



California Energy Commission July 26[,] 2023 Business Meeting Backup Materials for Agenda Item No 11c: Alliance for Sustainable Energy, LLC

The following backup materials for the above-referenced agenda item are available in this PDF packet as listed below:

- 1. Proposed Resolution
- 2. Grant Request Form
- 3. Scope of Work

STATE OF CALIFORNIA

STATE ENERGY RESOURCES CONSERVATION AND DEVELOPMENT COMMISSION

RESOLUTION: Alliance for Sustainable Energy, LLC

RESOLVED, that the State Energy Resources Conservation and Development Commission (CEC) adopts the staff CEQA findings contained in the Agreement or Amendment Request Form (as applicable); and

RESOLVED, that the CEC approves agreement EPC-23-008 with Alliance for Sustainable Energy, LLC, as the manager and operator for the National Renewable Energy Laboratory, for a \$2,560,000 grant to fund the development of comprehensive shared-mooring solutions for floating offshore wind turbines that minimize the cost, risk, and footprint of gigawatt-scale floating wind farms in California conditions; and

FURTHER BE IT RESOLVED, that the Executive Director or their designee shall execute the same on behalf of the CEC.

CERTIFICATION

The undersigned Secretariat to the CEC does hereby certify that the foregoing is a full, true, and correct copy of a resolution duly and regularly adopted at a meeting of the CEC held on July 26, 2023.

AYE: NAY: ABSENT: ABSTAIN:

Dated:

Kristine Banaag Secretariat



GRANT REQUEST FORM (GRF)

A. New Agreement Number

IMPORTANT: New Agreement # to be completed by Contracts, Grants, and Loans Office.

New Agreement Number: EPC-23-008

B. Division Information

- 1. Division Name: ERDD
- 2. Agreement Manager: Chuck Gentry
- 3. MS-:43
- 4. Phone Number: 916-776-0761

C. Recipient's Information

- 1. Recipient's Legal Name: Alliance for Sustainable Energy, LLC
- 2. Federal ID Number: 44-0545878

D. Title of Project

Title of project: Comprehensive Shared-Mooring Solutions to Minimize the Cost, Risk, and Footprint of GW-Scale Floating Wind Farms

E. Term and Amount

- 1. Start Date: 8/1/2023
- 2. End Date: 3/31/2027
- 3. Amount: \$2,560,000.00

F. Business Meeting Information

- 1. Are the ARFVTP agreements \$75K and under delegated to Executive Director? No
- 2. The Proposed Business Meeting Date: 7/12/2023.
- 3. Consent or Discussion? Discussion
- 4. Business Meeting Presenter Name: Mark Danielson
- 5. Time Needed for Business Meeting: 5 minutes.
- 6. The email subscription topic is: Enter the email subscription topic name.

Agenda Item Subject and Description:

Alliance for Sustainable Energy, LLC. Proposed resolution approving agreement EPC-23-008 with Alliance for Sustainable Energy, LLC, as the manager and operator for the National Renewable Energy Laboratory, for a \$2,560,000 grant to fund the development of comprehensive shared-mooring solutions for floating offshore wind turbines that minimize the cost, risk, and footprint of gigawatt-scale floating wind farms in California conditions, and adopting staff's determination that this project is exempt from CEQA. (EPIC funding) Contact: Mark Danielson (Staff Presentation: 5 minutes)

G. California Environmental Quality Act (CEQA) Compliance

1. Is Agreement considered a "Project" under CEQA? Yes

If yes, skip to question 2.



If no, complete the following (PRC 21065 and 14 CCR 15378) and explain why Agreement is not considered a "Project":

Agreement will not cause direct physical change in the environment or a reasonably foreseeable indirect physical change in the environment because:

2. If Agreement is considered a "Project" under CEQA answer the following questions.

a) Agreement IS exempt?

Yes

Statutory Exemption?

No

If yes, list PRC and/or CCR section number(s) and separate each with a comma. If no, enter "None" and go to the next question.

PRC section number: None

CCR section number: None

Categorical Exemption?

Yes

If yes, list CCR section number(s) and separate each with a comma. If no, enter "None" and go to the next question.

CCR section number: Cal. Code Regs., tit. 14, § 15301 ;

Common Sense Exemption? 14 CCR 15061 (b) (3)

No

If yes, explain reason why Agreement is exempt under the above section. If no, enter "Not applicable" and go to the next section.

This project will involve technical research of shared mooring line configurations for floating offshore wind farms in California and wave basin testing in existing facilities out of state. Therefore, there will be negligible to no expansion of the existing use of the facilities. For these reasons, the project will not have a significant effect on the environment. Therefore, the project is categorically exempt under California Code of Regulations, title 14 section 15301.

Additionally, Cal. Code Regs. tit. 14, sect. 15306 applies, because this project also involves basic data collection, research, experimental management, and resource evaluation activities which do not result in serious or major disturbance to an environmental resource.

The project will not impact an environmental resource of hazardous or critical concern where designated, precisely mapped, and officially adopted pursuant to law by federal, state, or local agencies; does not involve any cumulative impacts of successive projects of the same type in the same place that might be considered significant; does not involve unusual circumstances that might have a significant effect on the environment; will not result in damage to scenic resources within a highway officially designated as a state scenic highway; the project site is not included on any list compiled pursuant to Government Code section 65962.5; and the project will not cause a substantial adverse change in the significance of a historical resource. Therefore, none of the exceptions to categorical exemptions listed in



CEQA Guidelines section 15300.2 apply to this project, and this project will not have a significant effect on the environment.

b) Agreement **IS NOT** exempt.

IMPORTANT: consult with the legal office to determine next steps.

No

If yes, answer yes or no to all that applies. If no, list all as "no" and "None" as "yes".

Additional Documents	Applies
Initial Study	No
Negative Declaration	No
Mitigated Negative Declaration	No
Environmental Impact Report	No
Statement of Overriding Considerations	No
None	Yes

H. Subcontractors

List all Subcontractors listed in the Budget (s) (major and minor). Insert additional rows if needed. If no subcontractors to report, enter "No subcontractors to report" and "0" to funds. **Delete** any unused rows from the table.

Subcontractor Legal Company Name	CEC Funds	Match Funds
Principle Power Inc.	\$ 464,839	\$93,073
Delmar Systems, Inc.	\$ 296,400	\$ 118,400
University of Iowa	\$ 211,971	\$ 49,294
Humboldt State University Sponsored Programs Foundation	\$ 138,762	\$ 18,679
Triple HS, Inc. d.b.a. H. T. Harvey & Associates	\$ 99,997	\$ 20,496
American Bureau of Shipping	\$ 70,000	\$7,000
Texas A&M University	\$ 75,000	\$ 7,500
Qualisys Cameras		\$49,294

I. Vendors and Sellers for Equipment and Materials/Miscellaneous

List all Vendors and Sellers listed in Budget(s) for Equipment and Materials/Miscellaneous. Insert additional rows if needed. If no vendors or sellers to report, enter "No vendors or sellers to report" and "0" to funds. **Delete** any unused rows from the table.

Vendor/Seller Legal Company Name	CEC Funds	Match Funds
No vendors to report	\$	\$

J. Key Partners



List all key partner(s). Insert additional rows if needed. If no key partners to report, enter "No key partners to report." **Delete** any unused rows from the table.

Key	y Pa	artner	Legal	Company	y Name
		4			

No key partners to report

K. Budget Information

Include all budget information. Insert additional rows if needed. If no budget information to report, enter "N/A" for "Not Applicable" and "0" to Amount. **Delete** any unused rows from the table.

Funding Source	Funding Year of Appropriation	Budget List Number	Amount
EPIC	21-22	301.0011	\$ 2,560,000

TOTAL Amount: \$ 2,560,000

R&D Program Area: EGRB: Renewables

Explanation for "Other" selection Not applicable

Reimbursement Contract #: Not applicable

Federal Agreement #: Not applicable

L. Recipient's Contact Information

1. Recipient's Administrator/Officer

Name: Erin Hensley

Address: 15013 Denver West Pkwy

City, State, Zip: Golden, CO 80401-3111

Phone: 303-384-7989

E-Mail: erin.hensley@nrel.gov

3. Recipient's Project Manager

Name: Matthew Hall

Address: 15013 Denver West Pkwy

City, State, Zip: Lakewood, CO 80401-3111

Phone: 720-364-0424

E-Mail: matthew.hall@nrel.gov

M. Selection Process Used

There are three types of selection process. List the one used for this GRF.

Selection Process	Additional Information
Competitive Solicitation #	GFO-22-402



First Come First Served Solicitation #	Not applicable
Other	Not applicable

N. Attached Items

1. List all items that should be attached to this GRF by entering "Yes" or "No".

ltem Number	Item Name	Attached
1	Exhibit A, Scope of Work/Schedule	Yes
2	Exhibit B, Budget Detail	Yes
3	CEC 105, Questionnaire for Identifying Conflicts	Yes
4	Recipient Resolution	No
5	Awardee CEQA Documentation	No

Approved By

Individuals who approve this form must enter their full name and approval date in the MS Word version.

Agreement Manager: Chuck Gentry

Approval Date: 6/2/2023

Branch Manager: Kevin Uy

Approval Date: 6/2/2023

Director: Delegated to Branch Manager

Approval Date: 6/2/2023

1 I. TASK ACRONYM/TERM LISTS

A. Task List

2 3

Task #	CPR ¹	Task Name
1		General Project Tasks
2		Design Basis
3		Conceptual Design Advancement
4	Х	Feasibility and Acceptability Considerations
5		Design Convergence and Refinement
6		Reliability Analysis and Improvement
7		Economic and Environmental Evaluation
8		Evaluation of Project Benefits
9		Technology/Knowledge Transfer Activities

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B. Acronym/Term List

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r)	
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Acronym/Ter	Meaning
m	
ABS	American Bureau of Shipping
AIP	Approval in Principle
CAM	Commission Agreement Manager
CAO	Commission Agreement Officer
CEC	California Energy Commission
CPR	Critical Project Review
FAD	Fish Aggregating Device
FLORIS	FLOw Redirection and Induction in Steady State - wake modeling
	and wind farm controls software
GW	Gigawatt
IEA	International Energy Agency
LCOE	Levelized Cost of Energy
MW	Megawatt
NOWRDC	National Offshore Wind Research and Development Consortium
Recipient	Alliance for Sustainable Energy, LLC
TAC	Technical Advisory Committee

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¹ Please see subtask 1.3 in Part III of the Scope of Work (General Project Tasks) for a description of Critical Project Review (CPR) Meetings.

1 II. PURPOSE OF AGREEMENT, PROBLEM/SOLUTION STATEMENT, AND GOALS 2 AND OBJECTIVES 3

A. Purpose of Agreement

4 5

6 The purpose of this Agreement is to develop a comprehensive shared-mooring

7 solutions that minimizes the cost, risk, and footprint of Gigawatt (GW)-scale floating 8 wind farms in California conditions.

B. Problem/ Solution Statement

9 10

Problem 11 12

Floating wind farms typically secure each wind turbine with three or more mooring lines 13 and anchors. The 500-1300 meter water depths in California offshore wind lease areas 14 require longer mooring lines to reach the seabed. This increases the material use, cost, 15 and footprint size of the mooring system. Spacing requirements can also result in fewer 16 turbines fitting within a lease area. These efficiency and spacing challenges directly

17 affect the cost and spatial feasibility of achieving California's offshore wind targets.

18

19 Safety and reliability of floating wind farm mooring systems is a key concern. With

20 hundreds of mooring lines and anchors, safe and efficient maintenance approaches are

21 essential. The overall installation must be resilient to the risk of seismic activity in

22 California, which can cause anchors to shake, displace, or come loose. Lastly, the

23 mooring systems must be designed to minimize potential environmental impacts related

24 to seabed disturbance and marine mammal entanglement. 25

26 **Solution**

27 The Recipient has developed a mooring technology concept that strategically combines

28 shared mooring lines and shared anchors with installation and maintenance innovations

29 to achieve significant reductions in mooring system costs, failure risks, and

environmental impact metrics. This project will advance this shared-mooring technology 30

31 concept through modeling and lab testing to produce a comprehensive solution to the

32 aforementioned mooring challenges.

33

34 The central innovation of the proposed technology is the use of specific shared-mooring

35 configurations that achieve improved material and cost efficiency in deep water while

36 simultaneously increasing system resilience against localized failures. These

37 configurations can enable mooring cost reductions on the order of 40% yet provide a

38 level of redundancy against localized mooring or anchoring failures. In addition,

39 installation and maintenance innovations will be matched with the unique properties of

40 shared mooring systems to minimize vessel and infrastructure demands, thus

41 significantly reducing operations and maintenance costs. These benefits will be

42 achieved by following a comprehensive design development process that includes

43 insights from a range of technology experts as well as guidance from specialists in

44 regional constraints, stakeholder priorities, and environmental impact concerns. The

- 1 resulting mooring design solutions, which will be made publicly available, will
- comprehensively address the challenges of mooring GW-scale floating wind farms in
 California site conditions.
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Advancing this technology with rigorous design, analysis, experimental validation, and optimization processes will deliver a breakthrough in mooring system efficiency and resilience. The resulting mooring solutions will thereby overcome cost, feasibility, and reliability barriers to achieving the state's offshore wind energy targets.

C. Goals and Objectives of the Agreement

12 Agreement Goals

13 The goals of this Agreement are to:

- Design a shared mooring system for a GW-scale floating wind farm in California
 lease area site conditions that minimizes costs, failure risks, and environmental
 impacts.
- Follow a comprehensive design process that integrates mooring design and
 logistics analysis with a wide range of additional considerations including local
 infrastructure projections, diverse stakeholder input, and expert environmental
 impact guidance.
- Demonstrate and validate through modeling and lab testing, the synergistic
 benefits of combining shared mooring line and shared anchor techniques to
 simultaneously increase mooring system efficiency and resilience to anchoring
 disruptions and failures.
- Demonstrate through modeling installation and maintenance innovations for
 shared mooring systems that can reduce vessel and infrastructure demands and
 overall operating costs.
 - Characterize stakeholder concerns and environmental impact metrics specific to offshore wind mooring systems in California and demonstrate environmental benefits of shared mooring systems.
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32 <u>Ratepayer Benefits</u>:² This Agreement will result in the ratepayer benefits of lower costs
 33 and greater electricity reliability.

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California's offshore wind targets of 2–5 GW by 2030 and 25 GW by 2045 set the stage

- 36 for a significant portion of California's electricity supply to come from floating wind farms
- in the next two decades. The mooring innovations in this project offer reductions in
- these wind farms' levelized cost of energy by (1) maximizing power generation by

² California Public Resources Code, Section 25711.5(a) requires projects funded by the Electric Program Investment Charge (EPIC) to result in ratepayer benefits. The California Public Utilities Commission, which established the EPIC in 2011, defines ratepayer benefits as greater reliability, lower costs, and increased safety (See CPUC "Phase 2" Decision 12-05-037 at page 19, May 24, 2012, http://docs.cpuc.ca.gov/PublishedDocs/WORD_PDF/FINAL_DECISION/167664.PDF).

allowing more wind turbines to be fit within a given lease area, (2) reducing up-front 1 2 material and installation costs for mooring systems (estimated at 5% of Levelized Cost 3 of Energy (LCOE)), (3) reducing operations and maintenance costs for mooring 4 systems, and (4) improving reliability by reducing turbine downtime due to mooring 5 system failures or operations and maintenance. 6 7 The redundancy and resilience inherent in the mooring system designs will also provide 8 greater reliability in electricity generation by reducing the potential of individual failures 9 to cascade into larger failures that disrupt overall production of a wind farm. Unlike most 10 floating wind mooring systems deployed to date, the proposed mooring technology will 11 make it possible for all turbines in an array to continue power production even when one 12 mooring line or anchor fails. This characteristic is beneficial to any wind farm and 13 especially valuable in California where seismic risks increase the probability of 14 anchoring disruptions. 15 16 Technological Advancement and Breakthroughs: This Agreement will lead to 17 technological advancement and breakthroughs to overcome barriers to the achievement 18 of the State of California's statutory energy goals by advancing a comprehensive shared 19 mooring system solution that minimizes costs, failure risks, and environmental impacts. 20 The core technology innovation is the strategic use of shared mooring lines and shared 21 anchors, combined with innovative installation and maintenance techniques-all

- 22 optimized for the specific conditions of California offshore wind areas. The combined
- 23 expertise and constituent technologies of the project team will enable a breakthrough in
- simultaneously improving mooring system efficiency and resilience for California
 conditions.
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27 Agreement Objectives

28 The objectives of this Agreement are to:

- Design a shared mooring system for a GW-scale floating wind farm in California
 lease area site conditions that meets American Bureau of Shipping (ABS) design
 guidelines. This performance will be checked by coupled loads analysis using
 state-of-the-art simulation tools.
 - Validate performance predictions of the shared mooring system through scaled wave basin testing of a representative portion of the design.
- Develop installation and maintenance methods for the shared mooring system
 design that reduce vessel operations by 50% relative to conventional designs and
 methods.
- Assess risks and resiliency of the shared mooring system design and
 demonstrate "redundant" behavior to mooring line and anchor failures through
 modeling and scaled wave basin testing.
- Obtain Approval in Principle of the design from the ABS.
- Assess costs of the shared mooring system design and demonstrate 40%
 reduction in combined component, installation, and maintenance costs compared
 to a baseline non-shared mooring system design.

• Assess potential environmental impacts of the shared mooring system design and demonstrate 50% overall reduction in environmental impact metrics compared to a baseline non-shared mooring system design.

5 III. TASK 1 GENERAL PROJECT TASKS

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7 **PRODUCTS**

8 Subtask 1.1 Products

9 The goal of this subtask is to establish the requirements for submitting project products 10 (e.g., reports, summaries, plans, and presentation materials). Unless otherwise 11 specified by the Commission Agreement Manager (CAM), the Recipient must deliver products as required below by the dates listed in the Project Schedule (Part V). All 12 products submitted which will be viewed by the public, must comply with the 13 14 accessibility requirements of Section 508 of the federal Rehabilitation Act of 1973, as 15 amended (29 U.S.C. Sec. 794d), and regulations implementing that act as set forth in 16 Part 1194 of Title 36 of the Federal Code of Regulations. All technical tasks should 17 include product(s). Products that require a draft version are indicated by marking "(draft 18 and final)" after the product name in the "Products" section of the task/subtask. If 19 "(draft and final)" does not appear after the product name, only a final version of the 20 product is required. With respect to due dates within this Scope of Work, "days" 21 means working days. 22 23 The Recipient shall:

- For products that require a draft version, including the Final Report Outline and Final
 <u>Report</u>
- Submit all draft products to the CAM for review and comment in accordance with the Project Schedule (Part V). The CAM will provide written comments to the Recipient on the draft product within 15 days of receipt, unless otherwise specified in the task/subtask for which the product is required.
 - Consider incorporating all CAM comments into the final product. If the Recipient disagrees with any comment, provide a written response explaining why the comment was not incorporated into the final product.
 - Submit the revised product and responses to comments within 10 days of notice by the CAM, unless the CAM specifies a longer time-period, or approves a request for additional time.

For products that require a final version only

- Submit the product to the CAM for acceptance. The CAM may request minor revisions or explanations prior to acceptance.
- 41 For all products
- Submit all data and documents required as products in accordance with the following:

1 2	Instructions for Submitting Electronic Files and Developing Software:
3	instructions for Submitting Electronic riles and Developing Software.
4	 Electronic File Format
5	 Submit all data and documents required as products under this Agreement
6	in an electronic file format that is fully editable and compatible with the
7	California Energy Commission's (CEC) software and Microsoft (MS)-
8	operating computing platforms, or with any other format approved by the
9	CAM. Deliver an electronic copy of the full text of any Agreement data and
10	documents in a format specified by the CAM, such as memory stick.
11	
12	The following describes the accepted formats for electronic data and
13	documents provided to the CEC as products under this Agreement, and
14	establishes the software versions that will be required to review and approve
15	all software products:
16	 Data sets will be in MS Access or MS Excel file format (version 2007 or
17	later), or any other format approved by the CAM.
18	 Text documents will be in MS Word file format, version 2007 or later.
19 20	 Project management documents will be in Microsoft Project file format,
20 21	version 2007 or later.
21	 Software Application Development
22	Use the following standard Application Architecture components in compatible
23	versions for any software application development required by this Agreement
25	(e.g., databases, models, modeling tools), unless the CAM approves other
26	software applications such as open-source programs:
27	 Microsoft ASP.NET framework (version 3.5 and up). Recommend 4.0.
28	 Microsoft Internet Information Services (IIS), (version 6 and up)
29	Recommend 7.5.
30	 Visual Studio.NET (version 2008 and up). Recommend 2010.
31	 C# Programming Language with Presentation (UI), Business Object and
32	Data Layers.
33	 SQL (Structured Query Language). Misses ft SQL Conversion 2009, Steered Dress during, Decomprising 2009, D2
34 35	 Microsoft SQL Server 2008, Stored Procedures. Recommend 2008 R2. Microsoft SQL Reporting Services. Recommend 2008 R2.
35 36	 Microsoft SQL Reporting Services. Recommend 2008 R2. XML (external interfaces).
30 37	- $\operatorname{AWL}(\operatorname{external intervaces})$.
38	Any exceptions to the Electronic File Format requirements above must be
39	approved in writing by the CAM. The CAM will consult with the CEC's
40	Information Technology Services Branch to determine whether the exceptions
41	are allowable.
42	
	MEETINGS
44	Subtask 1.2 Kick-off Meeting

44 Subtask 1.2 Kick-off Meeting

	Alliance for Sustainable Energy, LLC
1 2 3	The goal of this subtask is to establish the lines of communication and procedures for implementing this Agreement.
4	The Recipient shall:
5	Attend a "Kick-off" meeting with the CAM, the Commission Agreement Officer
6	(CAO), and any other CEC staff relevant to the Agreement. The Recipient will
7	bring its Project Manager and any other individuals designated by the CAM to
8	this meeting. The administrative and technical aspects of the Agreement will be
9	discussed at the meeting. Prior to the meeting, the CAM will provide an agenda
10	to all potential meeting participants. The meeting may take place in person or by
11	electronic conferencing (e.g., WebEx), with approval of the CAM.
12	
13	The <u>administrative portion</u> of the meeting will include discussion of the following:
14	 Terms and conditions of the Agreement;
15	 Invoicing and auditing procedures;
16	 Administrative products (subtask 1.1); CDD monthings (subtask 1.2);
17	 CPR meetings (subtask 1.3); Match fund documentation (subtack 1.7);
18 19	 Match fund documentation (subtask 1.7); Permit documentation (subtask 1.8);
20	 Permit documentation (subtask 1.8); Subcontracts (subtask 1.9); and
20	 Any other relevant topics.
22	
23	The technical portion of the meeting will include discussion of the following:
24	• The CAM's expectations for accomplishing tasks described in the Scope of
25	Work;
26	 An updated Project Schedule;
27	 Technical products (subtask 1.1);
28	 Progress reports (subtask 1.5);
29	 Final Report (subtask 1.6);
30	 Technical Advisory Committee meetings (subtasks 1.10 and 1.11); and
31	 Any other relevant topics.
32	Drovide Kiek off Machine Presentation to include but not limited to
33 34	 Provide Kick-off Meeting Presentation to include but not limited to: Preject evention (i.e. preject description, goals and ebjectives, technical)
34 35	 Project overview (i.e. project description, goals and objectives, technical tasks, expected benefits, etc.)
35 36	
30 37	 Project schedule that identifies milestones List of potential risk factors and hurdles, and mitigation strategy
38	- Lier of potonial hor labors and hardlos, and hinigation strategy
39	• Provide an Updated Project Schedule, Match Funds Status Letter, and Permit
40	Status Letter, as needed to reflect any changes in the documents.
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42	The CAM shall:
43	 Designate the date and location of the meeting.

43 • Designate the date and location of the meeting.
44 • Send the Recipient a *Kick-off Meeting Agenda*.

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Recipient Products:

- **Kick-off Meeting Presentation**
- Updated Project Schedule (*if applicable*)
- Match Funds Status Letter (subtask 1.7) (*if applicable*)
- Permit Status Letter (subtask 1.8) (*if applicable*)

7 8 CAM Product: 9

Kick-off Meeting Agenda

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11 Subtask 1.3 Critical Project Review (CPR) Meetings

- 12 The goal of this subtask is to determine if the project should continue to receive CEC
- 13 funding, and if so whether any modifications must be made to the tasks, products,
- 14 schedule, or budget. CPR meetings provide the opportunity for frank discussions
- 15 between the CEC and the Recipient. As determined by the CAM, discussions may
- 16 include project status, challenges, successes, advisory group findings and
- 17 recommendations, final report preparation, and progress on technical transfer and
- 18 production readiness activities (if applicable). Participants will include the CAM and the
- 19 Recipient and may include the CAO and any other individuals selected by the CAM to
- 20 provide support to the CEC.
- 21

22 CPR meetings generally take place at key, predetermined points in the Agreement, as

- 23 determined by the CAM and as shown in the Task List on page 1 of this Exhibit.
- 24 However, the CAM may schedule additional CPR meetings as necessary. The budget
- 25 will be reallocated to cover the additional costs borne by the Recipient, but the overall
- 26 Agreement amount will not increase. CPR meetings generally take place at the CEC,
- 27 but they may take place at another location, or may be conducted via electronic
- 28 conferencing (e.g., WebEx) as determined by the CAM. 29

30 The Recipient shall:

- 31 Prepare and submit a *CPR Report* for each CPR meeting that: (1) discusses the • 32 progress of the Agreement toward achieving its goals and objectives; and (2) 33 includes recommendations and conclusions regarding continued work on the 34 project. 35
 - Attend the CPR meeting.
- Present the CPR Report and any other required information at each CPR 36 37 meeting.
- 38

41

39 The CAM shall: 40

- Determine the location, date, and time of each CPR meeting with the Recipient's input.
- Send the Recipient a CPR Agenda with a list of expected CPR participants in 42 43 advance of the CPR meeting. If applicable, the agenda will include a discussion 44 of match funding and permits.

1 2 3 4 5 6	 Conduct and make a record of each CPR meeting. Provide the Recipient with a schedule for providing a Progress Determination on continuation of the project. Determine whether to continue the project, and if so whether modifications are needed to the tasks, schedule, products, or budget for the remainder of the Agreement. If the CAM concludes that satisfactory progress is not being made, this conclusion will be referred to the Deputy Director of the Energy Research
7 8 9 10 11	 Provide the Recipient with a <i>Progress Determination</i> on continuation of the project, in accordance with the schedule. The Progress Determination may include a requirement that the Recipient revise one or more products.
12 13 14	Recipient Products:CPR Report(s)
15	CAM Products:
16	 CPR Agenda(s)
17	Progress Determination
18	5
19	Subtask 1.4 Final Meeting
20	The goal of this subtask is to complete the closeout of this Agreement.
21	
22	The Recipient shall:
23	 Meet with CEC staff to present project findings, conclusions, and
24	recommendations. The final meeting must be completed during the closeout of this
25	Agreement. This meeting will be attended by the Recipient and CAM, at a
26	minimum. The meeting may occur in person or by electronic conferencing (e.g.,
27	WebEx), with approval of the CAM.
28	
29	The technical and administrative aspects of Agreement closeout will be
29 30	The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at
29 30 31	The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion.
29 30 31 32	The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. • The technical portion of the meeting will involve the presentation of findings,
29 30 31 32 33	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The
29 30 31 32 33 34	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants.
29 30 31 32 33 34 35	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the
29 30 31 32 33 34 35 36	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items:
29 30 31 32 33 34 35 36 37	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment.
29 30 31 32 33 34 35 36 37 38	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment. The CEC's request for specific "generated" data (not already provided in
29 30 31 32 33 34 35 36 37 38 39	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment. The CEC's request for specific "generated" data (not already provided in Agreement products).
29 30 31 32 33 34 35 36 37 38 39 40	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment. The CEC's request for specific "generated" data (not already provided in Agreement products). Need to document the Recipient's disclosure of "subject inventions"
29 30 31 32 33 34 35 36 37 38 39 40 41	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment. The CEC's request for specific "generated" data (not already provided in Agreement products). Need to document the Recipient's disclosure of "subject inventions" developed under the Agreement.
29 30 31 32 33 34 35 36 37 38 39 40 41 42	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment. The CEC's request for specific "generated" data (not already provided in Agreement products). Need to document the Recipient's disclosure of "subject inventions" developed under the Agreement. "Surviving" Agreement provisions such as repayment provisions and
29 30 31 32 33 34 35 36 37 38 39 40 41	 The technical and administrative aspects of Agreement closeout will be discussed at the meeting, which may be divided into two separate meetings at the CAM's discretion. The technical portion of the meeting will involve the presentation of findings, conclusions, and recommended next steps (if any) for the Agreement. The CAM will determine the appropriate meeting participants. The administrative portion of the meeting will involve a discussion with the CAM and the CAO of the following Agreement closeout items: Disposition of any procured equipment. The CEC's request for specific "generated" data (not already provided in Agreement products). Need to document the Recipient's disclosure of "subject inventions" developed under the Agreement.

- Prepare a *Final Meeting Agreement Summary* that documents any agreement made between the Recipient and Commission staff during the meeting.
 - Prepare a Schedule for Completing Agreement Closeout Activities.
- Provide copies of *All Final Products* on a USB memory stick, organized by the tasks in the Agreement.

Products:

- Final Meeting Agreement Summary (*if applicable*)
- Schedule for Completing Agreement Closeout Activities
- All Final Products

12 **REPORTS AND INVOICES**

13 Subtask 1.5 Progress Reports and Invoices

- 14 The goals of this subtask are to: (1) periodically verify that satisfactory and continued
- 15 progress is made towards achieving the project objectives of this Agreement; and (2)
- 16 ensure that invoices contain all required information and are submitted in the
- 17 appropriate format.
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19 **The Recipient shall:**

- Submit a monthly *Progress Report* to the CAM. Each progress report must:
- Summarize progress made on all Agreement activities as specified in the
 scope of work for the preceding month, including accomplishments, problems,
 milestones, products, schedule, fiscal status, and an assessment of the ability
 to complete the Agreement within the current budget and any anticipated cost
 overruns. See the Progress Report Format Attachment for the recommended
 specifications.
- Submit a monthly or quarterly *Invoice* that follows the instructions in the "Payment of Funds" section of the terms and conditions, including a financial report on Match Funds and in-state expenditures.

31 **Products:**

- Progress Reports
- Invoices
- 33 34

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35 Subtask 1.6 Final Report

- The goal of this subtask is to prepare a comprehensive Final Report that describes the
- 37 original purpose, approach, results, and conclusions of the work performed under this
- 38 Agreement. When creating the Final Report Outline and the Final Report, the Recipient
- 39 must use the CEC Style Manual provided by the CAM.

40 Subtask 1.6.1 Final Report Outline

41

42 **The Recipient shall:**

Prepare a *Final Report Outline* in accordance with the *Energy Commission Style Manual* provided by the CAM.

1	Recipient Products:
2	 Final Report Outline (draft and final)
3 4	CAM Product:
5	Energy Commission Style Manual
6	 Comments on Draft Final Report Outline
7	 Acceptance of Final Report Outline
8	
9	Subtask 1.6.2 Final Report
10	
11	The Recipient shall:
12	• Prepare a <i>Final Report</i> for this Agreement in accordance with the approved Final
13	Report Outline, Energy Commission Style Manual, and Final Report Template
14	provided by the CAM with the following considerations:
15 16	 Ensure that the report includes the following items, in the following order: Cover page (required)
10	 Credits page on the reverse side of cover with legal disclaimer
18	(required)
19	 Acknowledgements page (optional)
20	 Preface (required)
21	 Abstract, keywords, and citation page (required)
22	 Table of Contents (required, followed by List of Figures and List of
23	Tables, if needed)
24	 Executive summary (required)
25	 Body of the report (required) Defense (if employed)
26 27	 References (if applicable) Glossary/Acronyms (If more than 10 acronyms or abbreviations are
27	used, it is required.)
29	 Bibliography (if applicable)
30	 Appendices (if applicable) (Create a separate volume if very large.)
31	 Attachments (if applicable)
32	• Submit a draft of the Executive Summary to the TAC for review and comment.
33	 Develop and submit a Summary of TAC Comments on Draft Final Report
34	received on the Executive Summary. For each comment received, the recipient
35	will identify in the summary the following:
36	 Comments the recipient proposes to incorporate.
37	 Comments the recipient does propose to incorporate and an explanation for why
38 39	 why. Submit a draft of the report to the CAM for review and comment. The CAM will
40	 Submit a draft of the report to the CAM for review and comment. The CAM will provide written comments to the Recipient on the draft product within 15 days of
41	receipt.
42	 Incorporate all CAM comments into the <i>Final Report</i>. If the Recipient disagrees
43	with any comment, provide a <i>Written Responses to Comments</i> explaining why
44	the comments were not incorporated into the final product.

Submit the revised *Final Report* electronically with any Written Responses to
 Comments within 10 days of receipt of CAM's Written Comments on the Draft Final
 Report, unless the CAM specifies a longer time period or approves a request for
 additional time.

6 **Products**:

- Summary of TAC Comments on Draft Final Report
- Draft Final Report
- Written Responses to Comments (*if applicable*)
- Final Report
- 10 11

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12 CAM Product:

- Written Comments on the Draft Final Report
- 13 14

15 MATCH FUNDS, PERMITS, AND SUBCONTRACTS

16 Subtask 1.7 Match Funds

- 17 The goal of this subtask is to ensure that the Recipient obtains any match funds
- 18 planned for this Agreement and applies them to the Agreement during the Agreement 19 term.
- 20

While the costs to obtain and document match funds are not reimbursable under this Agreement, the Recipient may spend match funds for this task. The Recipient may only spend match funds during the Agreement term, either concurrently or prior to the use of CEC funds. Match funds must be identified in writing, and the Recipient must obtain any associated commitments before incurring any costs for which the Recipient will request reimbursement.

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28 **The Recipient shall:**

- Prepare a *Match Funds Status Letter* that documents the match funds committed to this Agreement. If <u>no match funds</u> were part of the proposal that led to the CEC awarding this Agreement and none have been identified at the time this Agreement starts, then state this in the letter.
- If match funds were a part of the proposal that led to the CEC awarding thisAgreement, then provide in the letter:
 - A list of the match funds that identifies:
 - The amount of cash match funds, their source(s) (including a contact name, address, and telephone number), and the task(s) to which the match funds will be applied.
- The amount of each in-kind contribution, a description of the contribution type (e.g., property, services), the documented market or book value, the source (including a contact name, address, and telephone number), and the task(s) to which the match funds will be applied. If the in-kind contribution is equipment or other tangible or real property, the Recipient

1 2	must identify its owner and provide a contact name, address, telephone number, and the address where the property is located.
3 4	 If different from the solicitation application, provide a letter of commitment from an authorized representative of each source of match funding that
5	the funds or contributions have been secured.
6 7	• At the Kick-off meeting, discuss match funds and the impact on the project if they are significantly reduced or not obtained as committed. If applicable, match funds
8 9	will be included as a line item in the progress reports and will be a topic at CPR meetings.
10 11	 Provide a Supplemental Match Funds Notification Letter to the CAM of receipt of additional match funds.
12	 Provide a Match Funds Reduction Notification Letter to the CAM if existing match
13	funds are reduced during the course of the Agreement. Reduction of match funds
14	may trigger a CPR meeting.
15	,
16	Products:
17	Match Funds Status Letter
18	 Supplemental Match Funds Notification Letter (if applicable)
19 20	Match Funds Reduction Notification Letter (<i>if applicable</i>)
20 21	Subtask 1.8 Permits
21	The goal of this subtask is to obtain all permits required for work completed under this
22	Agreement in advance of the date they are needed to keep the Agreement schedule on
23	track. Permit costs and the expenses associated with obtaining permits are not
25	reimbursable under this Agreement, with the exception of costs incurred by University of
26	California recipients. Permits must be identified and obtained before the Recipient may
27	incur any costs related to the use of the permit(s) for which the Recipient will request
28	reimbursement.
29	
30	The Recipient shall:
31	• Prepare a <i>Permit Status Letter</i> that documents the permits required to conduct
32	this Agreement. If no permits are required at the start of this Agreement, then
33	state this in the letter. If permits will be required during the course of the
34	Agreement, provide in the letter:
35	\circ A list of the permits that identifies: (1) the type of permit; and (2) the name,
36	address, and telephone number of the permitting jurisdictions or lead
37	agencies.
38	 The schedule the Recipient will follow in applying for and obtaining the
39	permits.
40	
41	The list of permits and the schedule for obtaining them will be discussed at the
42	Kick-off meeting (subtask 1.2), and a timetable for submitting the updated list,
43	schedule, and copies of the permits will be developed. The impact on the project

43 schedule, and copies of the permits will be developed. The impact on the project 44 if the permits are not obtained in a timely fashion or are denied will also be

1 2 3 4 5	 discussed. If applicable, permits will be included as a line item in progress reports and will be a topic at CPR meetings. If during the course of the Agreement additional permits become necessary, then provide the CAM with an Updated List of Permits (including the appropriate information on each permit) and an Updated Schedule for Acquiring Permits
6	 information on each permit) and an Updated Schedule for Acquiring Permits. Send the CAM a Copy of Each Approved Permit.
7	
8	 If during the course of the Agreement permits are not obtained on time or are denied, notify the CAM within 5 days. Either of these events may trigger a CPR
9	meeting.
10	mooting.
11	Products:
12	Permit Status Letter
13	Updated List of Permits (<i>if applicable</i>)
14	Updated Schedule for Acquiring Permits (<i>if applicable</i>)
15	Copy of Each Approved Permit (<i>if applicable</i>)
16	
17	Subtask 1.9 Subcontracts
18	The goals of this subtask are to: (1) procure subcontracts required to carry out the tasks
19	under this Agreement; and (2) ensure that the subcontracts are consistent with the
20	terms and conditions of this Agreement.
21	
22	The Recipient shall:
23	 Manage and coordinate subcontractor activities in accordance with the requirements of this Agreement.
24	requirements of this Agreement.
25	 Incorporate this Agreement by reference into each subcontract.
26	 Include any required Energy Commission flow-down provisions in each subcontract in addition to a statement that the terms of this Agroement will
27 28	subcontract, in addition to a statement that the terms of this Agreement will prevail if they conflict with the subcontract terms.
28 29	 If required by the CAM, submit a draft of each Subcontract required to conduct
29 30	the work under this Agreement.
31	 Submit a final copy of each executed subcontract.
32	 Notify and receive written approval from the CAM prior to adding any new
33	subcontractors (see the discussion of subcontractor additions in the terms and
34	conditions).
35	
36	Products:
37	 Subcontracts (draft if required by the CAM)
38	
39	TECHNICAL ADVISORY COMMITTEE
40	Subtask 1.10 Technical Advisory Committee (TAC)
41	The goal of this subtask is to create an advisory committee for this Agreement. The
42 43	TAC should be composed of diverse professionals. The composition will vary depending on interest, availability, and need. TAC members will serve at the CAM's discretion.

44 The purpose of the TAC is to:

1 Provide guidance in project direction. The guidance may include scope and 2 methodologies, timing, and coordination with other projects. The guidance may 3 be based on: 4 Technical area expertise; 5 • Knowledge of market applications; or 6 • Linkages between the agreement work and other past, present, or future 7 projects (both public and private sectors) that TAC members are aware of in a 8 particular area. 9 • Review products and provide recommendations for needed product adjustments, 10 refinements, or enhancements. • Evaluate the tangible benefits of the project to the state of California, and provide 11 recommendations as needed to enhance the benefits. 12 13 Provide recommendations regarding information dissemination, market • pathways, or commercialization strategies relevant to the project products. 14 15 • Help set the project team's goals and contribute to the development and 16 evaluation of its statement of proposed objectives as the project evolves. 17 • Provide a credible and objective sounding board on the wide range of technical 18 and financial barriers and opportunities. 19 Help identify key areas where the project has a competitive advantage, value 20 proposition, or strength upon which to build. • Advocate, to the extent the TAC members feel is appropriate, on behalf of the 21 22 project in its effort to build partnerships, governmental support, and relationships 23 with a national spectrum of influential leaders. 24 Ask probing questions that insure a long-term perspective on decision-making 25 and progress toward the project's strategic goals. 26 27 The TAC may be composed of qualified professionals spanning the following types of 28 disciplines: 29 Researchers knowledgeable about the project subject matter; 30 Members of trades that will apply the results of the project (e.g., designers, engineers, architects, contractors, and trade representatives); 31 32 Public interest market transformation implementers; Product developers relevant to the project; 33 34 U.S. Department of Energy research managers, or experts from other federal or 35 state agencies relevant to the project; Public interest environmental groups; 36 37 Utility representatives: 38 Air district staff; and 39 Members of relevant technical society committees. • 40 The Recipient shall: 41 42 Prepare a *List of Potential TAC Members* that includes the names, companies. • physical and electronic addresses, and phone numbers of potential members. 43

1 2 3 4 5 6 7 8	 The list will be discussed at the Kick-off meeting, and a schedule for recruiting members and holding the first TAC meeting will be developed. Recruit TAC members. Ensure that each individual understands member obligations and the TAC meeting schedule developed in subtask 1.11. Prepare a <i>List of TAC Members</i> once all TAC members have committed to serving on the TAC. Submit <i>Documentation of TAC Member Commitment</i> (such as Letters of Acceptance) from each TAC member.
9	Acceptance) nom each TAG member.
10	Products:
11	List of Potential TAC Members
12	List of TAC Members
13	 Documentation of TAC Member Commitment
14	
15	Subtask 1.11 TAC Meetings
16	The goal of this subtask is for the TAC to provide strategic guidance for the project by
17	participating in regular meetings, which may be held via teleconference.
18	
19	The Recipient shall:
20	 Discuss the TAC meeting schedule with the CAM at the Kick-off meeting.
21	Determine the number and location of meetings (in-person and via
22	teleconference) in consultation with the CAM.
23	• Prepare a <i>TAC Meeting Schedule</i> that will be presented to the TAC members
24	during recruiting. Revise the schedule after the first TAC meeting to incorporate
25	meeting comments.
26	Prepare a TAC Meeting Agenda and TAC Meeting Back-up Materials for each
27	TAC meeting.
28	• Organize and lead TAC meetings in accordance with the TAC Meeting Schedule.
29	Changes to the schedule must be pre-approved in writing by the CAM.
30	Prepare <i>TAC Meeting Summaries</i> that include any recommended resolutions of
31	major TAC issues.
32	
33	The TAC shall:
34	 Help set the project team's goals and contribute to the development and evaluation of its statement of proposed objectives as the project evalues
35	evaluation of its statement of proposed objectives as the project evolves.
36	 Provide a credible and objective sounding board on the wide range of technical and financial barriers and expertunities
37	and financial barriers and opportunities.
38 39	 Help identify key areas where the project has a competitive advantage, value proposition, or strength upon which to build.
40 41	 Advocate on behalf of the project in its effort to build partnerships, governmental support and relationships with a national spectrum of influential leaders.
41 42	 Ask probing questions that insure a long-term perspective on decision-making
42 43	 Ask probing questions that insure a long-term perspective on decision-making and progress toward the project's strategic goals.
44	 Review and provide comments to proposed project performance metrics.
1-1	- Review and previde commente to proposed project performance methos.

 Review and provide comments to proposed project Draft Technology Transfer Plan.

34 Products:

- TAC Meeting Schedule (draft and final)
- TAC Meeting Agendas (draft and final)
- TAC Meeting Back-up Materials
- TAC Meeting Summaries
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10 Subtask 1.12 Project Performance Metrics

11 The goal of this subtask is to finalize key performance targets for the project based on

12 feedback from the TAC and report on final results in achieving those targets. The

- 13 performance targets should be a combination of scientific, engineering, techno-
- economic, and/or programmatic metrics that provide the most significant indicator of the
- research or technology's potential success.

17 The Recipient shall:

- Complete and submit the project performance metrics section of the *Initial Project Benefits Questionnaire*, developed in the Evaluation of Project Benefits
 task, to the CAM.
 - Present the draft project performance metrics at the first TAC meeting to solicit input and comments from the TAC members.
- Develop and submit a *TAC Performance Metrics Summary* that summarizes
 comments received from the TAC members on the proposed project
 performance metrics. The *TAC Performance Metrics Summary* will identify:
 - TAC comments the Recipient proposes to incorporate into the *Initial Project* Benefits Questionnaire, developed in the Evaluation of Project Benefits task.
 - TAC comments the Recipient does not propose to incorporate with and explanation why.
- Develop and submit a *Project Performance Metrics Results* document describing
 the extent to which the Recipient met each of the performance metrics in the
 Final Project Benefits Questionnaire, developed in the Evaluation of Project
 Benefits task.
 - Discuss the *Project Performance Metrics Results* at the Final Meeting.

3536 **Products:**

- TAC Performance Metrics Summary
- Project Performance Metrics Results
- 38 39

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1 **IV. TECHNICAL TASKS**

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3 **TASK 2 DESIGN BASIS**

4 The goal of this task is to set up the basic floating wind turbine design and to gather and

5 organize the relevant site conditions—all of which will be used as the basis for

6 designing shared mooring solutions and evaluating their performance.

7

8 Subtask 2.1 Baseline Floating Wind Turbine Design

9 The goals of this subtask are to set up the design model of the floating wind turbine 10 system, which will be the International Energy Agency (IEA) 15 MW reference turbine 11 on an upscaled three-column semisubmersible platform, and to provide an initial 12 baseline mooring system design with individual mooring lines, representative of a 13 conventional non-shared mooring approach to serve as a basis for comparison.

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15 The Recipient shall:

- Upscale the INO WINDMOOR 12 MW semisubmersible floating wind turbine 16 17 platform design to support the IEA 15 MW reference turbine.
- Create initial designs for the mooring lines and dynamic power cables of the 18 19 upscaled platform in 600-meters water depth by adapting designs from the 20 ongoing Floating Wind Array Design project and the completed Shared Mooring Systems for Deep-Water Floating Wind Farms project.
 - Integrate this upscaled platform design with the IEA 15 MW reference turbine in the Recipient's simulation tools (OpenFAST and RAFT) and organize the associated input files to be uploaded to a publicly available repository.
 - Provide a Notification of Baseline Floating Wind Turbine Design Files Upload to the CAM.

28 **Products:**

Notification of Baseline Floating Wind Turbine Design Files Upload •

31 Subtask 2.2 Site and Regional Conditions

The goal of this subtask is to establish the site-specific information upon which to base 32

- 33 the subsequent design development of shared-mooring and shared-anchor
- 34 configurations.

35 36 The Recipient shall:

- 37 Consult with the project team, TAC, and CAM to select the area of focus for the 38 design effort (for example, Northern California lease area OCS-P0651).
- 39 Compile time-series and statistical data on site metocean conditions that can be 40 used for subsequent loads analyses, energy production analyses, and logistics 41 simulations using existing data sources (e.g., ERA5 hindcast data).
- 42 Gather available spatial information including bathymetry, seismic activity, vessel 43 activity, marine ecosystem data, fishing activity, and lease area boundaries into a

1	common geographic information systems (GIS) realization for use in subsequent
2	design activities.
3	 Gather and interpret available soil information for California lease areas to create
4	summary maps that categorize soil type with respect to anchoring compatibility.
5	This effort will use soil geotechnical profile information where available and use
6	generic site-appropriate soil profiles where data is unavailable.
7	 Identify applicable stakeholder groups relevant to mooring design choices, such
8	as fishing, Coast Guard, environmental organizations, and local supply chain.
9	 Conduct a literature review and hold consultation meetings with experts about
10	potential interactions between mooring systems and species/habitats of concern,
11	focusing on effects to the benthic (e.g., anchor disturbance) and photic zone
12	(e.g., mooring colonization, Fish Aggregating Device (FAD) effect), and the
13	effects of construction and operations on marine mammals and sea turtles,
14	including noise and secondary entanglement.
15	Prepare a draft <i>Design Basis Report</i> which includes overviews and
16	methodological summaries of the efforts in this Task, including but not limited to:
17	 Selected site for further project study.
18	 Wind, wave, and current conditions at the site.
19	 Extreme condition statistics (storm conditions at different return periods) at
20	the site.
21 22	 Seabed description including bathymetry and soil information at the site. Seismia activity on relevant to another helding connectivity risks at the site.
22 23	 Seismic activity as relevant to anchor holding capacity risks at the site. Available data an atakabaldara and other accord upper including fishing
23 24	 Available data on stakeholders and other ocean users including fishing types/locations, shipping, and other vessel traffic in the vicinity of the site.
2 4 25	 Environmental interactions literature review with spatial summary images.
25 26	 Baseline floating wind turbine design (developed in Subtask 2.1)
20 27	 Submit the draft <i>Design Basis Report</i> to the CAM for feedback and incorporate
28	changes as requested in the final <i>Design Basis Report</i> .
20 29	changes as requested in the linal Design Dasis report.
30	Products:
31	Design Basis Report (draft and final)
32	
33	
34	TASK 3 CONCEPTUAL DESIGN ADVANCEMENT
35	The goal of this task is to explore a range of design options for shared-mooring and
36	shared-anchor configurations and advance the understanding of these options so that
37	the best configurations for California lease areas can be identified.
38	-
39	Subtask 3.1 Design Methods for Large-Scale Shared Moorings
40	The goal of this subtask is to configure the Recipient's design tools for shared-mooring
41	floating wind turbine arrays to support GW-scale arrays for systematic design
12	evolution

- 42 exploration.
- 43
- 44 **The Recipient shall:**

- Expand existing methods for conceptual design of shared-mooring systems to 1 support GW-scale wind farm sizes, including the following capabilities: 2 3 Scalable evaluation of shared mooring system guasi-static response and 4 natural frequencies/modes by analyzing repeated "unit cells". 5 Evaluation of shared anchor configuration suitability over varying depths and 6 bathymetric contours with estimation of multidirectional anchoring demands. 7 Simplified evaluation of array-level failure risks, including cascading failures. 8 • Estimation of system cost. 9 Quantification of preliminary environmental impact metrics (i.e., anchor footprint area, seabed contact area, and suspended mooring line length). 10 11 • Describe the conceptual design tool improvements in a Design Methods for GW-12 Scale Shared Mooring Systems Summary Report. 13 14 Products: 15 Design Methods for GW-Scale Shared Mooring Systems Summary Report • 16 Subtask 3.2 Installation and Maintenance Innovations 17 18 The goals of this subtask are to (1) set up models for installation and maintenance 19 operations as relevant to different mooring system options and (2) represent innovative 20 marine operations methods so that these methods can be assessed within the design 21 loop. 22 23 The Recipient shall: 24 Set up spreadsheet-level models for calculating mooring component costs, 25 installation requirements (e.g. vessel types and times), and staging requirements 26 (e.g. port space), which can be applied to any mooring design. 27 Characterize the available installation and maintenance innovations (e.g. use of 28 connectors to reduce vessel needs, wet storage of replacement parts) and 29 expand the spreadsheet-level models with these options for applicable scenarios. 30 Update the computational design methods established in Subtask 3.1 to include 31 the spreadsheet-level models. 32 Prepare Shared Mooring System Installation and Maintenance Spreadsheets containing the final modeling assumptions for mooring component costs, and 33 34 requirements for installation, staging, and maintenance, including innovations. 35 36 **Products:** 37 Shared Mooring System Installation and Maintenance Spreadsheets • 38 39 Subtask 3.3 Conceptual Design Exploration and Evaluation 40 The goal of this subtask is to identify and evaluate the most promising large-scale 41 shared-mooring topology options using the methods set up in the previous subtasks. 42
- 43 The Recipient shall:

- Explore and evaluate the conceptual design options for floating wind farms of 30 to 100 turbines.
- Incorporate additional considerations and constraints into the conceptual design evaluation scripts so that these considerations and constraints can be factored into conceptual design decisions. This step is timed to coincide with the completion of requisite outputs of other subtasks and will consider the following aspects at a preliminary level:
 - Spreadsheet-level models cost/logistics models from subtask 3.2,
 - Infrastructure and supply chain constraints from Subtask 4.1,
 - Stakeholder priority metrics from Subtask 4.2,
 - Environmental impact metrics from Subtask 4.3.
 - Update and evaluate the design concepts based on preliminary constraints.
 - Prepare a *Conceptual Designs Comparison Summary Report* that presents the conceptual designs and provides high-level comparisons of their metrics

16 **Products**:

- Conceptual Designs Comparison Summary Report
- 17 18 19

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20 TASK 4 FEASIBILITY AND ACCEPTABILITY CONSIDERATIONS

- The goal of this task is to characterize the feasibility and acceptability factors that need to be accounted for in order for a mooring design to be feasible for the regional supply chain and acceptable to local stakeholders. These factors will be distilled into specific weightings and constraints for use in the design effort. This Task occurs in parallel with Task 3 so that preliminary factors from Task 4 can be considered during the design exploration of Subtask 3.3.
- 27

28 Subtask 4.1 Local Infrastructure and Supply Chain

29 The goal of this subtask is to gather information about the supply chain and local

- 30 infrastructure capacities as relates to the feasibility of different mooring system designs.
- 31

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32 The Recipient shall:

- Collect information about supply chain capacities from the Recipient-led National Offshore Wind Research and Development Consortium (NOWRDC)
- 35 "Standardized Scalable Mooring Solutions Optimized for the US Supply Chain"
 36 project and extrapolate to understand supply chain factors specific to shared
 37 mooring configurations.
- Collect port information from the Recipient-led West Coast Ports Strategy Study
 project, as well as other relevant studies and analyses on West Coast ports (e.g.
 AB 525 California ports study) and expand on details specific to mooring system
 design options.
- 42 Synthesize a quantitative summary of the available infrastructure and supply
 43 chain capacities for mooring system installation and maintenance (e.g. capacities
 44 of ports, marshalling yards, vessels) and the projected growth over 10 years.

• Prepare a *Local Infrastructure and Supply Chain Summary Report* describing the assembled capacity information and projections as relevant to mooring systems.

34 Products:

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• Local Infrastructure and Supply Chain Summary Report

7 Subtask 4.2 Stakeholder Priorities

8 The goal of this subtask is to gather information about the local stakeholders including 9 existing ocean users and nearby communities to be used to understand the impacts that 10 different mooring system designs could have.

- 1112 The Recipient shall:
- Convene feedback meetings of stakeholder groups identified in Subtask 2.2 to
 present baseline and conceptual floating wind turbine mooring system
 information in order to obtain stakeholder feedback including comparative
 rankings.
 - Perform an analysis of stakeholder concerns and ratings including a matrix with categorizations and weightings describing the level of importance of different factors and the level of acceptability of different design options.
 - Prepare a Stakeholder Considerations on Mooring Systems in California Summary Report that describes the analysis.

23 **Products:**

- Stakeholder Considerations for Mooring Systems in California Summary Report
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26 Subtask 4.3 Environmental Impact Metrics

The goal of this subtask is to gather information about the local ecosystem, existing ocean users, and nearby communities to be used to understand the impacts that different floating wind farm designs could have on the local environment and stakeholders.

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32 **The Recipient shall:**

- Develop a mooring and anchoring environmental evaluation framework using
 criteria (quantitative where possible) based on findings from the interactions
 overview in Subtask 2.2. The framework will be used to compare potential
 interactions of different mooring and anchoring scenarios. Criteria will be based
 on likely interactions, including noise, benthic disturbance, colonization and
 aggregation effects, entanglement risks, and avoidance effects.
- Prepare an Evaluation Framework for Mooring System Environmental
 Interactions Summary Report including a matrix of considerations from each area
 with rankings for severity and top sensitivities identified.
- 42 Prepare a *CPR Report* and participate in CPR meeting per subtask 1.3.
- 43
- 44 **Products:**

- Evaluation Framework for Mooring System Environmental Interactions Summary Report
 - CPR Report
- 3 4 5

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6 TASK 5 DESIGN CONVERGENCE AND REFINEMENT

7 The goal of this task is to combine the methods and resources developed earlier in the 8 project to advance and optimize the conceptual designs.

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10 Subtask 5.1 Shared Mooring Topology Selection

11 The goal of this subtask is to use the design evaluations from Subtask 3.3 and the 12 considerations from Task 4 to select the conceptual designs that give the greatest 13 reduction of cost, risk and footprint.

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The Recipient shall:

- Select the conceptual designs based on the criteria identified in Task 3 and application of the considerations identified in Task 4.
- Present the recommended concepts to the CAM, project partners, and TAC to receive feedback.
 - Create a final selection of conceptual designs.
 - Describe these designs and the rationale for selection in a *Conceptual Design* Selection Summary Report.

24 **Products:**

Conceptual Design Selection Summary Report

2627 Subtask 5.2 Design Workflow Integration

The goal of this subtask is to create an integrated workflow for loads analysis and refinement of the conceptual shared-mooring designs. The main effort is to bring together the Recipient's models and optimization tools with proven mooring design procedures to combine both theoretical and industrial best practices for design.

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33 The Recipient shall:34 • Hold an internal

- Hold an internal workshop with project partners to compare mooring design workflows and identify best practices for large-scale shared-mooring applications.
- Expand the Recipient's shared-mooring design and optimization tools to include additional best practices contributed by Recipient's subcontractors.
- Prepare a Shared Mooring System Design Workflow Document that captures the combined recommendations of the Recipient and outlines the design and optimization methodologies implemented in Recipient's tools.

42 **Products:**

- 43 Shared Mooring System Design Workflow Document
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1	Subtask 5.3 Shared Mooring System Design Development
2	The goal of this subtask is to apply the design workflow of Subtask 5.2 to the selected
3	conceptual designs of Subtask 5.1, progressively advancing the level of design detail
4	and narrowing down on the improved design characteristics. This process will involve
5	coupled loads analysis in the FAST.Farm simulation tool.
6	
7	The Recipient shall:
8	• Perform comparisons and iterations, as necessary, on the selected designs with
9	the following general process each time:
10	 Set up design with automated design optimization tools
11	 Execute automated design optimization process
12	 Analyze the design performance including FAST.Farm loads analysis, cost
13	and logistics modeling, supply chain and maintenance constraints, and
14	stakeholder and environmental impact metrics.
15	 Consider results and make down selection or design adjustment
16	decisions.
17	Create a Shared Mooring System Design Description Document detailing the
18	resulting design from the completion of the process.
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20	Products:
21	Shared Mooring System Design Description Document
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24	Subtask 5.4 Stakeholder Feedback and Design Refinement
25	The goal of this subtask is to receive feedback on the developed designs from
26	stakeholders and make design adjustments to improve the designs' suitability.
27	stationere and matte design adjustmente to improve the designe balasmy.
28	The Recipient shall:
29	 Provide an update presentation to stakeholders previously engaged in Subtask
30	4.2 to share information about key aspects of the solutions being developed.
31	 Obtain stakeholder feedback and organize feedback into a summary document.
32	 Complete an additional design iteration in response to accepted points of
33	feedback, producing an update of the design relative to the end of Subtask 5.3.
34	 Prepare a Preliminary Shared Mooring System Design Report detailing the
35	updated design and summarizing the design process, including:
36	\circ Conceptual design selection
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38 39	 Design development and convergence process Loads analysis, performance, cost models
40	 Stakeholder feedback and resulting design adjustments
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43	Products:
44	 Preliminary Shared Mooring System Design Report
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• Preliminary Shared Mooring System Design Report

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3 TASK 6 RELIABILITY ANALYSIS AND IMPROVMENT

4 The goal of this task is to experimentally validate the design performance, assess the 5 associated risks of the design, and make responsive design improvements that achieve 6 identified reliability targets in the final design.

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Subtask 6.1 Wave Basin Test

9 The goal of this subtask is to validate the design behavior using a scale-model wave 10 basin test and to check for performance in extreme waves. This will include specific 11 validation on the effects of extreme waves propagating through the array.

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13 **The Recipient shall:**

- Conduct a screening study to identify the most adverse wave conditions for the
 array design by manually simulating non-dispersive waves in FAST.Farm and
 identifying which heading causes the most severe response in the design.
- Prepare a *Wave Basin Test Plan* that subjects a representative portion of the
 array design (likely 4-6 turbines) to a range of operating and extreme wave
 conditions, including the identified worst-case non-dispersive wave scenario.
 - Design and fabricate the experimental models, consisting of the following (or similar):
 - 4–6 floating platforms of the semisubmersible design established in Subtask 2.1 at approximately 1:100 scale with single-fan thrusters capable of providing the scaled rated thrust force of the IEA 15 MW wind turbine,
 - A 1:100 scale model of a portion of the shared mooring solution corresponding to 4–6 turbines with true-to-scale shared mooring lines and vertically truncated anchor lines that provide the same horizontal response.
- Execute the *Wave Basin Test Plan* at the wave basin
- Process the experimental results (floating platform and mooring system
 kinematics and select mooring line tensions) and compare with simulation results
 to validate simulation accuracy and identify any potential extreme responses
 caused by non-dispersive waves that were not predicted by the models.
 - Prepare a *Wave Basin Testing and Validation Report* that describes the testing methodology, presents the above results, and discusses any implications for the design.
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38 **Products:**

- Wave Basin Test Plan
- Wave Basin Testing and Validation Report

4142 Subtask 6.2 Hazards Identification Workshop

- 43 The goal of this subtask is to broadly assess the risks associated with the shared
- 44 mooring system design.

1 2 **The Recipient shall:**

- Convene a hazards identification (HAZID) workshop for the initial design including a facilitator and scribe and subject matter experts from the review team of the design documentation.
- Prepare a *Shared Mooring System Hazards Identification Report* summarizing the workshop and a risk register of what should be addressed in Subtask 6.3 and follow-up work to ensure the resilience of the mooring system design.

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Shared Mooring System Hazards Identification Report

13 Subtask 6.3 Design Reliability Analysis and Optimization

14 The goal of this subtask is to refine the shared mooring design to ensure it achieves 15 reliability targets based on the findings of Subtasks 6.1 and 6.2 and additional analysis.

17 The Recipient shall:

- Update numerical modeling assumptions based on results of the wave basin tests (6.1) to ensure the effects of extreme non-dispersive waves are captured.
 - Analyze the system-level reliability of the mooring system design to confirm redundancy against all mooring failure points and characterize cascading failure risks and any other mooring failure-related hazards identified in the HAZID (6.2).
- Analyze the lifetime holding capacity of the anchors in the mooring system design using geotechnical models, accounting for calculated multidirectional loads, multiline trenching phenomena, and simplified liquefaction modeling.
- Adjust the mooring system design based on the updated modeling, system-level reliability analysis, and anchor geotechnical analysis to ensure all requirements are met and redundancy is achieved against all mooring system failure points.
 - Prepare a *Final Mooring System Design Description and Reliability Report* that details the final mooring system design and the results of the reliability analyses.

3132 **Products**:

- Final Mooring System Design Description and Reliability Report
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35 Subtask 6.4 Design Review and Approval in Principle

The goal of this subtask is to obtain Approval in Principle (AIP) from ABS. It will provide a formal review of the entire design process including summation of smaller ABS

- 38 reviews of each major step in the design process.
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- 40 **The Recipient shall:**
 - Convey all design information and results to ABS for review.
- Direct ABS to review all applicable design information including wave basin test
 results and evaluate the design to make a judgement on Approval in Principle. If
 Approval is granted, three products will be provided by ABS as follows:

- 1 AIP Letter attesting to feasibility of design and approval in principle 2 granted as class issues are concerned, allowing project to move into next 3 approval phase. 4 Approval Road Map, outlining list of submittals and conditions to be 5 satisfied (as identified in this phase) to achieve full class approval. 6 • Approval in Principle Certificate 7 8 **Products:** 9 AIP Letter 10 Approval Road Map • Approval in Principle Certificate. 11 12 13 14 **TASK 7 ECONOMIC AND ENVIRONMENTAL EVALUATION** 15 The goal of this task is to broadly evaluate the final design to characterize the final 16 design's benefits and drawbacks relative to conventional designs (i.e., not shared 17 mooring line) as represented by the baseline design established in Subtask 2.1 in terms 18 of cost, material use, environmental impact, etc. 19 20 Subtask 7.1 Economic Evaluation The goal of this subtask is to evaluate the economic performance of the developed 21 22 shared-mooring solution relative to conventional mooring options. This analysis will 23 draw on the latest Recipients offshore wind techno-economic modeling including 24 California-specific efforts within the Recipient's West Coast Ports Strategy Study and 25 NOWRDC project "Standardized Scalable Mooring Solutions Optimized for the US 26 Supply Chain". 27 28 The Recipient shall: 29 Using the Recipient's models developed in Tasks 2-4, calculate the complete 30 component and installation costs of the shared-mooring design and the baseline 31 design from Subtask 2.1 and integrate into a full capital cost estimate. 32 • Using models developed in Subtask 3.2, estimate the full maintenance costs of 33 the shared-mooring design and the baseline design and integrate these
- the shared-mooring design and the baseline design and integrate these
 estimates into a full estimate of the floating wind farm's operations and
 maintenance costs.
- Analyze the cost and downtime implications of reduced mooring system failure
 probabilities due to improved resilience in the shared mooring design.
- Using information in the Jobs and Economic Development Impact (JEDI) model , evaluate the expected economic impacts from the shared-mooring design and baseline design, with sufficient resolution to identify specific benefits to disadvantaged and low-income communities.
- Perform an overall LCOE analysis using the abovementioned Recipient models
 as well as the FLORIS model for calculating annual energy production.

• Prepare a *Mooring Design Economic Evaluation Report* (draft and final) detailing 1 2 the cost and economic impact methodology and the resulting evaluation of the 3 shared-mooring design and baseline design, including: 4 • Capital costs 5 Operations and maintenance costs 6 Implications of reliability improvements 7 Benefits to disadvantaged and low-income communities 8 Overall LCOE analysis 9 10 **Products:** 11 Mooring Design Economic Evaluation Report (draft and final) • 12 13 Subtask 7.2 Environmental Evaluation 14 The goal of this subtask is to use the framework for environmental impacts developed in 15 Subtask 4.3 to evaluate the final mooring and anchoring design scenarios and compare 16 the effects of different mooring and anchoring scenarios on the potential for 17 environmental interactions. 18 19 The Recipient shall: 20 Evaluate the developed shared-mooring design and the baseline design from 21 Subtask 2.1 using the framework from Subtask 4.3, guantifying (or gualifying 22 where necessary) the performance of each design in each area of potential environmental impact identified in Subtask 4.3. 23 24 Prepare a Mooring Design Environmental Effects Evaluation Report (draft and 25 final) detailing the methodology developed in Subtask 4.3 and the resulting 26 evaluation of the shared mooring system design and baseline mooring system 27 design. 28 29 Products: 30 Mooring Design Environmental Effects Evaluation Report (draft and final) • 31 32 33 34 Subtask 7.3 Results Dissemination 35 The goal of this subtask is to prepare final peer-reviewed reports of the project's 36 outcomes and publish the developed design definitions in open-source repositories. 37 38 The Recipient shall: 39 Consolidate the modeling input files for the final shared mooring system design 40 and upload files into a publicly available repository. 41 Provide a Notification of Shared Mooring Design Input Files Upload to the CAM. • Prepare a Shared Mooring System Design Report (draft and final) that describes 42 the final shared mooring system design including the design methodology, 43 44 performance results, and full description of the design.

Products:
Notification of Shared Mooring Design Input Files Upload
Shared Mooring System Design Report (draft and final)

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6 7 TASK 8: EVALUATION OF PROJECT BENEFITS

The goal of this task is to report the benefits resulting from this project.

10 **The Recipient shall:**

- Complete *the Initial Project Benefits Questionnaire*. The Initial Project Benefits
 Questionnaire shall be initially completed by the Recipient with 'Kick-off' selected
 for the 'Relevant data collection period' and submitted to the CAM for review and
 approval.
 - Complete the *Annual Survey* by January 31st of each year. The Annual Survey includes but is not limited to the following information:
 - Technology commercialization progress
 - New media and publications
 - Company growth
 - Follow-on funding and awards received
- Complete the *Final Project Benefits Questionnaire*. The Final Project Benefits
 Questionnaire shall be completed by the Recipient with 'Final' selected for the
 'Relevant data collection period' and submitted to the CAM for review and
 approval.
 - Respond to CAM questions regarding the questionnaire drafts.
- Complete and update the project profile on the CEC's public online project and recipient directory on the <u>Energize Innovation website</u> at <u>www.energizeinnovation.fund</u>, and provide *Documentation of Project Profile on EnergizeInnovation.fund*, including the profile link.
- If the Prime Recipient is an Innovation Partner on the project, complete and update the organizational profile on the CEC's public online project and recipient directory on the <u>Energize Innovation website</u> www.energizeinnovation.fund, and provide *Documentation of Organization Profile on EnergizeInnovation.fund*, including the profile link.

36 **Products**:

- Initial Project Benefits Questionnaire
- Annual Survey(s)
- 39 Final Project Benefits Questionnaire
- Documentation of Project Profile on EnergizeInnovation.fund
- Documentation of Organization Profile on EnergizeInnovation.fund
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1 TASK 9 TECHNOLOGY/KNOWLEDGE TRANSFER ACTIVITIES

2 The goal of this task is to conduct activities that will accelerate the commercial adoption 3 of the technology being supported under this agreement. Eligible activities include, but

- 4 are not limited to, the following:
- 5 Scale-up analysis including manufacturing analysis, independent design 6 verification, and process improvement efforts. 7 • Technology verification testing, or application to a test bed program located in 8 California. 9 • Legal services or licensing to secure necessary intellectual property to further 10 develop the technology. 11 • Market research, business plan development, and cost-performance modeling. 12 Entry into an incubator or accelerator program located in California. • 13 14 The Recipient Shall: 15 • Develop and submit a *Technology Transfer Plan* that identifies the proposed activities the recipient will conduct to accelerate the successful commercial 16 17 adoption of the technology. 18 • Present the draft Technology Transfer Plan to the TAC for feedback and 19 comments. 20 Develop and submit a Summary of TAC Comments that summarizes comments • 21 received from the TAC members on the Draft Technology Transfer Plan. This 22 document will identify: 23 • TAC comments the recipient proposes to incorporate into the final 24 Technology Transfer Plan. 25 • TAC comments the recipient does not propose to incorporate with and 26 explanation why. 27 • Submit the final *Technology Transfer Plan* to the CAM for approval. 28 • Implement activities identified in final *Technology Transfer Plan*. 29 Develop and submit a *Technology Transfer Summary Report* that includes high • 30 level summaries of the activities, results, and lessons learned of tasks performed relating to implementing the Final Technology Transfer Plan. This report should 31 32 not include any proprietary information. 33 When directed by the CAM, develop presentation materials for an CEC-34 sponsored conference/workshop(s) on the project. 35 When directed by the CAM, participate in annual EPIC symposium(s) sponsored 36 by the CEC. 37 • Provide at least (6) six *High Quality Digital Photographs* (minimum resolution of 38 1300x500 pixels in landscape ratio) of pre and post technology installation at the 39 project sites or related project photographs. 40 41 **Products:** 42 Technology Transfer Plan (draft and final) 43 • Summary of TAC Comments
- Technology Transfer Summary Report (draft and final)

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- High Quality Digital Photographs
- V. PROJECT SCHEDULE
- Please see the attached Excel spreadsheet.