who came from Lawrence Livermore National Laboratory. But our most dramatic appointment was Martha Krebs a physicist who had worked her way up to Director of the DOE Office of Science with its \$3 – 4 BILLION budget under the Bill Clinton Administration. With the demise of the Clinton Administration, Martha returned to California and rejoined UC. In 2004 Surles term ended and I persuaded Martha to help lead PIER as an IJE at her UCLA salary. PIER leadership was shared between Martha (Chief Scientist) and Ron Kukulka of the Commission's senior staff. I attach a letter from Martha, explaining the contribution she made and how she and Ron divided up the work.

We should have planned for a very senior technical slot for EPIC's Chief Scientist, which would not be limited to a four-year term. I urge the Commission to request that such a position to be created. But that will take time; for the moment you should again make use of an IJE.

The current Director of EPIC, Laurie ten Hope is doing a magnificent job, but the job of Chief Scientist requires a different kind of training and experience.



Art Rosenfeld
Former CEC Commissioner