A) New Agreement # PIR-19-005 (to be completed by CGL office)

B) Division Agreement Manager: MS- Phone
ERDD Christian Fredericks 51 916-327-1631

C) Recipient’s Legal Name Federal ID Number
Trevi Systems Inc. 27-4314602

D) Title of Project
Demonstrating Replicable, Innovative, Large-Scale Heat Recovery in the Industrial Sector

E) Term and Amount

<table>
<thead>
<tr>
<th>Start Date</th>
<th>End Date</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>6/1/2020</td>
<td>3/31/2024</td>
<td>$1,567,387</td>
</tr>
</tbody>
</table>

F) Business Meeting Information

☐ ARFVTP agreements $75K and under delegated to Executive Director
Proposed Business Meeting Date 5/13/2020 ☐ Consent ☒ Discussion
Business Meeting Presenter Kevin Mori Time Needed: 5 minutes

Please select one list serve. NaturalGas (NG Research Program

Agenda Item Subject and Description:
TREVI SYSTEMS INC. Proposed resolution approving Agreement PIR-19-005 with Trevi Systems Inc. for a $1,567,387 grant to develop and test a low-cost innovative and high-performance polymeric heat exchanger capable of reducing natural gas use by 20 percent in industrial facilities and adopting staff’s determination that this action is exempt from CEQA. The heat exchangers aim to reduce exchanger costs by 80 percent compared to metallic heat exchangers and will be demonstrated at two food and beverage facilities.

G) California Environmental Quality Act (CEQA) Compliance

1. Is Agreement considered a “Project” under CEQA?
   ☒ Yes (skip to question 2)
   ☐ No (complete the following (PRC 21065 and 14 CCR 15378)):
   Explain why Agreement is not considered a “Project”:

2. If Agreement is considered a “Project” under CEQA:
   a) ☒ Agreement IS exempt.
      ☐ Statutory Exemption. List PRC and/or CCR section number:
      ☒ Categorical Exemption. List CCR section number: Cal. Code Regs., tit 14, § 15303
      ☐ Common Sense Exemption. 14 CCR 15061 (b) (3)
   Explain reason why Agreement is exempt under the above section: California Code of Regulations, title 14, section 15301 provides that projects which consist of the operation, repair, maintenance, permitting, leasing, licensing, or minor alteration of existing public or private structures, facilities, mechanical equipment, or topographical features, and which involve negligible or no expansion of use
b) Agreement **IS NOT** exempt. (consult with the legal office to determine next steps)

☐ Initial Study
☐ Negative Declaration
☐ Mitigated Negative Declaration
☐ Environmental Impact Report
☐ Statement of Overriding Considerations

H) List all subcontractors (major and minor) and equipment vendors: (attach additional sheets as necessary)

<table>
<thead>
<tr>
<th>Legal Company Name</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>T2M Global LLC</td>
<td>$448,375</td>
</tr>
<tr>
<td>TBD - Contractor</td>
<td>$84,000</td>
</tr>
<tr>
<td></td>
<td>$</td>
</tr>
</tbody>
</table>

I) List all key partners: (attach additional sheets as necessary)

<table>
<thead>
<tr>
<th>Legal Company Name</th>
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</thead>
<tbody>
<tr>
<td></td>
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<td></td>
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<tr>
<td></td>
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</tbody>
</table>
J) Budget Information

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Funding Year of Appropriation</th>
<th>Budget List Number</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>NG Subaccount, PIERDD</td>
<td>18-19</td>
<td>501.001M</td>
<td>$1,567,387</td>
</tr>
<tr>
<td></td>
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<td></td>
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</tr>
</tbody>
</table>

R&D Program Area: EERO: IAW

TOTAL: $1,567,387

Explanation for “Other” selection

Reimbursement Contract #:  
Federal Agreement #:  

K) Recipient’s Contact Information

1. Recipient’s Administrator/Officer
   Name: David Zimkowski
   Address: 1415 N Mcdowell Blvd Ste A
   City, State, Zip: Petaluma, CA 94954-6516
   Phone: 707-792-2681 ext 8
   E-Mail: dzimkowski@trevisystems.com

2. Recipient’s Project Manager
   Name: John Webley
   Address: 1415 N Mcdowell Blvd Ste A
   City, State, Zip: Petaluma, CA 94954-6516
   Phone: 707-792-2681
   E-Mail: jwebley@trevisystems.com

L) Selection Process Used

☒ Competitive Solicitation  Solicitation #: GFO-19-503
☐ First Come First Served Solicitation Solicitation #:  

M) The following items should be attached to this GRF

1. Exhibit A, Scope of Work  ☒ Attached
2. Exhibit B, Budget Detail  ☒ Attached
3. CEC 105, Questionnaire for Identifying Conflicts  ☒ Attached
4. Recipient Resolution  ☒ N/A  ☐ Attached
5. CEQA Documentation  ☒ N/A  ☐ Attached
## TASK ACRONYM/TERM LISTS

### A. Task List

<table>
<thead>
<tr>
<th>Task #</th>
<th>CPR 1</th>
<th>Task Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td></td>
<td>General Project Tasks</td>
</tr>
<tr>
<td>2</td>
<td>x</td>
<td>Manufacture at-Scale High-Performance Polymeric Heat Exchanger</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>Design Heat Exchangers &amp; Develop Instrumentation Plans at Customer Sites</td>
</tr>
<tr>
<td>4</td>
<td>x</td>
<td>Install HEX System &amp; Validate Plastic HEX System Performance</td>
</tr>
<tr>
<td>5</td>
<td></td>
<td>Evaluation of Project Benefits</td>
</tr>
<tr>
<td>6</td>
<td></td>
<td>Technology/Knowledge Transfer Activities</td>
</tr>
<tr>
<td>7</td>
<td></td>
<td>Production Readiness Plan</td>
</tr>
</tbody>
</table>

### B. Acronym/Term List

<table>
<thead>
<tr>
<th>Acronym/Term</th>
<th>Meaning</th>
</tr>
</thead>
<tbody>
<tr>
<td>3D</td>
<td>Three Dimensional</td>
</tr>
<tr>
<td>CAD</td>
<td>Computer Aided Design</td>
</tr>
<tr>
<td>CAM</td>
<td>Commission Agreement Manager</td>
</tr>
<tr>
<td>CAO</td>
<td>Commission Agreement Officer</td>
</tr>
<tr>
<td>CAPEX</td>
<td>Capital Equipment Cost</td>
</tr>
<tr>
<td>CPR</td>
<td>Critical Project Review</td>
</tr>
<tr>
<td>FRP</td>
<td>Fiberglass Reinforced Plastic</td>
</tr>
<tr>
<td>HF</td>
<td>Hollow Fiber</td>
</tr>
<tr>
<td>HEX</td>
<td>Heat Exchanger</td>
</tr>
<tr>
<td>MW</td>
<td>Megawatt</td>
</tr>
<tr>
<td>OPEX</td>
<td>Operating Cost of Equipment</td>
</tr>
<tr>
<td>PEEK</td>
<td>Polyether Ether Ketone</td>
</tr>
<tr>
<td>PP</td>
<td>Polypropylene</td>
</tr>
<tr>
<td>PTFE</td>
<td>Polytetrafluoroethylene</td>
</tr>
<tr>
<td>Recipient</td>
<td>Trevi Systems Inc.</td>
</tr>
<tr>
<td>TAC</td>
<td>Technical Advisory Committee</td>
</tr>
</tbody>
</table>

1 Please see subtask 1.3 in Part III of the Scope of Work (General Project Tasks) for a description of Critical Project Review (CPR) Meetings.
II. PURPOSE OF AGREEMENT, PROBLEM/SOLUTION STATEMENT, AND GOALS AND OBJECTIVES

A. Purpose of Agreement

The purpose of this Agreement is to develop and test a low-cost, innovative and high-performance polymeric heat exchanger capable of reducing natural gas use by 20 percent in industrial facilities. The heat exchangers aim to reduce exchanger costs by 80 percent compared to metallic heat exchangers. These exchangers will be demonstrated at two food and beverage facilities.

B. Problem/Solution Statement

Problem
Industrial waste heat recovery is plagued by the high capital cost of existing heat exchangers (HEX). Lower level heat utilization requires a large surface area (arising due to lower temperature gradients), leading to prohibitively expensive heat exchangers. Thinner wall HEXs are costly to fabricate using existing technology. Typical plate and frame heat exchangers made from steel or titanium have payback periods well above five years (the lower the temperature of the heat source, the longer the payback period). Their weight also poses an installation problem at many sites, especially when a high amount of heat must be recovered. Metal plate and frame heat exchangers are a very mature technology, with costs rising recently due to increases in steel pricing, further restricting their use in heat recovery applications.

Solution
The solution is to develop:
- Modular polymeric HEX that uses a self-supporting internal structure and includes:
  - Use of low-cost polymers doped with thermally-conducting nano-composites to enhance heat transfer for low-level heat.
  - Thin wall polymeric tubes for improved heat transfer which will approach a temperature difference of 2-5 degrees C compared to >10 degrees C in conventional HEX.
  - High-speed mass production via polymer extrusion technology for tubes.
  - Tube assembly suitable for scale-up to larger sizes (assemble polymeric HEX which cost <80% of metallic HEX).

C. Goals and Objectives of the Agreement

Agreement Goals
The goals of this Agreement are to:
- Develop large, low-cost polymeric heat exchangers, which cost less than 80% of the cost of metallic HEX) and a payback period of less than a year, for low-level heat recovery.
- Reduce in total natural gas consumption by 20 percent at each demonstration site.
- Deploy heat exchangers in industrial spaces, which includes but is not limited to, traditional boiler stack recuperators, liquid-liquid exchangers in food and beverage processing, and other large power level applications where size, corrosion, and weight preclude the use of steel heat exchangers.
- Achieve the performance metrics in Table 1.


Table 1 Performance Metric of the Proposed Polymeric HEX Technology

<table>
<thead>
<tr>
<th>Performance Metric</th>
<th>Baseline Performance</th>
<th>Target Performance</th>
<th>Evaluation Method</th>
<th>End-of-Project Performance</th>
<th>Metric Significance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital Cost</td>
<td>$1200</td>
<td>$500</td>
<td>kg Polymer per HEX</td>
<td>$650</td>
<td>High</td>
</tr>
<tr>
<td>Installation Cost</td>
<td>$125/tube</td>
<td>$65/tube</td>
<td>Labor Hours</td>
<td>$50/tube</td>
<td>Medium Impact</td>
</tr>
<tr>
<td>O&amp;M Costs</td>
<td>$240/yr., 5 yr. interval</td>
<td>$100/yr., 5 yr. interval</td>
<td>Steam Cleaning hr</td>
<td>$100/yr., 5 yr interval</td>
<td>Low</td>
</tr>
<tr>
<td>Heat Transfer Coefficient</td>
<td>200W/m²°C</td>
<td>280W/m²°C</td>
<td>Lab Module LMTD °C</td>
<td>280W/m²°C</td>
<td>High Impact on Cost</td>
</tr>
<tr>
<td>Simple Payback</td>
<td>2.2 year</td>
<td>1 year</td>
<td>Capex/kWh saved</td>
<td>1 year</td>
<td>Medium Impact</td>
</tr>
<tr>
<td>Heat Transfer/unit</td>
<td>18-kW</td>
<td>30-kW</td>
<td>Field Trial Site Data</td>
<td>30-kW</td>
<td>High Impact on Cost</td>
</tr>
</tbody>
</table>

**Ratepayer Benefits:** This Agreement will validate technical performance of the low cost polymeric HEX to recover 70-95% of waste heat. Full deployment of this technology could result in a potential ratepayer benefit of reduced natural gas consumption of 20% for each installation site.

**Technological Advancement and Breakthroughs:** This Agreement will lead to technological advancement and breakthroughs to overcome barriers to the achievement of the State of California's statutory energy goals by reducing carbon emissions and helping to achieve AB32 goals. The reduction in natural gas usage would have downstream benefits in maintenance and immediate benefits in reducing natural gas utility bills by >20%. Advancements in polymer HEXs will allow for affordable alternative to metallic HEXs. HEXs that can operate in harsher chemical environments and have a smaller/lighter footprint.

**Agreement Objectives**
The objectives of this Agreement are to:
- Manufacture large scale (modular, scalable to MW sizes) high-performance polymeric heat exchangers, with a >80% reduction in capital cost compared to metallic HEX.
- Test these heat exchangers at two sites to validate performance.
- Perform outreach to key stakeholders to share results and identify early adopters for different market segments within California.
- Develop a production plan for manufacturing in California to create domestic jobs.
- Identify and implement cost reductions in commercial prototype units.
- Develop a plan to start large scale commercialization efforts to penetrate this promising market and realize potential benefits to California stakeholders.
TASK 1 GENERAL PROJECT TASKS

PRODUCTS

Subtask 1.1 Products

The goal of this subtask is to establish the requirements for submitting project products (e.g., reports, summaries, plans, and presentation materials). Unless otherwise specified by the Commission Agreement Manager (CAM), the Recipient must deliver products as required below by the dates listed in the Project Schedule (Part V). Products that require a draft version are indicated by marking "(draft and final)" after the product name in the "Products" section of the task/subtask. If "(draft and final)" does not appear after the product name, only a final version of the product is required. With respect to due dates within this Scope of Work, "days" means working days.

The Recipient shall:

For products that require a draft version, including the Final Report Outline and Final Report

- Submit all draft products to the CAM for review and comment in accordance with the Project Schedule (Part V). The CAM will provide written comments to the Recipient on the draft product within 15 days of receipt, unless otherwise specified in the task/subtask for which the product is required.

- Consider incorporating all CAM comments into the final product. If the Recipient disagrees with any comment, provide a written response explaining why the comment was not incorporated into the final product.

- Submit the revised product and responses to comments within 10 days of notice by the CAM, unless the CAM specifies a longer time period, or approves a request for additional time.

For products that require a final version only

- Submit the product to the CAM for acceptance. The CAM may request minor revisions or explanations prior to acceptance.

For all products

- Submit all data and documents required as products in accordance with the following Instructions for Submitting Electronic Files and Developing Software:

  o Electronic File Format
    - Submit all data and documents required as products under this Agreement in an electronic file format that is fully editable and compatible with the Energy Commission's software and Microsoft (MS)-operating computing platforms, or with any other format approved by the CAM. Deliver an electronic copy of the full text of any Agreement data and documents in a format specified by the CAM, such as memory stick or CD-ROM.

The following describes the accepted formats for electronic data and documents provided to the Energy Commission as products under this Agreement, and establishes the software versions that will be required to review and approve all software products:

  - Data sets will be in MS Access or MS Excel file format (version 2007 or later), or any other format approved by the CAM.
Text documents will be in MS Word file format, version 2007 or later. Documents intended for public distribution will be in PDF file format. The Recipient must also provide the native Microsoft file format. Project management documents will be in Microsoft Project file format, version 2007 or later.

- Software Application Development
  Use the following standard Application Architecture components in compatible versions for any software application development required by this Agreement (e.g., databases, models, modeling tools), unless the CAM approves other software applications such as open source programs:
  - Microsoft ASP.NET framework (version 3.5 and up). Recommend 4.0.
  - Microsoft Internet Information Services (IIS), (version 6 and up) Recommend 7.5.
  - C# Programming Language with Presentation (UI), Business Object and Data Layers.
  - SQL (Structured Query Language).
  - XML (external interfaces).

Any exceptions to the Electronic File Format requirements above must be approved in writing by the CAM. The CAM will consult with the Energy Commission's Information Technology Services Branch to determine whether the exceptions are allowable.

**MEETINGS**

**Subtask 1.2 Kick-off Meeting**
The goal of this subtask is to establish the lines of communication and procedures for implementing this Agreement. Trevi program manager,

The Recipient shall:
- Attend a “Kick-off” meeting with the CAM, the Commission Agreement Officer (CAO), and any other Energy Commission staff relevant to the Agreement. The Recipient will bring its Project Manager and any other individuals designated by the CAM to this meeting. The administrative and technical aspects of the Agreement will be discussed at the meeting. Prior to the meeting, the CAM will provide an agenda to all potential meeting participants. The meeting may take place in person or by electronic conferencing (e.g., WebEx), with approval of the CAM.

The administrative portion of the meeting will include discussion of the following:
  - Terms and conditions of the Agreement;
  - Administrative products (subtask 1.1);
  - CPR meetings (subtask 1.3);
  - Match fund documentation (subtask 1.7);
  - Permit documentation (subtask 1.8);
  - Subcontracts (subtask 1.9); and
  - Any other relevant topics.
The technical portion of the meeting will include discussion of the following:
- The CAM’s expectations for accomplishing tasks described in the Scope of Work;
- An updated Project Schedule;
- Technical products (subtask 1.1);
- Progress reports and invoices (subtask 1.5);
- Final Report (subtask 1.6);
- Technical Advisory Committee meetings (subtasks 1.10 and 1.11); and
- Any other relevant topics.

- Provide an Updated Project Schedule, List of Match Funds, and List of Permits, as needed to reflect any changes in the documents.

The CAM shall:
- Designate the date and location of the meeting.
- Send the Recipient a Kick-off Meeting Agenda.

Recipient Products:
- Updated Project Schedule (if applicable)
- Updated List of Match Funds (if applicable)
- Updated List of Permits (if applicable)

CAM Product:
- Kick-off Meeting Agenda

Subtask 1.3 Critical Project Review (CPR) Meetings
The goal of this subtask is to determine if the project should continue to receive Energy Commission funding, and if so whether any modifications must be made to the tasks, products, schedule, or budget. CPR meetings provide the opportunity for frank discussions between the Energy Commission and the Recipient. As determined by the CAM, discussions may include project status, challenges, successes, advisory group findings and recommendations, final report preparation, and progress on technical transfer and production readiness activities (if applicable). Participants will include the CAM and the Recipient, and may include the CAO and any other individuals selected by the CAM to provide support to the Energy Commission.

CPR meetings generally take place at key, predetermined points in the Agreement, as determined by the CAM and as shown in the Task List on page 1 of this Exhibit. However, the CAM may schedule additional CPR meetings as necessary. The budget will be reallocated to cover the additional costs borne by the Recipient, but the overall Agreement amount will not increase. CPR meetings generally take place at the Energy Commission, but they may take place at another location, or may be conducted via electronic conferencing (e.g., WebEx) as determined by the CAM.
EXHIBIT A
Scope of Work
Trevi Systems, Inc.

The Recipient shall:
- Prepare a CPR Report for each CPR meeting that: (1) discusses the progress of the Agreement toward achieving its goals and objectives; and (2) includes recommendations and conclusions regarding continued work on the project.
- Submit the CPR Report along with any other Task Products that correspond to the technical task for which the CPR meeting is required (i.e., if a CPR meeting is required for Task 2, submit the Task 2 products along with the CPR Report).
- Attend the CPR meeting.
- Present the CPR Report and any other required information at each CPR meeting.

The CAM shall:
- Determine the location, date, and time of each CPR meeting with the Recipient's input.
- Send the Recipient a CPR Agenda and a List of Expected CPR Participants in advance of the CPR meeting. If applicable, the agenda will include a discussion of match funding and permits.
- Conduct and make a record of each CPR meeting. Provide the Recipient with a Schedule for Providing a Progress Determination on the continuation of the project.
- Determine whether to continue the project, and if so whether modifications are needed to the tasks, schedule, products, or budget for the remainder of the Agreement. If the CAM concludes that satisfactory progress is not being made, this conclusion will be referred to the Deputy Director of the Energy Research and Development Division.
- Provide the Recipient with a Progress Determination on the continuation of the project, in accordance with the schedule. The Progress Determination may include a requirement that the Recipient revise one or more products.

Recipient Products:
- CPR Report(s)
- Task Products (draft and/or final as specified in the task)

CAM Products:
- CPR Agenda
- List of Expected CPR Participants
- Schedule for Providing a Progress Determination
- Progress Determination

Subtask 1.4 Final Meeting
The goal of this subtask is to complete the closeout of this Agreement.

The Recipient shall:
- Meet with Energy Commission staff to present project findings, conclusions, and recommendations. The final meeting must be completed during the closeout of this Agreement. This meeting will be attended by the Recipient and CAM, at a minimum. The meeting may occur in person or by electronic conferencing (e.g., WebEx), with approval of the CAM.
The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion.

- The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants.
- The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items:
  - Disposition of any state-owned equipment.
  - Need to file a Uniform Commercial Code Financing Statement (Form UCC-1) regarding the Energy Commission's interest in patented technology.
  - The Energy Commission's request for specific "generated" data (not already provided in Agreement products).
  - Need to document the Recipient's disclosure of "subject inventions" developed under the Agreement.
  - "Surviving" Agreement provisions such as repayment provisions and confidential products.
  - Final invoicing and release of retention.

- Prepare a Final Meeting Agreement Summary that documents any agreement made between the Recipient and Commission staff during the meeting.
- Prepare a Schedule for Completing Agreement Closeout Activities.
- Provide All Draft and Final Written Products on a CD-ROM or USB memory stick, organized by the tasks in the Agreement.

**Products:**
- Final Meeting Agreement Summary (if applicable)
- Schedule for Completing Agreement Closeout Activities
- All Draft and Final Written Products

**REPORTS AND INVOICES**

**Subtask 1.5 Progress Reports and Invoices**
The goals of this subtask are to: (1) periodically verify that satisfactory and continued progress is made towards achieving the project objectives of this Agreement; and (2) ensure that invoices contain all required information and are submitted in the appropriate format.

**The Recipient shall:**
- Submit a monthly Progress Report to the CAM. Each progress report must:
  - Summarize progress made on all Agreement activities as specified in the scope of work for the preceding month, including accomplishments, problems, milestones, products, schedule, fiscal status, and an assessment of the ability to complete the Agreement within the current budget and any anticipated cost overruns. See the Progress Report Format Attachment for the recommended specifications.
  - Submit a monthly or quarterly Invoice that follows the instructions in the "Payment of Funds" section of the terms and conditions, including a financial report on Match Fund and in-state expenditures.

**Products:**
- Progress Reports
Subtask 1.6 Final Report
The goal of this subtask is to prepare a comprehensive Final Report that describes the original purpose, approach, results, and conclusions of the work performed under this Agreement. The CAM will review the Final Report, which will be due at least two months before the Agreement end date. When creating the Final Report Outline and the Final Report, the Recipient must use the Style Manual provided by the CAM.

Subtask 1.6.1 Final Report Outline

The Recipient shall:
- Prepare a Final Report Outline in accordance with the Style Manual provided by the CAM. (See Task 1.1 for requirements for draft and final products.)

Recipient Products:
- Final Report Outline (draft and final)

CAM Product:
- Style Manual
- Comments on Draft Final Report Outline
- Acceptance of Final Report Outline

Subtask 1.6.2 Final Report

The Recipient shall:
- Prepare a Final Report for this Agreement in accordance with the approved Final Report Outline, Style Manual, and Final Report Template provided by the CAM with the following considerations:
  - Ensure that the report includes the following items, in the following order:
    - Cover page (required)
    - Credits page on the reverse side of cover with legal disclaimer (required)
    - Acknowledgements page (optional)
    - Preface (required)
    - Abstract, keywords, and citation page (required)
    - Table of Contents (required, followed by List of Figures and List of Tables, if needed)
    - Executive summary (required)
    - Body of the report (required)
    - References (if applicable)
    - Glossary/Acronyms (If more than 10 acronyms or abbreviations are used, it is required.)
    - Bibliography (if applicable)
    - Appendices (if applicable) (Create a separate volume if very large.)
    - Attachments (if applicable)
  - Ensure that the document is written in the third person.
  - Ensure that the Executive Summary is understandable to the lay public.
  - Briefly summarize the completed work. Succinctly describe the project results and whether or not the project goals were accomplished.
EXHIBIT A
Scope of Work
Trevi Systems, Inc.

- Identify which specific ratepayers can benefit from the project results and how they can achieve the benefits.
- If it’s necessary to use a technical term in the Executive Summary, provide a brief definition or explanation when the technical term is first used.
  - Follow the Style Guide format requirements for headings, figures/tables, citations, and acronyms/abbreviations.
  - Ensure that the document omits subjective comments and opinions. However, recommendations in the conclusion of the report are allowed.
  - Include a brief description of the project results in the Abstract.
- Submit a draft of the report to the CAM for review and comment. The CAM will provide written comments to the Recipient on the draft product within 15 days of receipt
- Consider incorporating all CAM comments into the Final Report. If the Recipient disagrees with any comment, provide a written response explaining why the comment was not incorporated into the final product
- Submit the revised Final Report and responses to comments within 10 days of notice by the CAM, unless the CAM specifies a longer time period or approves a request for additional time.
- Submit one bound copy of the Final Report to the CAM along with Written Responses to Comments on the Draft Final Report.

Products:
- Final Report (draft and final)
- Written Responses to Comments on the Draft Final Report

CAM Product:
- Written Comments on the Draft Final Report

MATCH FUNDS, PERMITS, AND SUBCONTRACTS

Subtask 1.7 Match Funds
The goal of this subtask is to ensure that the Recipient obtains any match funds planned for this Agreement and applies them to the Agreement during the Agreement term.

While the costs to obtain and document match funds are not reimbursable under this Agreement, the Recipient may spend match funds for this task. The Recipient may only spend match funds during the Agreement term, either concurrently or prior to the use of Energy Commission funds. Match funds must be identified in writing, and the Recipient must obtain any associated commitments before incurring any costs for which the Recipient will request reimbursement.

The Recipient shall:
- Prepare a Match Funds Status Letter that documents the match funds committed to this Agreement. If no match funds were part of the proposal that led to the Energy Commission awarding this Agreement and none have been identified at the time this Agreement starts, then state this in the letter.

  If match funds were a part of the proposal that led to the Energy Commission awarding this Agreement, then provide in the letter:
  - A list of the match funds that identifies:
    - The amount of cash match funds, their source(s) (including a contact name,
EXHIBIT A  
Scope of Work  
Trevi Systems, Inc.

address, and telephone number), and the task(s) to which the match funds will be applied.

- The amount of each in-kind contribution, a description of the contribution type (e.g., property, services), the documented market or book value, the source (including a contact name, address, and telephone number), and the task(s) to which the match funds will be applied. If the in-kind contribution is equipment or other tangible or real property, the Recipient must identify its owner and provide a contact name, address, telephone number, and the address where the property is located.
- If different from the solicitation application, provide a letter of commitment from an authorized representative of each source of match funding that the funds or contributions have been secured.

- At the Kick-off meeting, discuss match funds and the impact on the project if they are significantly reduced or not obtained as committed. If applicable, match funds will be included as a line item in the progress reports and will be a topic at CPR meetings.
- Provide a Supplemental Match Funds Notification Letter to the CAM of receipt of additional match funds.
- Provide a Match Funds Reduction Notification Letter to the CAM if existing match funds are reduced during the course of the Agreement. Reduction of match funds may trigger a CPR meeting.

Products:
- Match Funds Status Letter
- Supplemental Match Funds Notification Letter *(if applicable)*
- Match Funds Reduction Notification Letter *(if applicable)*

Subtask 1.8 Permits
The goal of this subtask is to obtain all permits required for work completed under this Agreement in advance of the date they are needed to keep the Agreement schedule on track. Permit costs and the expenses associated with obtaining permits are not reimbursable under this Agreement, with the exception of costs incurred by University of California recipients. Permits must be identified and obtained before the Recipient may incur any costs related to the use of the permit(s) for which the Recipient will request reimbursement.

The Recipient shall:
- Prepare a Permit Status Letter that documents the permits required to conduct this Agreement. If no permits are required at the start of this Agreement, then state this in the letter. If permits will be required during the course of the Agreement, provide in the letter:
  - A list of the permits that identifies: (1) the type of permit; and (2) the name, address, and telephone number of the permitting jurisdictions or lead agencies.
  - The schedule the Recipient will follow in applying for and obtaining the permits.

The list of permits and the schedule for obtaining them will be discussed at the Kick-off meeting (subtask 1.2), and a timetable for submitting the updated list, schedule, and copies of the permits will be developed. The impact on the project if the permits are not obtained in a timely fashion or are denied will also be discussed. If applicable, permits will be included as a line item in progress reports and will be a topic at CPR meetings.
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- If during the course of the Agreement additional permits become necessary, then provide the CAM with an Updated List of Permits (including the appropriate information on each permit) and an Updated Schedule for Acquiring Permits.
- Send the CAM a Copy of Each Approved Permit.
- If during the course of the Agreement permits are not obtained on time or are denied, notify the CAM within 5 days. Either of these events may trigger a CPR meeting.

Products:
- Permit Status Letter
- Updated List of Permits (if applicable)
- Updated Schedule for Acquiring Permits (if applicable)
- Copy of Each Approved Permit (if applicable)

Subtask 1.9 Subcontracts
The goals of this subtask are to: (1) procure subcontracts required to carry out the tasks under this Agreement; and (2) ensure that the subcontracts are consistent with the terms and conditions of this Agreement.

The Recipient shall:
- Manage and coordinate subcontractor activities in accordance with the requirements of this Agreement.
- Incorporate this Agreement by reference into each subcontract.
- Include any required Energy Commission flow-down provisions in each subcontract, in addition to a statement that the terms of this Agreement will prevail if they conflict with the subcontract terms.
- If required by the CAM, submit a draft of each Subcontract required to conduct the work under this Agreement.
- Submit a final copy of the executed subcontract.
- Notify and receive written approval from the CAM prior to adding any new subcontractors (see the discussion of subcontractor additions in the terms and conditions).

Products:
- Subcontracts (draft if required by the CAM)

TECHNICAL ADVISORY COMMITTEE
Subtask 1.10 Technical Advisory Committee (TAC)
The goal of this subtask is to create an advisory committee for this Agreement. The TAC should be composed of diverse professionals. The composition will vary depending on interest, availability, and need. TAC members will serve at the CAM's discretion. T2M will lead all aspects of this task in coordination with Trevi team and CEC Managers.

The purpose of the TAC is to:
- Provide guidance in project direction. The guidance may include scope and methodologies, timing, and coordination with other projects. The guidance may be based on:
  - Technical area expertise;
  - Knowledge of market applications; or
  - Linkages between the agreement work and other past, present, or future projects (both public and private sectors) that TAC members are aware of in a particular area.
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- Review products and provide recommendations for needed product adjustments, refinements, or enhancements.
- Evaluate the tangible benefits of the project to the state of California, and provide recommendations as needed to enhance the benefits.
- Provide recommendations regarding information dissemination, market pathways, or commercialization strategies relevant to the project products.

The TAC may be composed of qualified professionals spanning the following types of disciplines:
- Researchers knowledgeable about the project subject matter;
- Members of trades that will apply the results of the project (e.g., designers, engineers, architects, contractors, and trade representatives);
- Public interest market transformation implementers;
- Product developers relevant to the project;
- U.S. Department of Energy research managers, or experts from other federal or state agencies relevant to the project;
- Public interest environmental groups;
- Utility representatives;
- Air district staff; and
- Members of relevant technical society committees.

The Recipient shall:
- Prepare a List of Potential TAC Members that includes the names, companies, physical and electronic addresses, and phone numbers of potential members. The list will be discussed at the Kick-off meeting, and a schedule for recruiting members and holding the first TAC meeting will be developed.
- Recruit TAC members. Ensure that each individual understands member obligations and the TAC meeting schedule developed in subtask 1.11.
- Prepare a List of TAC Members once all TAC members have committed to serving on the TAC.
- Submit Documentation of TAC Member Commitment (such as Letters of Acceptance) from each TAC member.

Products:
- List of Potential TAC Members
- List of TAC Members
- Documentation of TAC Member Commitment
Subtask 1.11 TAC Meetings
The goal of this subtask is for the TAC to provide strategic guidance for the project by participating in regular meetings, which may be held via teleconference. T2M will lead all aspects of this task in coordination with Trevi team and CEC Managers.

The Recipient shall:
- Discuss the TAC meeting schedule with the CAM at the Kick-off meeting. Determine the number and location of meetings (in-person and via teleconference) in consultation with the CAM.
- Prepare a TAC Meeting Schedule that will be presented to the TAC members during recruiting. Revise the schedule after the first TAC meeting to incorporate meeting comments.
- Prepare a TAC Meeting Agenda and TAC Meeting Back-up Materials for each TAC meeting.
- Organize and lead TAC meetings in accordance with the TAC Meeting Schedule. Changes to the schedule must be pre-approved in writing by the CAM.
- Prepare TAC Meeting Summaries that include any recommended resolutions of major TAC issues.

The TAC shall:
- Help set the project team's goals and contribute to the development and evaluation of its statement of proposed objectives as the project evolves.
- Provide a credible and objective sounding board on the wide range of technical and financial barriers and opportunities.
- Help identify key areas where the project has a competitive advantage, value proposition, or strength upon which to build.
- Advocate on behalf of the project in its effort to build partnerships, governmental support and relationships with a national spectrum of influential leaders.
- Ask probing questions that insure a long-term perspective on decision-making and progress toward the project's strategic goals.

Products:
- TAC Meeting Schedule (draft and final)
- TAC Meeting Agendas (draft and final)
- TAC Meeting Back-up Materials
- TAC Meeting Summaries
III. TECHNICAL TASKS

TASK 2: MANUFACTURE AT-SCALE HIGH-PERFORMANCE POLYMERIC HEAT EXCHANGERS
The goal of this task is to manufacture polymeric heat exchangers.

The Recipient shall:
- Procure production polymer mixer for mixing highly conductive dope.
- Set up and calibrate the polymer mixer.
- Spin a small volume of conductive hollow fiber membranes with thin walls.
- Measure heat exchanger properties of spun fiber and optimize dope composition.
- Spin hollow fibers for packaging in commercial-sized heat exchangers.
- Treat hollow fibers (treated) with plasma and chemically to adhere epoxy.
- Develop epoxy technology and epoxy membrane heat exchangers.
- Print using advanced 3D technology manifolds for service connection.
- Provide High Resolution Images of key components to include, but not be limited to the following:
  - Polymer mixer
  - Conductive hollow fiber membranes
  - Dope composition
  - 100-km of hollow fibers
  - 8” membrane heat exchangers
  - 3D-printed manifolds
- Assemble and test full-scale heat exchanger in house.
- Produce a HEX Test Results Report, to include, but not limited to, the following:
  - Discussion of the test plan, including approach, goals and objectives, and desired performance requirements and duration of test.
  - Summary of measured results
  - Resulting heat transfer coefficients and efficiency
  - Discussion of durability metrics
  - Summary of manufacturing procedures
  - Discussion of barriers and solutions used to overcome the barriers
  - Discussion of future scalability of the heat exchangers, including costs
- Prepare CPR Report #1 and participate in a CPR meeting per subtask 1.3.

Products:
- High Resolution Images
- HEX Test Results Report
- CPR Report #1
EXHIBIT A
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TASK 3: DESIGN HEAT EXCHANGERS & DEVELOP INSTRUMENTATION PLANS AT CUSTOMER SITES
The goal of this task is to complete all the required engineering requirements for site preparation at the two selected sites concerning civil engineering, waste heat supply pipelines, electrical engineering, and necessary facility support for installation of the integrated polymeric HEX system for subsequent operation and performance evaluation. The development of site-specific installation and operation requirements will be completed for review by the host sites and for permitting.

The Recipient shall:
- Conduct baseline measurement and verification for each site.
- Develop an Installation and Instrumentation Plan, to include, but not be limited to, the following:
  - Summary of the baseline system and measurement instruments needed to verify energy savings and performance, and engineering requirements for installation and integration for each host site.
  - Site Requirements and Layout Plans for each site.
  - Discussion of installation procedures.
  - High-level design drawings of the polymeric HEX system that include where the HEX will be installed, piping, mass flows, and operating parameters.
- Develop process control and safety protocols for interfacing with the host sites.
- Analyze and provide a Data Collection Function Plan that shall include, but not be limited to, the following:
  - Discussion about the parameters being captured.
  - Formulas and assumptions used for final calculations.
  - Discussion on how the data will be formatted.
- Hold a review meeting at the host site for site-specific requirements, followed by a second meeting to review site readiness for installation.
- Select and install instrumentation per the plan.
- Validate that data collection is operating as per the Installation and Instrumentation Plan.
- Provide a Measurement and Verification Plan, that shall include, but not be limited to, the following:
  - Summary of baseline measurement and verification data for each site.
  - Discussion of the parameters for measurement and verification of the HEX system, including heat transfer coefficient.
  - Discussion of operational procedures for start-up and data collection.
  - Discussion of the 12 months of measurement and verification, including at least 3 months pre-installation, and 9 months post-heat recovery technology installation for each demonstration site under real-world operating conditions.

Product:
- Installation and Instrumentation Plan (draft and final)
- Site Requirements and Layout Plans
- Data Collection Function Plan
- Measurement and Verification Plan (draft and final)
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TASK 4: INSTALL HEX SYSTEM & VALIDATE PLASTIC HEX SYSTEM PERFORMANCE
The goal of this task is to operate the integrated and installed plastic HEX system at two demonstration sites to assess various parameters and data.

The Recipient shall:
- Integrate and install a complete plastic HEX system at host sites.
- Perform initial system start-up and evaluate process automation and control functionality, as well as the integration of the measurement and verification system.
- Prepare a Diagnostic Software Report that describes the software interface and output used to evaluate system performance and efficiency matrix.
- Collect and measure performance data.
- Conduct 12 months of measurement data including at least 3 months pre-installation, and 9 months post-heat recovery technology installation for each demonstration site under real world operating conditions.
- Provide a Measurement and Verification Report following the requirements of the Measurement and Verification Plan which shall include, but not be limited to, the following:
  - Discuss the 12 months of measurement data including at least 3 months pre-installation, and 9 months post-heat recovery technology installation for each demonstration site under real world operating conditions.
  - Summary of performance data collected.
  - Analysis of performance data.
  - Data on the amount of waste heat being generated before the system is installed at each site.
  - Data on the amount of waste heat recovered at each site.
  - Discussion of barriers and solutions used to overcome the barriers.
  - Discussion of potential adoption to other industries.
  - Discussion of whether the goals and objectives of the agreement and the performance metrics identified in the Agreement Goals (Table 1) are met.
- Prepare CPR Report #2 and participate in a CPR meeting per subtask 1.3.

Product:
- Diagnostic Software Report
- Measurement and Verification Report (draft and final)
- CPR Report #2

TASK 5: EVALUATION OF PROJECT BENEFITS
The goal of this task is to report the benefits resulting from this project.

The Recipient shall:
- Complete three Project Benefits Questionnaires that correspond to three main intervals in the Agreement: (1) Kick-off Meeting Benefits Questionnaire; (2) Mid-term Benefits Questionnaire; and (3) Final Meeting Benefits Questionnaire.
- Provide all critical assumptions used to estimate projected benefits, including targeted market sector (e.g., population and geographic location), projected market penetration, baseline and projected energy use and cost, operating conditions, and emission reduction calculations. Examples of information that may be requested in the questionnaires include:
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- **For Product Development Projects and Project Demonstrations:**
  - Published documents, including date, title, and periodical name.
  - Estimated or actual energy and cost savings and estimated statewide energy savings once market potential has been realized. Identify all assumptions used in the estimates.
  - Greenhouse gas and criteria emissions reductions.
  - Other non-energy benefits such as reliability, public safety, lower operational cost, environmental improvement, indoor environmental quality, and societal benefits.
  - Data on potential job creation, market potential, economic development, and increased state revenue as a result of the project.
  - A discussion of project product downloads from websites, and publications in technical journals.
  - A comparison of project expectations and performance. Discuss whether the goals and objectives of the Agreement have been met and what improvements are needed, if any.
  - **Additional Information for Product Development Projects:**
    - The outcome of product development efforts, such as copyrights and license agreements.
    - Units sold or projected to be sold in California and outside of California.
    - Total annual sales or projected annual sales (in dollars) of products developed under the Agreement.
    - Investment dollars/follow-on private funding as a result of Energy Commission funding.
    - Patent numbers and applications, along with dates and brief descriptions.
  - **Additional Information for Product Demonstrations:**
    - Outcome of demonstrations and status of technology.
    - Number of similar installations.
    - Jobs created/retained as a result of the Agreement.

- **For Information/Tools and Other Research Studies:**
  - Outcome of project.
  - Published documents, including date, title, and periodical name.
  - A discussion of policy development. State if the project has been cited in government policy publications or technical journals, or has been used to inform regulatory bodies.
  - The number of website downloads.
  - An estimate of how the project information has affected energy use and cost, or have resulted in other non-energy benefits.
  - An estimate of energy and non-energy benefits.
  - Data on potential job creation, market potential, economic development, and increased state revenue as a result of project.
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- A discussion of project product downloads from websites, and publications in technical journals.
- A comparison of project expectations and performance. Discuss whether the goals and objectives of the Agreement have been met and what improvements are needed, if any.

- Respond to CAM questions regarding responses to the questionnaires.

The Energy Commission may send the Recipient similar questionnaires after the Agreement term ends. Responses to these questionnaires will be voluntary.

Products:
- Kick-off Meeting Benefits Questionnaire
- Mid-term Benefits Questionnaire
- Final Meeting Benefits Questionnaire

TASK 6: TECHNOLOGY/KNOWLEDGE TRANSFER ACTIVITIES
The goal of this task is to develop a plan to make the knowledge gained, experimental results, and lessons learned available to the public and key decision makers.

The Recipient shall:
- Prepare an Initial Fact Sheet at the start of the project that describes the project. Use the format provided by the CAM.
- Prepare a Final Project Fact Sheet at the project's conclusion that discusses results. Use the format provided by the CAM.
- Prepare a Technology/Knowledge Transfer Plan that includes:
  - An explanation of how the knowledge gained from the project will be made available to the public, including the targeted market sector and potential outreach to end users, utilities, regulatory agencies, and others.
  - A description of the intended use(s) for and users of the project results.
  - Published documents, including date, title, and periodical name.
  - Copies of documents, fact sheets, journal articles, press releases, and other documents prepared for public dissemination. These documents must include the Legal Notice required in the terms and conditions. Indicate where and when the documents were disseminated.
  - A discussion of policy development. State if project has been or will be cited in government policy publications, or used to inform regulatory bodies.
  - The number of website downloads or public requests for project results.
  - Additional areas as determined by the CAM.
- Conduct technology transfer activities in accordance with the Technology/Knowledge Transfer Plan. These activities will be reported in the Progress Reports.
- When directed by the CAM, develop Presentation Materials for an Energy Commission-sponsored conference/workshop(s) on the project.
- When directed by the CAM, participate in annual EPIC symposium(s) sponsored by the California Energy Commission.
- Provide at least (6) six High Quality Digital Photographs (minimum resolution of 1300x500 pixels in landscape ratio) of pre and post technology installation at the project sites or related project photographs.
- Prepare a Technology/Knowledge Transfer Report on technology transfer activities
EXHIBIT A  
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conducted during the project.

- Create and provide an estimate of the project’s energy savings, commercialization cost analysis, and potential statewide energy savings once market potential has been realized in a Commercialization Potential Report which shall include, but not be limited to, the following:
  - Economies of scale analysis
  - Estimated manufacturing costs
  - An example of a plan that provides the technology full adaptation to market such as installers, sales, and manufacturing plans.

Products:
- Initial Fact Sheet (draft and final)
- Commercialization Potential Report (draft and final)
- Final Project Fact Sheet (draft and final)
- Presentation Materials (draft and final)
- High Quality Digital Photographs
- Technology/Knowledge Transfer Plan (draft and final)
- Technology/Knowledge Transfer Report (draft and final)

**TASK 7: Production Readiness Plan**
The goal of this task is to determine the steps that will lead to the manufacturing of technologies developed in this project or to the commercialization of the project's results.

The Recipient shall:
- Prepare a Production Readiness Plan. The degree of detail in the plan should be proportional to the complexity of producing or commercializing the proposed product, and to its state of development. As appropriate, the plan will discuss the following:
  - Critical production processes, equipment, facilities, personnel resources, and support systems needed to produce a commercially viable product.
  - Internal manufacturing facilities, supplier technologies, capacity constraints imposed by the design under consideration, design-critical elements, and the use of hazardous or non-recyclable materials. The product manufacturing effort may include "proof of production processes."
  - The estimated cost of production.
  - The expected investment threshold needed to launch the commercial product.
  - An implementation plan to ramp up to full production.
  - The outcome of product development efforts, such as copyrights and license agreements.
  - Patent numbers and applications, along with dates and brief descriptions.
  - Other areas as determined by the CAM.

Products:
- Production Readiness Plan (draft and final)

**IV. PROJECT SCHEDULE**

Please see the attached Excel spreadsheet: Project Schedule
RESOLUTION NO: 20-0513-12b

STATE OF CALIFORNIA

STATE ENERGY RESOURCES
CONSERVATION AND DEVELOPMENT COMMISSION

RESOLUTION - RE: TREVI SYSTEMS INC.

RESOLVED, that the State Energy Resources Conservation and Development Commission (CEC) adopts the staff CEQA findings contained in the Agreement or Amendment Request Form (as applicable); and

RESOLVED, that the CEC approves Agreement PIR-19-005 with Trevi Systems Inc. for a $1,567,387 grant to develop and test a low-cost innovative and high-performance polymeric heat exchanger capable of reducing natural gas use by 20 percent in industrial facilities and adopting staff’s determination that this action is exempt from CEQA. The heat exchangers aim to reduce exchanger costs by 80 percent compared to metallic heat exchangers and will be demonstrated at two food and beverage facilities; and

FURTHER BE IT RESOLVED, that the Executive Director or his/her designee shall execute the same on behalf of the CEC.

CERTIFICATION

The undersigned Secretariat to the Commission does hereby certify that the foregoing is a full, true, and correct copy of a Resolution duly and regularly adopted at a meeting of the CEC held on May 13, 2020.

AYE:
NAY:
ABSENT:
ABSTAIN:

_________________________________
Cody Goldthrite
Secretariat