A) New Agreement # EPC-19-046 (to be completed by CGL office)

B) Division Agreement Manager: MS- Phone
ERDD Bryan Lee 43 916-327-1414

C) Recipient’s Legal Name Federal ID Number
Indian Energy, LLC 27-1375128

D) Title of Project
Demonstrating a Long-duration Flywheel Energy Storage System

E) Term and Amount

<table>
<thead>
<tr>
<th>Start Date</th>
<th>End Date</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>7/30/2020</td>
<td>3/29/2024</td>
<td>$1,218,374</td>
</tr>
</tbody>
</table>

F) Business Meeting Information

- ARFVTP agreements $75K and under delegated to Executive Director
- Proposed Business Meeting Date 7/8/2020  Consent Discussion
- Business Meeting Presenter Quenby Lum Time Needed: 5 minutes
- Please select one list serve. EPIC (Electric Program Investment Charge)

Agenda Item Subject and Description:

INDIAN ENERGY LLC. Proposed resolution approving Agreement EPC-19-046 with Indian Energy, LLC for a $1,218,374 grant to fund the development and demonstration of a flywheel energy storage technology that stores and discharges electrical energy for 10 hours or more at a power level of at least 50 kW, and adopting staff’s determination that this action is exempt from CEQA. This demonstration will help the Viejas Band of Kumeyaay Indians and their communities by providing increased resiliency, higher reliability, lower energy costs, and support to local critical facilities.

G) California Environmental Quality Act (CEQA) Compliance

1. Is Agreement considered a “Project” under CEQA?
   - ☒ Yes (skip to question 2)
   - ☐ No (complete the following (PRC 21065 and 14 CCR 15378)):
     Explain why Agreement is not considered a “Project”:

2. If Agreement is considered a “Project” under CEQA:
   a) ☒ Agreement IS exempt.
      - ☐ Statutory Exemption. List PRC and/or CCR section number:
      - ☒ Common Sense Exemption. 14 CCR 15061 (b) (3)
Explain reason why Agreement is exempt under the above section:
The project will install and operate a microgrid system including a ground-mounted solar PV system and flywheel ESS within a previously disturbed area. The microgrid system installation will be a minor alteration to the Air Medical Services facility within the interior of the Viejas Indian Reservation with no expansion beyond the reservation operation. The project will not have a significant adverse effect on the environment due to unusual circumstances, result in a significant cumulative impact, damage resources within a designated state scenic highway, cause a substantial adverse change to the significance of a historical resource, or be located on a listed hazardous waste site. For these reasons, the project is categorically exempt from CEQA under California Code of Regulations, title 14, section 15301, as a minor alteration of existing facility, involving no expansion of the existing use.

The project will install and operate a microgrid system including a solar PV system and flywheel ESS at the Viejas Indian Reservation. The new microgrid system will reduce the Viejas Community’s GHG emissions. Additionally, the project will ensure energy is provided to support essential lifesaving operations such as continuous pumping for reservation water wells and provide electricity to the elderly tribal population who require uninterrupted power for medication refrigeration, operation of medical equipment (e.g. ventilators, defibrillator) and temperature control. The installation of the microgrid system will not result in the expansion of the existing use. Vehicle trips associated with the construction of the project will be temporary and the operation of the microgrid system will result in a negligible number of regular operational trips for maintenance. Motorists using Willows Road will view the above-ground components of the microgrid system briefly when passing by the project site. The ground-mounted solar panels will have an antiglare coating that maximizes light absorption and minimizes glare. No significant effects to off-reservation water quality or to air quality would occur as a result of the project. Therefore, the project is exempt under the common sense exemption listed in California Code of Regulations, title 14, section 15061(b)(3), as there is no possibility the installation of the microgrid system will have a significant effect on the off-reservation environment.

The section 15301 and 15061(b)(3) exemptions each serve as an independent basis for finding the project exempt.

b) Agreement IS NOT exempt. (consult with the legal office to determine next steps)
Check all that apply
☐ Initial Study
☐ Negative Declaration
☐ Mitigated Negative Declaration
☐ Environmental Impact Report
☐ Statement of Overriding Considerations

H) List all subcontractors (major and minor) and equipment vendors: (attach additional sheets as necessary)

<table>
<thead>
<tr>
<th>Legal Company Name:</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>To Be Determined PV Vendor</td>
<td>$299,104</td>
</tr>
<tr>
<td>Legal Company Name</td>
<td>Budget</td>
</tr>
<tr>
<td>------------------------------------------</td>
<td>------------</td>
</tr>
<tr>
<td>KE Storage Corporation</td>
<td>$519,270</td>
</tr>
<tr>
<td>M Bar C Construction DBA M Bar C Electric</td>
<td>$294,607</td>
</tr>
<tr>
<td>Webcor Builders, Inc.</td>
<td>$90,000</td>
</tr>
<tr>
<td>Oakland Machine Works, Inc.</td>
<td>$90,000</td>
</tr>
<tr>
<td>Electric Power Research Institute, Inc.</td>
<td>$80,000</td>
</tr>
<tr>
<td>Wilcox Machine Company</td>
<td>$80,000</td>
</tr>
<tr>
<td>YUHAS Tooling &amp; Machining, Inc.</td>
<td>$60,000</td>
</tr>
</tbody>
</table>

I) List all key partners: (attach additional sheets as necessary)

<table>
<thead>
<tr>
<th>Legal Company Name</th>
</tr>
</thead>
</table>

J) Budget Information

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Funding Year of Appropriation</th>
<th>Budget List Number</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>EPIC</td>
<td>19-20</td>
<td>301.001G</td>
<td>$1,218,374</td>
</tr>
</tbody>
</table>

R&D Program Area: ESRO: ETSI

Explanation for “Other” selection

Reimbursement Contract #: Federal Agreement #: $1,218,374
K) Recipient’s Contact Information

1. Recipient’s Administrator/Officer
   Name: Henry Boulley
   Address: 7991 E Altair Ln
   City, State, Zip: Anaheim, CA 92808-2201
   Phone: 541-698-0153
   E-Mail: hjboulley@indianenergy.com

2. Recipient’s Project Manager
   Name: Mike Firenze
   Address: 550 S Hope St Ste 2100
   City, State, Zip: Los Angeles, CA 90071-2625
   Phone: 619-962-6446
   E-Mail: mike.firenze@webcor.com

L) Selection Process Used

☒ Competitive Solicitation  Solicitation #: GFO-19-306
☐ First Come First Served Solicitation Solicitation #:

M) The following items should be attached to this GRF

1. Exhibit A, Scope of Work ☒ Attached
2. Exhibit B, Budget Detail ☒ Attached
3. CEC 105, Questionnaire for Identifying Conflicts ☒ Attached
4. Recipient Resolution ☒ N/A ☐ Attached
5. CEQA Documentation ☐ N/A ☒ Attached

___________________________ ______________
Agreement Manager Date

___________________________ ______________
Office Manager Date

___________________________ ______________
Deputy Director Date
EXHIBIT A
Scope of Work

I. TASK ACRONYM/TERM LISTS

A. Task List

<table>
<thead>
<tr>
<th>Task #</th>
<th>CPR</th>
<th>Task Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td>General Project Tasks</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td>Install, Operate and Verify Performance of the Flywheel Energy Storage Device</td>
</tr>
<tr>
<td>3</td>
<td>X</td>
<td>Install Multiple Flywheel Energy Storage Units and PV on Tribal Land</td>
</tr>
<tr>
<td>4</td>
<td>X</td>
<td>Data Collection on Use Cases of Long-duration Performance</td>
</tr>
<tr>
<td>5</td>
<td></td>
<td>Evaluation of Project Benefits</td>
</tr>
<tr>
<td>6</td>
<td></td>
<td>Technology/Knowledge Transfer Activities</td>
</tr>
<tr>
<td>7</td>
<td></td>
<td>Production Readiness Plan</td>
</tr>
</tbody>
</table>

B. Acronym/Term List

<table>
<thead>
<tr>
<th>Acronym/Term</th>
<th>Meaning</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAM</td>
<td>Commission Agreement Manager</td>
</tr>
<tr>
<td>CAO</td>
<td>Commission Agreement Officer</td>
</tr>
<tr>
<td>CPR</td>
<td>Critical Project Review</td>
</tr>
<tr>
<td>PV</td>
<td>Photovoltaic</td>
</tr>
<tr>
<td>PSPS</td>
<td>Public Safety Power Shutoffs</td>
</tr>
<tr>
<td>TAC</td>
<td>Technical Advisory Committee</td>
</tr>
<tr>
<td>TRL</td>
<td>Technology Readiness Level</td>
</tr>
<tr>
<td>UPS</td>
<td>Uninterruptible Power Supply</td>
</tr>
</tbody>
</table>

II. PURPOSE OF AGREEMENT, PROBLEM/SOLUTION STATEMENT, AND GOALS AND OBJECTIVES

A. Purpose of Agreement

The purpose of this Agreement is to fund the development and demonstration of a flywheel energy storage technology that stores and discharges electrical energy for 10 hours or more at a power level of at least 50 kW. This demonstration will help Native American Tribes and their communities by providing increased resiliency, higher reliability, lower energy costs, support to local critical facilities and the ability to maintain critical medical services.

B. Problem/ Solution Statement

Problem

Long-duration storage of electrical energy is essential to improve power quality, resiliency and reliability in the supply of power to Native American tribal communities, particularly to address curtailment or respond to an unplanned grid outage, or a planned Public Safety Power Shutoffs (PSPS).

While the California Public Utilities Commission has approved over 1,500 MW of energy storage procurements, these are primarily based on Li-ion battery technology, which is only suitable for

1 Please see subtask 1.3 in Part III of the Scope of Work (General Project Tasks) for a description of Critical Project Review (CPR) Meetings.
Solution
The Recipient will install a long-duration non-Li ion energy storage system and a solar photovoltaic (PV) array to provide energy to the Viejas Tribal Land using an innovative kinetic energy storage device (flywheel) that is practical and low-cost. The device consists of a rotating disk that is spun up by a motor to store energy; switching the motor to generation mode causes the disk to spin down and discharge energy to the load. Long duration is achieved by using an innovative technology that employs a large rotor with sufficient inertia to store the required energy with very low loss by employing a proprietary electromagnetic off-loading arrangement. The proposed installation employs systems at TRL 6 that use conventional materials and off-the-shelf commercial components for high reliability and low cost.

C. Goals and Objectives of the Agreement

Agreement Goals
The goals of this Agreement are to:

- To improve resiliency in the supply of power to Native American Tribal Lands, particularly to address curtailment or respond to an unplanned grid outage or a planned PSPS.
- Obtain data on performance of a non-Li ion energy storage installation including a PV generation source; and
- Demonstrate viability of long-duration, reliable, low-cost, behind-the-meter energy storage capable of providing 50 kW of power for 10 hours from a single installation.

Ratepayer Benefits: This Agreement will result in the benefits of greater electricity reliability, lower costs, and increased safety by installing and demonstrating the feasibility of several non-Li ion, long-duration energy storage technologies. These include kinetic energy (flywheels), integrated motor-generators for high round-trip efficiencies, and the use of commercial off-the-shelf technologies to minimize cost.

The data obtained in the demonstration gives the State and ratepayers an accurate picture of how a non-Li ion long-duration energy storage installation performs for various use cases including long-duration uninterruptible power supply (UPS), microgrid, peak shaving and demand charge reduction.

Technological Advancement and Breakthroughs: This Agreement will lead to technological advancement and breakthroughs to overcome barriers to the achievement of the State of California’s statutory energy goals by clearly demonstrating the performance of a long-duration.

---

2 California Public Resources Code, Section 25711.5(a) requires projects funded by the Electric Program Investment Charge (EPIC) to result in ratepayer benefits. The California Public Utilities Commission, which established the EPIC in 2011, defines ratepayer benefits as greater reliability, lower costs, and increased safety (See CPUC “Phase 2” Decision 12-05-037 at page 19, May 24, 2012, http://docs.cpuc.ca.gov/PublishedDocs/WORD_PDF/FINAL_DECISION/167664.PDF).

3 California Public Resources Code, Section 25711.5(a) also requires EPIC-funded projects to lead to technological advancement and breakthroughs to overcome barriers that prevent the achievement of the state’s statutory and energy goals.
flywheel-based non-Li energy storage technology and PV renewable energy installation. This demonstration will provide the State with new data on how innovative storage technologies are achieved and the benefits of such configurations for providing resiliency to the grid. In addition to providing investor owned utilities ratepayer benefits, the proposed project will lead to technological advancement over current Li-ion-based technology and breakthroughs that serve to overcome the barriers that prevent the achievement of the state’s statutory energy goals.\(^4\) Advancements include very high life cycling capability (50,000 charge-discharge capability compared to 1000-3000 cycles life of Li-ion batteries), wide operational temperatures ranging from -60°C to +60°C (compared to 5°C to 40°C for batteries), recyclability, high efficiency (>85% compared to 60% in flow batteries), and the use of steels compared to mining lithium salts with resulting environmental degradation.

**Agreement Objectives**

The objectives of this Agreement are to:
- Obtain real-time information on the performance of a longer-duration energy storage installation that will deliver 50 kW for at least 10 hours;
- Identify issues in operating a microgrid integrated with longer-duration storage; and,
- Assess performance using measurement and verification tools.

**III. TASK 1 GENERAL PROJECT TASKS**

**PRODUCTS**

**Subtask 1.1 Products**

The goal of this subtask is to establish the requirements for submitting project products (e.g., reports, summaries, plans, and presentation materials). Unless otherwise specified by the Commission Agreement Manager (CAM), the Recipient must deliver products as required below by the dates listed in the *Project Schedule (Part V)*. Products that require a draft version are indicated by marking **“(draft and final)”** after the product name in the “Products” section of the task/subtask. If **“(draft and final)”** does not appear after the product name, only a final version of the product is required. With respect to due dates within this Scope of Work, **“days”** means working days.

**The Recipient shall:**

For products that require a draft version, including the Final Report Outline and Final Report
- Submit all draft products to the CAM for review and comment in accordance with the Project Schedule (Part V). The CAM will provide written comments to the Recipient on the draft product within 15 days of receipt, unless otherwise specified in the task/subtask for which the product is required.
- Consider incorporating all CAM comments into the final product. If the Recipient disagrees with any comment, provide a written response explaining why the comment was not incorporated into the final product.
- Submit the revised product and responses to comments within 10 days of notice by the CAM, unless the CAM specifies a longer time period, or approves a request for additional time.

---

\(^4\) California Public Resources Code, Section 25711.5(a), http://www.leginfo.ca.gov/cgi-bin/displaycode?section=prc&group=25001-26000&file=25710-25712.
EXHIBIT A
Scope of Work

For products that require a final version only
• Submit the product to the CAM for acceptance. The CAM may request minor revisions or explanations prior to acceptance.

For all products
• Submit all data and documents required as products in accordance with the following Instructions for Submitting Electronic Files and Developing Software:

  o Electronic File Format
    ▪ Submit all data and documents required as products under this Agreement in an electronic file format that is fully editable and compatible with the Energy Commission’s software and Microsoft (MS)-operating computing platforms, or with any other format approved by the CAM. Deliver an electronic copy of the full text of any Agreement data and documents in a format specified by the CAM, such as memory stick or CD-ROM.

    The following describes the accepted formats for electronic data and documents provided to the Energy Commission as products under this Agreement, and establishes the software versions that will be required to review and approve all software products:
    ▪ Data sets will be in MS Access or MS Excel file format (version 2007 or later), or any other format approved by the CAM.
    ▪ Text documents will be in MS Word file format, version 2007 or later.
    ▪ Documents intended for public distribution will be in PDF file format.
    ▪ The Recipient must also provide the native Microsoft file format.
    ▪ Project management documents will be in Microsoft Project file format, version 2007 or later.

  o Software Application Development
    Use the following standard Application Architecture components in compatible versions for any software application development required by this Agreement (e.g., databases, models, modeling tools), unless the CAM approves other software applications such as open source programs:
    ▪ Microsoft ASP.NET framework (version 3.5 and up). Recommend 4.0.
    ▪ Microsoft Internet Information Services (IIS), (version 6 and up) Recommend 7.5.
    ▪ C# Programming Language with Presentation (UI), Business Object and Data Layers.
    ▪ SQL (Structured Query Language).
    ▪ XML (external interfaces).

    Any exceptions to the Electronic File Format requirements above must be approved in writing by the CAM. The CAM will consult with the Energy Commission’s Information Technology Services Branch to determine whether the exceptions are allowable.
MEETINGS

Subtask 1.2 Kick-off Meeting
The goal of this subtask is to establish the lines of communication and procedures for implementing this Agreement.

The Recipient shall:
• Attend a “Kick-off” meeting with the CAM, the Commission Agreement Officer (CAO), and any other Energy Commission staff relevant to the Agreement. The Recipient will bring its Project Manager and any other individuals designated by the CAM to this meeting. The administrative and technical aspects of the Agreement will be discussed at the meeting. Prior to the meeting, the CAM will provide an agenda to all potential meeting participants. The meeting may take place in person or by electronic conferencing (e.g., WebEx), with approval of the CAM.

The administrative portion of the meeting will include discussion of the following:
  o Terms and conditions of the Agreement;
  o Administrative products (subtask 1.1);
  o CPR meetings (subtask 1.3);
  o Match fund documentation (subtask 1.7);
  o Permit documentation (subtask 1.8);
  o Subcontracts (subtask 1.9); and
  o Any other relevant topics.

The technical portion of the meeting will include discussion of the following:
  o The CAM’s expectations for accomplishing tasks described in the Scope of Work;
  o An updated Project Schedule;
  o Technical products (subtask 1.1);
  o Progress reports and invoices (subtask 1.5);
  o Final Report (subtask 1.6);
  o Technical Advisory Committee meetings (subtasks 1.10 and 1.11); and
  o Any other relevant topics.

• Provide an Updated Project Schedule, List of Match Funds, and List of Permits, as needed to reflect any changes in the documents.

The CAM shall:
• Designate the date and location of the meeting.
• Send the Recipient a Kick-off Meeting Agenda.

Recipient Products:
• Updated Project Schedule (if applicable)
• Updated List of Match Funds (if applicable)
• Updated List of Permits (if applicable)

CAM Product:
• Kick-off Meeting Agenda

Subtask 1.3 Critical Project Review (CPR) Meetings
The goal of this subtask is to determine if the project should continue to receive Energy Commission funding, and if so whether any modifications must be made to the tasks, products,
EXHIBIT A
Scope of Work

schedule, or budget. CPR meetings provide the opportunity for frank discussions between the Energy Commission and the Recipient. As determined by the CAM, discussions may include project status, challenges, successes, advisory group findings and recommendations, final report preparation, and progress on technical transfer and production readiness activities (if applicable). Participants will include the CAM and the Recipient, and may include the CAO and any other individuals selected by the CAM to provide support to the Energy Commission.

CPR meetings generally take place at key, predetermined points in the Agreement, as determined by the CAM and as shown in the Task List on page 1 of this Exhibit. However, the CAM may schedule additional CPR meetings as necessary. The budget will be reallocated to cover the additional costs borne by the Recipient, but the overall Agreement amount will not increase. CPR meetings generally take place at the Energy Commission, but they may take place at another location, or may be conducted via electronic conferencing (e.g., WebEx) as determined by the CAM.

The Recipient shall:
- Prepare a CPR Report for each CPR meeting that: (1) discusses the progress of the Agreement toward achieving its goals and objectives; and (2) includes recommendations and conclusions regarding continued work on the project.
- Submit the CPR Report along with any other Task Products that correspond to the technical task for which the CPR meeting is required (i.e., if a CPR meeting is required for Task 2, submit the Task 2 products along with the CPR Report).
- Attend the CPR meeting.
- Present the CPR Report and any other required information at each CPR meeting.

The CAM shall:
- Determine the location, date, and time of each CPR meeting with the Recipient's input.
- Send the Recipient a CPR Agenda and a List of Expected CPR Participants in advance of the CPR meeting. If applicable, the agenda will include a discussion of match funding and permits.
- Conduct and make a record of each CPR meeting. Provide the Recipient with a Schedule for Providing a Progress Determination on continuation of the project.
- Determine whether to continue the project, and if so whether modifications are needed to the tasks, schedule, products, or budget for the remainder of the Agreement. If the CAM concludes that satisfactory progress is not being made, this conclusion will be referred to the Deputy Director of the Energy Research and Development Division.
- Provide the Recipient with a Progress Determination on continuation of the project, in accordance with the schedule. The Progress Determination may include a requirement that the Recipient revise one or more products.

Recipient Products:
- CPR Report(s)
- Task Products (draft and/or final as specified in the task)

CAM Products:
- CPR Agenda
- List of Expected CPR Participants
- Schedule for Providing a Progress Determination
- Progress Determination
Subtask 1.4 Final Meeting
The goal of this subtask is to complete the closeout of this Agreement.

The Recipient shall:

- Meet with Energy Commission staff to present project findings, conclusions, and recommendations. The final meeting must be completed during the closeout of this Agreement. This meeting will be attended by the Recipient and CAM, at a minimum. The meeting may occur in person or by electronic conferencing (e.g., WebEx), with approval of the CAM.

  The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM’s discretion.

  - The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants.

  - The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items:
    - Disposition of any state-owned equipment.
    - Need to file a Uniform Commercial Code Financing Statement (Form UCC-1) regarding the Energy Commission’s interest in patented technology.
    - The Energy Commission’s request for specific “generated” data (not already provided in Agreement products).
    - Need to document the Recipient’s disclosure of “subject inventions” developed under the Agreement.
    - “Surviving” Agreement provisions such as repayment provisions and confidential products.
    - Final invoicing and release of retention.

- Prepare a Final Meeting Agreement Summary that documents any agreement made between the Recipient and Commission staff during the meeting.
- Prepare a Schedule for Completing Agreement Closeout Activities.
- Provide All Draft and Final Written Products on a CD-ROM or USB memory stick, organized by the tasks in the Agreement.

Products:
- Final Meeting Agreement Summary (if applicable)
- Schedule for Completing Agreement Closeout Activities
- All Draft and Final Written Products

REPORTS AND INVOICES
Subtask 1.5 Progress Reports and Invoices
The goals of this subtask are to: (1) periodically verify that satisfactory and continued progress is made towards achieving the project objectives of this Agreement; and (2) ensure that invoices contain all required information and are submitted in the appropriate format.

The Recipient shall:

- Submit a monthly Progress Report to the CAM. Each progress report must:
  - Summarize progress made on all Agreement activities as specified in the scope of work for the preceding month, including accomplishments, problems, milestones, products, schedule, fiscal status, and an assessment of the ability to complete the Agreement within the current budget and any anticipated cost overruns. See the
EXHIBIT A
Scope of Work

Progress Report Format Attachment for the recommended specifications.

- Submit a monthly or quarterly Invoice that follows the instructions in the “Payment of Funds” section of the terms and conditions, including a financial report on Match Fund and in-state expenditures.

**Products:**
- Progress Reports
- Invoices

**Subtask 1.6 Final Report**
The goal of this subtask is to prepare a comprehensive Final Report that describes the original purpose, approach, results, and conclusions of the work performed under this Agreement. The CAM will review the Final Report, which will be due at least five months before the Agreement end date. When creating the Final Report Outline and the Final Report, the Recipient must use the Style Manual provided by the CAM.

**Subtask 1.6.1 Final Report Outline**

The Recipient shall:
- Prepare a Final Report Outline in accordance with the Style Manual provided by the CAM. (See Task 1.1 for requirements for draft and final products.)

**Recipient Products:**
- Final Report Outline (draft and final)

**CAM Product:**
- Style Manual
- Comments on Draft Final Report Outline
- Acceptance of Final Report Outline

**Subtask 1.6.2 Final Report**

The Recipient shall:
- Prepare a Final Report for this Agreement in accordance with the approved Final Report Outline, Style Manual, and Final Report Template provided by the CAM with the following considerations:
  - Ensure that the report includes the following items, in the following order:
    - Cover page *(required)*
    - Credits page on the reverse side of cover with legal disclaimer *(required)*
    - Acknowledgements page (optional)
    - Preface *(required)*
    - Abstract, keywords, and citation page *(required)*
    - Table of Contents *(required*, followed by List of Figures and List of Tables, if needed)
    - Executive summary *(required)*
    - Body of the report *(required)*
    - References (if applicable)
    - Glossary/Acronyms (If more than 10 acronyms or abbreviations are used, it is required.)
EXHIBIT A
Scope of Work

- Bibliography (if applicable)
- Appendices (if applicable) (Create a separate volume if very large.)
- Attachments (if applicable)
  - Ensure that the document is written in the third person.
  - Ensure that the Executive Summary is understandable to the lay public.
    - Briefly summarize the completed work. Succinctly describe the project results and whether or not the project goals were accomplished.
    - Identify which specific ratepayers can benefit from the project results and how they can achieve the benefits.
    - If it’s necessary to use a technical term in the Executive Summary, provide a brief definition or explanation when the technical term is first used.
  - Follow the Style Guide format requirements for headings, figures/tables, citations, and acronyms/abbreviations.
  - Ensure that the document omits subjective comments and opinions. However, recommendations in the conclusion of the report are allowed.
  - Include a brief description of the project results in the Abstract.
- Submit a draft of the report to the CAM for review and comment. The CAM will provide written comments to the Recipient on the draft product within 15 days of receipt
- Consider incorporating all CAM comments into the Final Report. If the Recipient disagrees with any comment, provide a written response explaining why the comment was not incorporated into the final product
- Submit the revised Final Report and responses to comments within 10 days of notice by the CAM, unless the CAM specifies a longer time period or approves a request for additional time.
- Submit one bound copy of the Final Report to the CAM along with Written Responses to Comments on the Draft Final Report.

Products:
- Final Report (draft and final)
- Written Responses to Comments on the Draft Final Report

CAM Product:
- Written Comments on the Draft Final Report

MATCH FUNDS, PERMITS, AND SUBCONTRACTS

Subtask 1.7 Match Funds
The goal of this subtask is to ensure that the Recipient obtains any match funds planned for this Agreement and applies them to the Agreement during the Agreement term.

While the costs to obtain and document match funds are not reimbursable under this Agreement, the Recipient may spend match funds for this task. The Recipient may only spend match funds during the Agreement term, either concurrently or prior to the use of Energy Commission funds. Match funds must be identified in writing, and the Recipient must obtain any associated commitments before incurring any costs for which the Recipient will request reimbursement.

The Recipient shall:
- Prepare a Match Funds Status Letter that documents the match funds committed to this Agreement. If no match funds were part of the proposal that led to the Energy
EXHIBIT A
Scope of Work

Commission awarding this Agreement and none have been identified at the time this Agreement starts, then state this in the letter. If match funds were a part of the proposal that led to the Energy Commission awarding this Agreement, then provide in the letter:

- A list of the match funds that identifies:
  - The amount of cash match funds, their source(s) (including a contact name, address, and telephone number), and the task(s) to which the match funds will be applied.
  - The amount of each in-kind contribution, a description of the contribution type (e.g., property, services), the documented market or book value, the source (including a contact name, address, and telephone number), and the task(s) to which the match funds will be applied. If the in-kind contribution is equipment or other tangible or real property, the Recipient must identify its owner and provide a contact name, address, telephone number, and the address where the property is located.
  - If different from the solicitation application, provide a letter of commitment from an authorized representative of each source of match funding that the funds or contributions have been secured.

- At the Kick-off meeting, discuss match funds and the impact on the project if they are significantly reduced or not obtained as committed. If applicable, match funds will be included as a line item in the progress reports and will be a topic at CPR meetings.
- Provide a Supplemental Match Funds Notification Letter to the CAM of receipt of additional match funds.
- Provide a Match Funds Reduction Notification Letter to the CAM if existing match funds are reduced during the course of the Agreement. Reduction of match funds may trigger a CPR meeting.

Products:
- Match Funds Status Letter
- Supplemental Match Funds Notification Letter (if applicable)
- Match Funds Reduction Notification Letter (if applicable)

Subtask 1.8 Permits
The goal of this subtask is to obtain all permits required for work completed under this Agreement in advance of the date they are needed to keep the Agreement schedule on track. Permit costs and the expenses associated with obtaining permits are not reimbursable under this Agreement, with the exception of costs incurred by University of California recipients. Permits must be identified and obtained before the Recipient may incur any costs related to the use of the permit(s) for which the Recipient will request reimbursement.

The Recipient shall:
- Prepare a Permit Status Letter that documents the permits required to conduct this Agreement. If no permits are required at the start of this Agreement, then state this in the letter. If permits will be required during the course of the Agreement, provide in the letter:
  - A list of the permits that identifies: (1) the type of permit; and (2) the name, address, and telephone number of the permitting jurisdictions or lead agencies.
  - The schedule the Recipient will follow in applying for and obtaining the permits.

The list of permits and the schedule for obtaining them will be discussed at the Kick-off meeting (subtask 1.2), and a timetable for submitting the updated list, schedule, and
copies of the permits will be developed. The impact on the project if the permits are not obtained in a timely fashion or are denied will also be discussed. If applicable, permits will be included as a line item in progress reports and will be a topic at CPR meetings.

- If during the course of the Agreement additional permits become necessary, then provide the CAM with an Updated List of Permits (including the appropriate information on each permit) and an Updated Schedule for Acquiring Permits.
- Send the CAM a Copy of Each Approved Permit.
- If during the course of the Agreement permits are not obtained on time or are denied, notify the CAM within 5 days. Either of these events may trigger a CPR meeting.

Products:
- Permit Status Letter
- Updated List of Permits (if applicable)
- Updated Schedule for Acquiring Permits (if applicable)
- Copy of Each Approved Permit (if applicable)

Subtask 1.9 Subcontracts
The goals of this subtask are to: (1) procure subcontracts required to carry out the tasks under this Agreement; and (2) ensure that the subcontracts are consistent with the terms and conditions of this Agreement.

The Recipient shall:
- Manage and coordinate subcontractor activities in accordance with the requirements of this Agreement.
- Incorporate this Agreement by reference into each subcontract.
- Include any required Energy Commission flow-down provisions in each subcontract, in addition to a statement that the terms of this Agreement will prevail if they conflict with the subcontract terms.
- If required by the CAM, submit a draft of each Subcontract required to conduct the work under this Agreement.
- Submit a final copy of the executed subcontract.
- Notify and receive written approval from the CAM prior to adding any new subcontractors (see the discussion of subcontractor additions in the terms and conditions).

Products:
- Subcontracts (draft if required by the CAM)

TECHNICAL ADVISORY COMMITTEE
Subtask 1.10 Technical Advisory Committee (TAC)
The goal of this subtask is to create an advisory committee for this Agreement. The TAC should be composed of diverse professionals. The composition will vary depending on interest, availability, and need. TAC members will serve at the CAM's discretion. The purpose of the TAC is to:
- Provide guidance in project direction. The guidance may include scope and methodologies, timing, and coordination with other projects. The guidance may be based on:
  o Technical area expertise;
  o Knowledge of market applications; or
EXHIBIT A
Scope of Work

- Linkages between the agreement work and other past, present, or future projects (both public and private sectors) that TAC members are aware of in a particular area.
  - Review products and provide recommendations for needed product adjustments, refinements, or enhancements.
  - Evaluate the tangible benefits of the project to the state of California, and provide recommendations as needed to enhance the benefits.
  - Provide recommendations regarding information dissemination, market pathways, or commercialization strategies relevant to the project products.

The TAC may be composed of qualified professionals spanning the following types of disciplines:
  - Researchers knowledgeable about the project subject matter;
  - Members of trades that will apply the results of the project (e.g., designers, engineers, architects, contractors, and trade representatives);
  - Public interest market transformation implementers;
  - Product developers relevant to the project;
  - U.S. Department of Energy research managers, or experts from other federal or state agencies relevant to the project;
  - Public interest environmental groups;
  - Utility representatives;
  - Air district staff; and
  - Members of relevant technical society committees.

The Recipient shall:
Prepare a List of Potential TAC Members that includes the names, companies, physical and electronic addresses, and phone numbers of potential members. The list shall include the expertise of each proposed TAC member and the value to the project. The list will be discussed at the Kick-off meeting, and a schedule for recruiting members and holding the first TAC meeting will be developed.
  - Recruit TAC members. Ensure that each individual understands member obligations and the TAC meeting schedule developed in subtask 1.11.
  - Prepare a List of TAC Members once all TAC members have committed to serving on the TAC.
  - Submit Documentation of TAC Member Commitment (such as Letters of Acceptance) from each TAC member.

Products:
  - List of Potential TAC Members
  - List of TAC Members
  - Documentation of TAC Member Commitment

Subtask 1.11 TAC Meetings
The goal of this subtask is for the TAC to provide strategic guidance for the project by participating in regular meetings, which may be held via teleconference.
EXHIBIT A
Scope of Work

The Recipient shall:
- Discuss the TAC meeting schedule with the CAM at the Kick-off meeting. Determine the number and location of meetings (in-person and via teleconference) in consultation with the CAM.
- Prepare a TAC Meeting Schedule that will be presented to the TAC members during recruiting. Revise the schedule after the first TAC meeting to incorporate meeting comments.
- Prepare a TAC Meeting Agenda and TAC Meeting Back-up Materials for each TAC meeting.
- Organize and lead TAC meetings in accordance with the TAC Meeting Schedule. Changes to the schedule must be pre-approved in writing by the CAM.
- Prepare TAC Meeting Summaries that include any recommended resolutions of major TAC issues.

The TAC shall:
- Help set the project team's goals and contribute to the development and evaluation of its statement of proposed objectives as the project evolves.
- Provide a credible and objective sounding board on the wide range of technical and financial barriers and opportunities.
- Help identify key areas where the project has a competitive advantage, value proposition, or strength upon which to build.
- Advocate on behalf of the project in its effort to build partnerships, governmental support and relationships with a national spectrum of influential leaders.
- Ask probing questions that insure a long-term perspective on decision-making and progress toward the project’s strategic goals.

Products:
- TAC Meeting Schedule (draft and final)
- TAC Meeting Agendas (draft and final)
- TAC Meeting Back-up Materials
- TAC Meeting Summaries
IV. TECHNICAL TASKS

TASK 2: INSTALL, OPERATE, AND VERIFY PERFORMANCE OF THE FLYWHEEL ENERGY STORAGE DEVICE
The goals of this task are to (1) Assemble and install a prototype test flywheel energy storage unit at the site; and (2) Operate the unit cyclically (charge and discharge) at full power to full energy storage capacity; and (3) Measure and verify that performance parameters meet the long-duration discharge requirements.

The Recipient shall:

- Provide a Detailed System Design and Manufacturing Report describing the operation parameters, specifications, and expected performance and overall design details
- Provide a Site Readiness Report including permits, detailed drawings of the installation interphase certified by a registered structural engineer with instructions and procedures for installation, and procedures for electrical interconnection diagrams for connection to PV system.
- Provide a Safety Test Plan before operation that will include procedures that meet OSHA and industry safety standards including operating procedures, necessary signage along with training and operating manuals.
- Assemble and proof-test prototype test unit.
- Install the prototype test unit at the site.
- Operate the unit to full power and discharge to verify 10 hours or more discharge duration at full power.
- Operate in charge-discharge mode for at least ten cycles and determine performance parameters over each cycle. Undergo reliability and lifetime testing with 3rd party supervision.
- Procure balance of NextGen units and PV components. Recipient shall obtain CAM written approval prior to purchasing the NextGen units and PV components.
- Prepare an Installation and Operation Report that includes but is not limited to the following:
  - Plots of charge-discharge cycles
  - Efficiency values over energy storage range
  - A discussion of performance at site relative to performance during proof-testing
  - Other information, such as high-quality digital photographs, charts of operational parameters to document the performance in the field of the system and the individual components, and performance parameters including charge discharge power, efficiency and device temperatures at the function of the ambient environment, time of day and time of year

Products:

- Detailed System Design and Manufacturing Report (draft and final)
- Site Readiness Report (draft and final)
- Safety Test Plan (draft and final)
- Installation and Operation Report
TASK 3: INSTALL MULTIPLE FLYWHEEL ENERGY STORAGE UNITS AND PV ON TRIBAL LAND
The goal of this task is to install, operate and evaluate the performance of multiple flywheel energy storage units at the site for all use cases.

The Recipient shall:
- Install all five (5) flywheel storage units and a PV array.
- Integrate flywheel storage units with PV.
- Develop diagnostic software that quantifies multi-unit performance including predictions for various potential failure modes.
- Complete acceptance test reports for all storage units and PV.
- Provide a System Commission Report that verifies the system meets the specifications provided in the Detailed System Design and Manufacturing Report and is certified to perform as planned under routine operations.
- Prepare a Multi-Unit Operation Report that describes the layout, instrumentation used, and M&V data. The performance of the integrated system will be reported to include but not be limited to charge/discharge data, efficiencies determined for discharge power levels of 10kW, 20kW, 30kW, 40kW and 50kW, discharge duration at maximum steady-state power output of 50kW, and discrepancy notices and their dispositions.
- Document TRL 7 achieved.
- Prepare a CPR Report #1 and participate in a CPR meeting in accordance with subtask 1.3 (CPR Meetings).

Products:
- System Commission Report (draft and final)
- Multi-Unit Operation Report (draft and final)
- CPR Report #1

TASK 4: DATA COLLECTION ON USE CASES OF LONG-DURATION PERFORMANCE
The goal of this task is to operate and collect data on use cases to demonstrate long-duration performance of an integrated energy storage installation to verify criterion of full 50 kW power delivery over a period of at least 10 hours.

The Recipient shall:
- Operate all energy storage units for the proposed use cases.
- Provide a Measurement and Verification Plan that will include the collection and measurement and verification (M&V) of data on the installation over the one year demonstration period. The duration of data collection may be reduced with prior CAM written approval. M&V includes plots of charge/discharge power levels, storage efficiencies, ambient temperatures, and PV output as a function of time.
- Prepare a Long-Duration Energy Storage Performance Report that describes the performance of the integrated system, including but not limited to charge/discharge data, efficiencies, discharge duration at maximum steady-state power, and discrepancy notices and their dispositions.
- Prepare a CPR Report #2 and participate in a CPR meeting in accordance with subtask 1.3 (CPR Meetings).
EXHIBIT A
Scope of Work

Products:
- Measurement & Verification Plan (draft and final)
- Long-Duration Energy Storage Performance Report (draft and final)
- CPR Report #2

TASK 5: EVALUATION OF PROJECT BENEFITS
The goal of this task is to report the benefits resulting from this project.

The Recipient shall:
- Complete three Project Benefits Questionnaires that correspond to three main intervals in the Agreement: (1) Kick-off Meeting Benefits Questionnaire; (2) Mid-term Benefits Questionnaire; and (3) Final Meeting Benefits Questionnaire.
- Provide all key assumptions used to estimate projected benefits, including targeted market sector (e.g., population and geographic location), projected market penetration, baseline and projected energy use and cost, operating conditions, and emission reduction calculations. Examples of information that may be requested in the questionnaires include:
  - For Product Development Projects and Project Demonstrations:
    - Published documents, including date, title, and periodical name.
    - Estimated or actual energy and cost savings, and estimated statewide energy savings once market potential have been realized. Identify all assumptions used in the estimates.
    - Greenhouse gas and criteria emissions reductions.
    - Other non-energy benefits such as reliability, public safety, lower operational cost, environmental improvement, indoor environmental quality, and societal benefits.
    - A discussion of project product downloads from websites, and publications in technical journals.
    - A comparison of project expectations and performance. Discuss whether the goals and objectives of the Agreement have been met and what improvements are needed, if any.
    - Additional Information for Product Development Projects:
      - Outcome of product development efforts, such copyrights and license agreements.
      - Units sold or projected to be sold in California and outside of California.
      - Total annual sales or projected annual sales (in dollars) of products developed under the Agreement.
      - Investment dollars/follow-on private funding as a result of Energy Commission funding.
      - Patent numbers and applications, along with dates and brief descriptions.
    - Additional Information for Product Demonstrations:
      - Outcome of demonstrations and status of technology.
      - Number of similar installations.
      - Jobs created/retained as a result of the Agreement.
  - For Information/Tools and Other Research Studies:
    - Outcome of project.
    - Published documents, including date, title, and periodical name.
EXHIBIT A  
Scope of Work

- A discussion of policy development. State if the project has been cited in government policy publications or technical journals, or has been used to inform regulatory bodies.
- The number of website downloads.
- An estimate of how the project information has affected energy use and cost, or has resulted in other non-energy benefits.
- An estimate of energy and non-energy benefits.
- A discussion of project product downloads from websites, and publications in technical journals.
- A comparison of project expectations and performance. Discuss whether the goals and objectives of the Agreement have been met and what improvements are needed, if any.

- Respond to CAM questions regarding responses to the questionnaires.

The Energy Commission may send the Recipient similar questionnaires after the Agreement term ends. Responses to these questionnaires will be voluntary.

Products:
- Kick-off Meeting Benefits Questionnaire
- Mid-term Benefits Questionnaire
- Final Meeting Benefits Questionnaire

TASK 6: TECHNOLOGY/KNOWLEDGE TRANSFER ACTIVITIES
The goal of this task is to develop a plan to make the knowledge gained, experimental results, and lessons learned available to the public and key decision makers.

The Recipient shall:
- Prepare an Initial Fact Sheet at start of the project that describes the project. Use the format provided by the CAM.
- Prepare a Final Project Fact Sheet at the project’s conclusion that discusses results. Use the format provided by the CAM.
- Prepare a Technology/Knowledge Transfer Plan that includes:
  o An explanation of how the knowledge gained from the project will be made available to the public, including the targeted market sector and potential outreach to end users, utilities, regulatory agencies, and others.
  o A description of the intended use(s) for and users of the project results.
  o Published documents, including date, title, and periodical name.
  o Copies of documents, fact sheets, journal articles, press releases, and other documents prepared for public dissemination. These documents must include the Legal Notice required in the terms and conditions. Indicate where and when the documents were disseminated.
  o A discussion of policy development. State if project has been or will be cited in government policy publications, or used to inform regulatory bodies.
  o The number of website downloads or public requests for project results.
  o Additional areas as determined by the CAM.
- Conduct technology transfer activities in accordance with the Technology/Knowledge Transfer Plan. These activities will be reported in the Progress Reports.
- When directed by the CAM, develop Presentation Materials for an Energy Commission-sponsored conference/workshop(s) on the project.
EXHIBIT A  
Scope of Work

- When directed by the CAM, participate in annual EPIC symposium(s) sponsored by the California Energy Commission.
- Provide at least (6) six *High Quality Digital Photographs* (minimum resolution of 1300x500 pixels in landscape ratio) of pre and post technology installation at the project sites or related project photographs.
- Prepare a *Technology/Knowledge Transfer Report* on technology transfer activities conducted during the project.

**Products:**
- Initial Fact Sheet (draft and final)
- Final Project Fact Sheet (draft and final)
- Presentation Materials (draft and final)
- High Quality Digital Photographs
- Technology/Knowledge Transfer Plan (draft and final)
- Technology/Knowledge Transfer Report (draft and final)

**TASK 7: PRODUCTION READINESS PLAN**
The goal of this task is to determine the steps that will lead to the manufacturing of technologies developed in this project or to the commercialization of the project’s results.

**The Recipient shall:**
- Prepare a *Production Readiness Plan*. The degree of detail in the plan should be proportional to the complexity of producing or commercializing the proposed product, and to its state of development. As appropriate, the plan will discuss the following:
  - Critical production processes, equipment, facilities, personnel resources, and support systems needed to produce a commercially viable product.
  - Internal manufacturing facilities, supplier technologies, capacity constraints imposed by the design under consideration, design-critical elements, and the use of hazardous or non-recyclable materials. The product manufacturing effort may include “proof of production processes.”
  - The estimated cost of production.
  - The expected investment threshold needed to launch the commercial product.
  - An implementation plan to ramp up to full production.
  - The outcome of product development efforts, such as copyrights and license agreements.
  - Patent numbers and applications, along with dates and brief descriptions.
  - Other areas as determined by the CAM.

**Products:**
- Production Readiness Plan (draft and final)

**V. PROJECT SCHEDULE**

Please see the attached Excel spreadsheet.
RESOLUTION NO: 20-0708-9d

STATE OF CALIFORNIA

STATE ENERGY RESOURCES
CONSERVATION AND DEVELOPMENT COMMISSION

RESOLUTION - RE: INDIAN ENERGY LLC

RESOLVED, that the State Energy Resources Conservation and Development Commission (CEC) adopts the staff CEQA findings contained in the Agreement or Amendment Request Form (as applicable); and

RESOLVED, that the CEC approves Agreement EPC-19-046 with Indian Energy LLC for a $1,218,374 grant to fund the development and demonstration of a flywheel energy storage technology that stores and discharges electrical energy for 10 hours or more at a power level of at least 50 kW. This demonstration will help the Viejas Band of Kumeyaay Indians and their communities by providing increased resiliency, higher reliability, lower energy costs, and support to local critical facilities; and

FURTHER BE IT RESOLVED, that the Executive Director or his/her designee shall execute the same on behalf of the CEC.

CERTIFICATION

The undersigned Secretariat to the CEC does hereby certify that the foregoing is a full, true, and correct copy of a Resolution duly and regularly adopted at a meeting of the CEC held on July 8, 2020.

AYE:
NAY:
ABSENT:
ABSTAIN:

Cody Goldthrite
Secretariat