

**MEMORANDUM OF UNDERSTANDING ON THE ESTABLISHMENT OF A
FRAMEWORK FOR STRATEGIC COOPERATION
BETWEEN
THE GOVERNMENT OF DENMARK
AND
THE GOVERNMENT OF THE STATE OF CALIFORNIA
OF THE UNITED STATES OF AMERICA**

The Government of Denmark ("Denmark") and the Government of the State of California of the United States of America ("California"), hereinafter referred to as "the Participants," declare as follows:

WHEREAS, Denmark and California benefit from a deep, long-standing, and evolving relationship, formalized through a series of Memoranda of Understanding, built on common values and a shared commitment to innovation, sustainability, and green energy transition;

WHEREAS, California and Denmark each have an ambition of reaching carbon neutrality by 2045 and a portfolio of climate actions to meet such targets, including decarbonization across industry sectors, and the acceleration of clean energy policy and innovation;

WHEREAS, both Denmark and California are committed to sustainable, resilient, and responsible technology acceleration and enablement across private and public institutions;

WHEREAS, both California and Denmark are strengthening their respective innovation ecosystems, drawing from strong research communities, public private partnerships, entrepreneurship, and strategic investments;

WHEREAS, Denmark and California share strong commitments to the green economy and resilience, and acknowledge the importance of partnerships in achieving ambitious climate goals and sustainable economic growth. For years, Denmark and California have worked together within areas such as offshore wind, water management, energy efficiency, demand flexibility, and sustainable food systems;

WHEREAS, Denmark has demonstrated a sustained commitment to California's innovation and technology landscape, evidenced by the establishment of its first global innovation center in Silicon Valley in 2006, followed by its pioneering tech diplomacy initiative started in 2017, where

- To boost the green economy and accelerate climate resilience by achieving carbon neutrality by 2045 through shared leadership;

- Enhance digital and cyber resilience through technology and policy collaboration;
- Strengthen innovation ecosystems by supporting public-private collaboration, research exchange, development projects, and aligning investment in future-oriented sectors, including emerging technologies and sustainability;
- Facilitate the exchange of knowledge, best practices, and policy insights through dialogues, delegations, trade promotions, projects, and partnerships;
- Ensure new activities support and expand on existing Memoranda of Understanding and collaborative activities between Danish and Californian authorities and stakeholders. As such, this Memorandum of Understanding shall act as a comprehensive framework that do

SECTION II

Areas of Cooperation

The Participants intend to further advance our strategic cooperation through initiatives focused particularly on, but not limited to, the following areas of cooperation:

a) Green Economy and Resilience

- *Clean energy transition*
- *Decarbonization and energy efficiency*
- *Sustainable water and wastewater management*
- *Climate smart agriculture*

b) Technology & Cyber Development

- *Emerging technologies*
- *Digital and government technology policy*
- *Cyber resilience*

c) Innovation Ecosystems

- *Bioeconomy and green transition*
- *Emerging technologies*
- *Collaboration of entrepreneurship and innovation ecosystem development*

SECTION III

Coordination

The Participants respectively designate the Embassy of Denmark in Washington, D.C. – specifically anchored at the Consulate General of Denmark in Silicon Valley and the Governor's Office of Business and Economic Development to establish the creation of an action plan to implement the objectives of this Memorandum of Understanding.

For each area of cooperation and specific activities outlined below, specific main points of contact within the relevant authority, entities, and/or stakeholder will be identified for the execution of the action plan as well as for communication and information exchange.

The action plan could include cooperative actions, projects, studies, research, match-making, and joint ventures, depending on funding to be identified outside this Memorandum of Understanding. The organizations will meet at least once a year to develop and review the action plan and to identify potentially relevant funding.

The Participants, by common cooperation, may seek the collaboration of third parties, including universities and other public and private research organizations, non-governmental organizations, public-private entities, businesses, and local, state, or national government institutions whose activities may contribute to achieving the goals of this Memorandum of Understanding.

SECTION IV Specific Activities

Specific activities to achieve the objectives of this Memorandum of Understanding for the key sectors and initiatives identified in Section II may include:

- a) Support intergovernmental and international visits involving policymakers, regulators, academic institutions, investors, non-governmental organizations, and businesses as well as business organizations to boost knowledge, collaboration, and investments;
- b) Organize focused, strategic dialogues (roundtables, workshops, etc.) with public and private stakeholders to share knowledge and best practices, and explore investment and collaboration opportunities related to innovation and research;
- c) Conduct dialogues regarding policies and regulations, governance models, documentation, and collaborative approaches to technology governance, digital safety, cybersecurity practices, the green economy, and resilience;
- d) Engage regulators and utilities in workshops, utility visits, and water and wastewater delegations to both Denmark and California to facilitate sharing of best practices on sustainable water management, permitting, and regulations;
- e) Facilitate public-private partnerships between government and commercial entities to drive innovation and help implement solutions in key sectors;
- f) Facilitate research between academic and governmental institutions as well as potential third parties;
- g) Hold annual meetings with senior representatives from Denmark and California to discuss priorities and review progress of the implementation of the Memorandum of Understanding.

For each activity a single point of contact from Denmark and California will be nominated for the practical implementation and mutual promotion of the Memorandum of Understanding.

SECTION V No Legal Obligations, Rights, or Remedies

This Memorandum of Understanding is a voluntary initiative. It does not create any legally binding rights or obligations and creates no legally cognizable or enforceable rights or remedies, legal or equitable, in any forum whatsoever. In addition, the commitments in

this Memorandum of Understanding are not conditioned upon reciprocal actions by other Participants; each Participant retains full discretion over implementation of its commitments in light of the Participant's individual circumstances, laws, and policies; and each Participant is free to terminate the Memorandum.

SECTION VI

Availability of Personnel and Resources

This Memorandum of Understanding does not involve the exchange of funds, nor does it represent any obligation of funds by either Participant. All costs that may arise from activities covered by, mentioned in, or pursuant to this Memorandum of Understanding will be assumed by the Participant that incurs them, unless otherwise expressly stated in a future written arrangement in accordance with applicable laws. All activities undertaken pursuant to this Memorandum of Understanding are subject to the availability of funds, personnel and other resources of each Participant.

The personnel designated by a Participant for the execution of this Memorandum of Understanding will work under the orders and responsibility of that Participant and any other organization or institution to which the personnel already belongs, at all times maintaining any preexisting employment relationship only with that Participant and organization or institution, and not with any other Participant.

SECTION VII

Compliance with Applicable Laws

This Memorandum of Understanding will be construed consistent with all applicable laws, and activities undertaken in connection with this Memorandum of Understanding will be subject to, and will be undertaken in a manner consistent with, all otherwise-applicable laws.

SECTION VIII

Interpretation and Application

Any difference that may arise in relation to the interpretation or application of this Memorandum of Understanding will be resolved through consultations between the Participants, which will endeavor in good faith to resolve such differences.

SECTION IX

Final Provisions

This Memorandum of Understanding is effective from the date of its signature, for a five-year period, unless renewed or extended by the Participants in the same manner that the Participants may otherwise modify this Memorandum of Understanding.


This Memorandum of Understanding may be modified at any time by mutual consent of the Participants. Any modification will be made in writing and specify the date on which such modification is to become effective.

Any of the Participants may, at any time, terminate this Memorandum of Understanding by providing written notice to the other Participant(s). A Participant that intends to terminate this MOU will endeavor to provide notice of such termination to other Participants 60 days in advance.

The termination of this Memorandum of Understanding will not affect when activities initiated while this Memorandum of Understanding is in effect will conclude, unless a Participant expressly states otherwise. A Participant that intends to terminate a previously initiated activity will endeavor to reach an understanding with the other Participant concerning such termination.

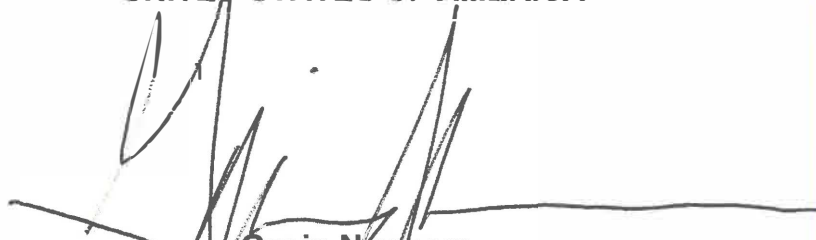
Signed in San Francisco on August 22, 2025, in two original copies in English.

**FOR THE GOVERNMENT OF
DENMARK**



Møller Sørensen
**Ambassador of Denmark to the
United States**

**FOR THE GOVERNMENT OF THE
STATE OF CALIFORNIA OF THE
UNITED STATES OF AMERICA**



Gavin Newsom
Governor of California