Provide references for CEC agreements (e.g., contracts, grants, or loans) received by the Applicant in the last 10 years and the 5 most recent agreements with other public agencies within the last 10 years to verify Applicant’s past performance. Each reference must include a contact person name and phone number (or email address). If contacted by California Energy Commission staff, references should be able to speak to Applicant’s ability to successfully complete projects in a timely manner.

In response to Section III.F.4.A, Team Experience and Qualifications, if the team’s experience and qualifications includes a specific project(s) under current or prior agreements with public funding (e.g., contract, grant, or loan), the Applicant must also submit a Past Performance Reference Form(s) for the project(s), even if the team member is not the primary Applicant.

Applicants should fill out a separate Past Performance Reference Form for each reference.

**Reference Contact Information**

|  |  |
| --- | --- |
| **Name of Organization** |  |
| **Street Address** |  |
| **City, State, and Zip Code** |  |
| **Contact Name** |  |
| **Phone Number** | ( ) – |
| **E-mail Address** |  |

**Project Information**

|  |  |
| --- | --- |
| **Project Title** |  |
| **Agreement Number**  **(or other unique identifier)** |  |

1. **For projects that did not complete (or timely complete) project objectives): Describe the challenges faced, what led to those challenges and indicate whether those challenges were within the Applicant’s control.**

(Answer)

1. **Describe any severe audit findings and how they were ultimately addressed and resolved.**

(Answer)

1. **Describe the final outcome of the project.**

(Answer)