Provide references for California Energy Commission (CEC) agreements (e.g., contracts, grants, or loans) received by the Applicant in the last 10 years, including ongoing agreements, and the 5 most recent agreements with other public agencies within the last 10 years to verify Applicant’s past performance. Each reference must include a contact person name and phone number (or email address). If contacted by CEC staff, references should be able to speak to Applicant’s ability to successfully complete projects in a timely manner.

In response to Section III. D. 3. c., Team Experience and Qualifications, of the solicitation manual, if the team’s experience and qualifications include a specific project(s) under current or prior agreements with public funding (e.g., contract, grant, or loan), the Applicant must also submit a Past Performance Reference Form(s) for the project(s), even if the team member is not the primary Applicant.

Applicants should fill out a separate Past Performance Reference Form for each reference.

|  |  |
| --- | --- |
| **Name of Reference Organization** |   |
| **Address** |   |
| **Contact Name** |   |
| **Contact Title** |   |
| **Contact Phone Number (or Email)** |   |
| **Title of Project** |   |
| **Agreement Number or** **Other Unique Identifier** |   |
| **(For projects that did not complete (or timely complete) project objectives) Describe the challenges faced, what led to those challenges and indicate whether those challenges were within the Applicant's control.** |   |
| **Describe any severe audit findings and how they were ultimately addressed and resolved.** |   |
| **Describe the final outcome of the project.** |   |